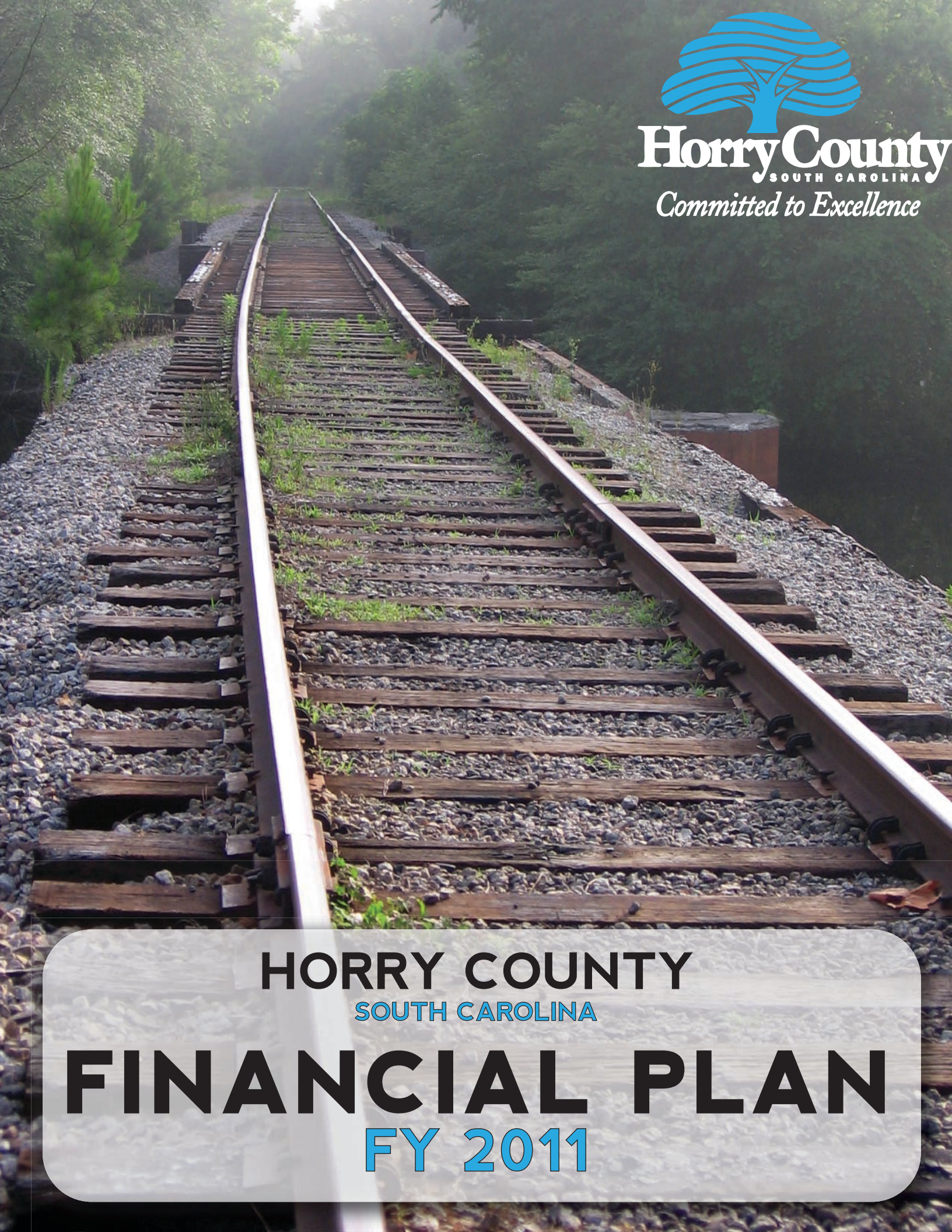

Horry County
SOUTH CAROLINA
Committed to Excellence

HORRY COUNTY
SOUTH CAROLINA
FINANCIAL PLAN
FY 2011

HORRY COUNTY, SOUTH CAROLINA

ANNUAL FINANCIAL PLAN
FOR FISCAL YEAR ENDING JUNE 30, 2011

PREPARED BY THE DEPT. OF BUDGET & REVENUE MANAGEMENT
CARROLL WESTLEY SAWYER JR., DIRECTOR
WWW.HORRYCOUNTY.ORG

MISSION STATEMENT

PROVIDING A COMMUNITY ENVIRONMENT IN WHICH THE CITIZENS AND VISITORS OF HORRY CAN ENJOY THE HIGHEST QUALITY OF LIFE

MOTTO

COMMITTED TO EXCELLENCE

OUR CORE VALUES

- **OPENNESS/OPEN GOVERNMENT**
- **RESPONSIVENESS**
- **HONESTY**
- **COMMON SENSE**
- **STEWARDSHIP (FINANCIAL RESPONSIBILITY)**
- **CUSTOMER SERVICE (USER FRIENDLY)**
- **FAIRNESS & CONSISTENCY**
- **INTEGRITY/ETHICS**
- **GOAL ORIENTATION**
- **TEAM WORK**
- **INNOVATION**

MEMBERS OF COUNTY COUNCIL

Elizabeth D. Gilland	Chairman
W. Paul Prince	Vice Chairman
Harold Worley	Member, District 1
Brent Schultz	Member, District 2
Marion Foxworth	Member, District 3
Gary Loftus	Member, District 4
Howard D. Barnard, III	Member, District 5
Bob Grabowski	Member, District 6
James R. Frazier	Member, District 7
Carl Schwartzkopf	Member, District 8
W. Paul Prince	Member, District 9
Jody Prince	Member, District 10
Al Allen	Member, District 11

ELECTED OFFICIALS

M. Lois Eargle	Auditor
Melanie Huggins	Clerk of Court
Robert Edge, Jr.	Coroner
Deirdre W. Edmonds	Judge of Probate
Phillip E. Thompson	Sheriff
J. Gregory Hembree	Solicitor Fifteenth Circuit
Roddy Dickinson	Treasurer

ADMINISTRATIVE OFFICIALS

John Weaver	County Administrator
Anne Wright	Assistant County Administrator, Administration
Paul Whitten	Assistant County Administrator, Public Safety
Steve Gosnell	Assistant County Administrator, Infrastructure & Regulation County Attorney

HORRY COUNTY COUNCIL MEMBERS

Elizabeth D. Gilland
Chairman

Harold Worley
District 1

Brent Schultz
District 2

Marion Foxworth
District 3

Gary Loftus
District 4

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Bob Grabowski
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District 7

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District 8

W. Paul Prince
District 9

Jody Prince
District 10

Al Allen
District 11

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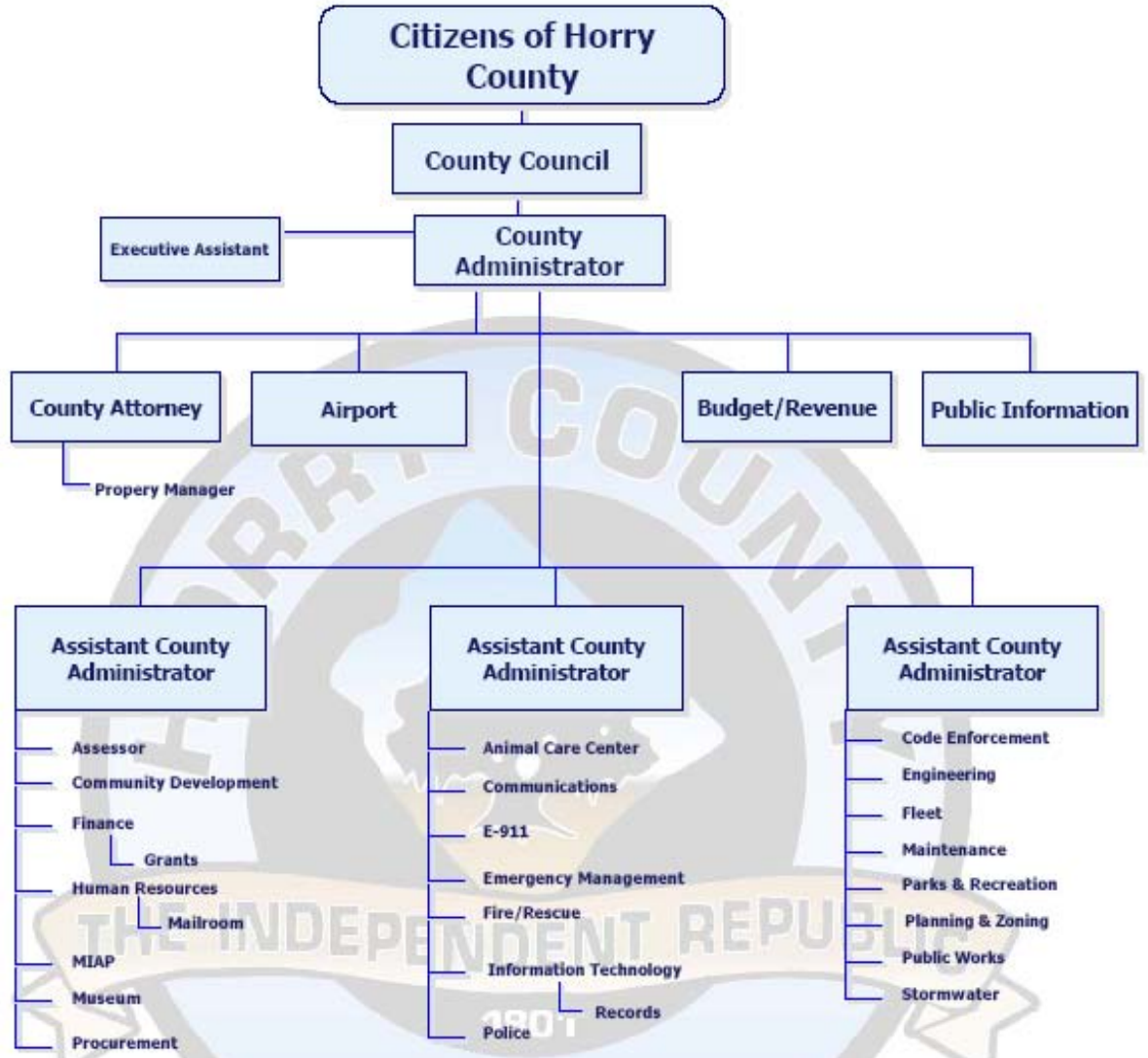


Elected/Appointed Officials:
Auditor
Library
Master-in-Equity
Register of Deeds
Treasurer
Hospitality/Business License
Delinquent Tax
Delegation
Probate
Registration & Elections

Boards & Commissions:
Airport Advisory Committee
Assessment Appeals
Accommodations Tax Advisory
Fee Appeals
Memorial Library
Museum
Registration & Election

Supplemental Funded Agencies
Coastal Carolina College
Horry-Georgetown Technical College

Elected/Appointed Officials:
Clerk of Court
Courts *(except Probate)*
Coroner
Magistrates
Public Defender
Solicitor
Veteran's Affairs
Sheriff
Detention
Juvenile Detention

Boards & Commissions:
Shoreline Behavioral Health Services
Council on Aging

Supplemental Funded Agencies:
S. C. Dept. of Health
S.C. Dept. of Probation & Parole
S.C. Dept. of Social Services

Elected/Appointed Officials:
None

Boards & Commissions:
Arcadian Shores Special Tax District
Board of Architectural Review
Board of Adjustment & Zoning Appeals
Construction Adjustment Appeals
Mt. Gilead Special Tax District
Open Space
Planning Commission
Socastee Recreation District
Solid Waste Authority
Stormwater Advisory
Vereen Memorial Gardens

Supplemental Funded Agencies:
MB Regional Economic Development Corp.
Solid Waste Authority

Last Updated: 07.06.10

AWARDS

Distinguished Budget Presentation Award
The Government Finance Officers Association of the United States and Canada (GFOA) presented an award for Distinguished Budget Presentation to Horry County for its annual budget for the fiscal year beginning July 1, 2009. This is our twenty-first (21st) consecutive Fiscal Year (1990 through 2010) receiving this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Horry County
South Carolina

For the Fiscal Year Beginning

July 1, 2009

President Executive Director

Certificate of Achievement for Excellence in Financial Reporting
Horry County Finance Department has received this award for the twenty-third (23rd) consecutive Fiscal Year (1987 through 2009) from the Government Finance Officers Association of the United States and Canada for the Comprehensive Annual Financial Report for achieving the highest standards in government accounting and financial reporting.

OFFICE OF THE COUNTY ADMINISTRATOR
1301 Second Avenue
Post Office Box 1236
Conway, S.C. 29526

August 31, 2010

Honorable Chairman and County Council
County of Horry
State of South Carolina

Dear Madam Chairman and Council Members:

I respectfully present the Fiscal 2011 Financial Plan for Horry County, South Carolina, in the amount of $327,194,629 as approved by County Council on June 15, 2010. This document includes the spending guidelines approved by Council for all operating departments of the county. Furthermore, it contains supplementary information designed to provide the citizens of Horry County with a better understanding of the budget and where funds are to be spent this year. Preceding the adoption of this budget, County Council's deliberation involved numerous committee meetings, budget workshops of the full council, and public hearings specifically for public input. All of these meetings were advertised in advance to encourage public involvement, and second and third reading approving the ordinance, were scheduled at televised County Council meetings.

In November 2009, the Council and staff met at a fall planning retreat to establish the priorities for the FY 2011 budget. Additionally, County Council was briefed on the upcoming anticipated revenue and expense issues for the upcoming year. Specifically, Council was briefed on the anticipated decline in revenues during FY 2010, the anticipated continued effects on revenues affected by the economy as well as the steps being taken to live within the 2010 budget. In February of 2008, we started holding positions as they became vacant in anticipation of the revenue decline in FY 2010. We continued to hold vacancies as they occurred for the balance of FY 2009 and FY 2010. County Council was re-advised of the upcoming increase in required staffing to open the new expansion of the J. Reuben Long Detention Center in late FY 2011. County Council was advised that the maximum that the county's millage could be increase was approximately .8 mills.

The only two priorities that were communicated to the staff at fall retreat were to bring back a budget with no tax increase and to do our best to avoid employee layoffs. No other priorities were established. An additional pre-budget update was scheduled for early February to continue to provide County Council with as much information as available as to the status of the anticipated revenues available for the upcoming budget process. County Council was provided a list of action items that may be utilized to bring the expense within the anticipated revenue.

Out of a list of nearly 20 items, County Council only eliminated one item from consideration. Staff was instructed not to consider pay reductions for employees unless it was a last resort.

As staff prepared the Administrator's requested budget for FY 2010, several issues had materialized that could have a detrimental impact on the county's revenue picture for FY 2011. During FY 2010 Code Enforcement (building permit) revenues and documentary stamp revenues from the Register of Deeds department continued to fall. The projection included in the FY 2011 budget assumes that the code enforcement and documentary stamp revenues have bottomed out and would improve slightly to the same as the FY 2010 budget.

The tax revenues in the FY 2011 budget are based on assessed values after re-assessment and the rollback of millage in compliance with state law. The county has conducted a countywide re-assessment of all real estate values and as a part of this process the county must adjust all county millage to ensure that the county does not receive a revenue windfall from the process. This process requires that the millage be established by dividing the tax revenue collected from the previous year (FY 2010) by the new assessed value including real property, personal property and vehicle values without considering the loss from the collection process. The end result from this process is that collectively Horry County will receive less tax revenue in each fund where taxes are collected.

By state law the county is still capped as far as an allowable millage increase based on the growth in the Consumer Price Index (CPI) and the county's population. This limits the available millage increase to .8 mils for FY 2011. Although staff requested County Council consider increasing the millage by the available .8 mils, County Council passed the budget with no tax increase above the rollback millage as calculated.

Although County Council did not approve a tax millage increase, the FY 2011 budget does meet the current fiscal needs of county government operations and provides limited funding for future capital investment as well as adequate funding for the repayment of the County's debt.

The FY 2011 budget as presented includes the deletion of 35 positions. The majority of the deleted positions were from positions that remained vacant from FY 2010. The FY 2011 budget meets County Council's priority of no existing employees being laid off. Although no employees were laid off, the budget did not include any compensation increases for the employees, no cost of living adjustment, step increase or Christmas gift. Even though positions were frozen and employee compensation increases were not authorized, an additional 43 positions were added to the budget. Twenty-nine (29) of the new positions were for the Public Safety Division. Twenty (20) of the twenty-nine (29) were added to continue staffing up for the new J. Reuben Long Detention expansion that will be completed in late FY 2011.

The other nine (9) positions in the Public Safety Division were one (1) for the Solicitor's Georgetown office, the absorption of three (3) positions from the grant funded Drug Enforcement Unit, one (1) for the new Communications department that was formed from the staff of the Radio Re-banding program, two (2) Custodial Workers for the roadside litter pickup

program, one (1) Part-Time Investigator for Fire and one (1) Supervisor for Beach Services.

The Infrastructure & Regulation Division was granted eight (8) positions in the FY 2011 budget. These positions were six (6) part-time and two (2) fulltime positions for the expansion of the recreation program.

The administration division received six (6) new positions. One (1) Paralegal was added for the Master In Equity department to help with the record number of foreclosures to be processed and five (5) positions for the Department of Airports.

The budget utilizes $4.95 million from the general fund balance. $3.9 million of the fund balance is used to continue the capital improvement program. The balance was allocated to other smaller capital purchases and other one time uses. The full five year Capital Improvement Plan is included in the budget document as 5 Year CIP. However, the FY 2011 budget addresses the funding for the first year of this five-year period. The FY 2011 budget includes no funding for the connector road program that was previously funded from excess fund balance from the general fund. The FY 2011 budget does include the lease purchase payments for the county-owned fiber loop, which connects the various county buildings to the cities as a part of the County's information technology infrastructure and continues to be funded from the solid waste fee.

The County's commitment to recreation is continued by the designation of the revenue from Sunday liquor sales licenses and permits for additional recreation improvements at the various parks. The final determination of how this funding will be distributed will be determined later once it has been received.

Funding toward the Public Works department's equipment needs is included at $1,049,000 in the FY 2011 budget. An additional $563,750 is included for the road construction portion of the Public Works department equipment.

The FY 2011 Budget as approved by County Council continues their commitment to provide better infrastructure and facilities for the citizens and visitors of Horry County as it continues to develop.

This budget as adopted includes the following:

- Continuation of the Local Road Improvement Program, at a reduced amount, funded primarily with road maintenance fees and the 1.0% hospitality fees.
- Continuation of the Stormwater Management Program funded by the stormwater fees assessed on all real property in the unincorporated district.
- Continuation of the Recreation Program with 2.2 mils dedicated toward recreation.

- Continuation of the Geographic Information System (GIS) and the County's investment in Information Technology (IT).

- Continuation of the multi-year improvement plan to the 911 system and the entire communication system.

- Slightly less than three percent of the general fund revenues were budgeted to fund capital expenditures through a transfer to the Capital Projects Fund.

In summary, the Fiscal Year 2011 Financial Plan for Horry County represents County Council's plan for providing service needs for the current year. The continuation of the Capital Improvement Plan demonstrates County Council's commitment to provide adequate and available facilities for the delivery of services both now and in the future.

As a result of the tough economic times and the resulting reduced county revenues, the FY 2011 budget provides a leaner operating and capital plan. Through this budget process both of County Council's priorities to the public and the employees were achieved. The FY 2011 budget includes no tax increase and no employee layoffs.

With the final adoption of this budget, I wish to thank the Chairman and each Council Member for your input and deliberation throughout the process. The adoption of a budget is seldom easy or without sacrifice. This budget is a budget that can and will provide basic services to the citizenry. I would also like to recognize the staff of the budget office, the division managers, department managers, as well as the elected and appointed officials and the county employees for their willingness to work together to make this budget possible.

Respectfully Submitted,

John Weaver
County Administrator

COMMUNITY PROFILE

THE COUNTY OF HORRY

Horry County, South Carolina is located on the east coast of the United States, is bounded on the north by the North Carolina state line and is approximately 100 miles north of Charleston, South Carolina, and approximately 150 miles east of the State Capital, Columbia, South Carolina. It encompasses 1,134 square miles of area.

The County was incorporated in 1801 with an estimated population of 550. Since the County was almost completely surrounded by water and its inhabitants were forced to survive virtually without any assistance from the "outside world", they became an extremely independent populace and named their County "The Independent Republic of Horry". The County was named after Peter Horry who was a descendent of Huguenot settlers and whose family owned several large plantations in the area. He served as Brigadier General of Militia and a member of the South Carolina General Assembly during the American Revolution under General Francis Marion, who was called the Swamp Fox.

In the 209 years since its incorporation, Horry County has grown from a rural hamlet into one of the most dynamic counties in South Carolina. According to the census bureau estimated update for 2009, the population has grown to 263,868 and accounts for about six percent of the states population.

COUNTY GOVERNMENT

Horry County has operated under the Council-Administrator form of government since 1976. Under this type of government, each member of Council is elected from the district in which he lives and a chairman is elected at-large. The Council consists of a Chairman and eleven (11) Council Members, each elected for four-year terms. The Council appoints a Clerk to Council, Register of Deeds Director and an Administrator. Elections are held in November of each even-numbered year, with six Council members and the Chairman being elected and the other five members being elected two years later. All of the County Council members serve the County on a part-time basis.

The Council is responsible for the legislative and policy functions of the government. The Administrator is appointed, subject to confirmation by a majority of the Council Members, to perform all necessary administrative duties, as directed by the Council, and to ensure the efficient operation of all County functions.

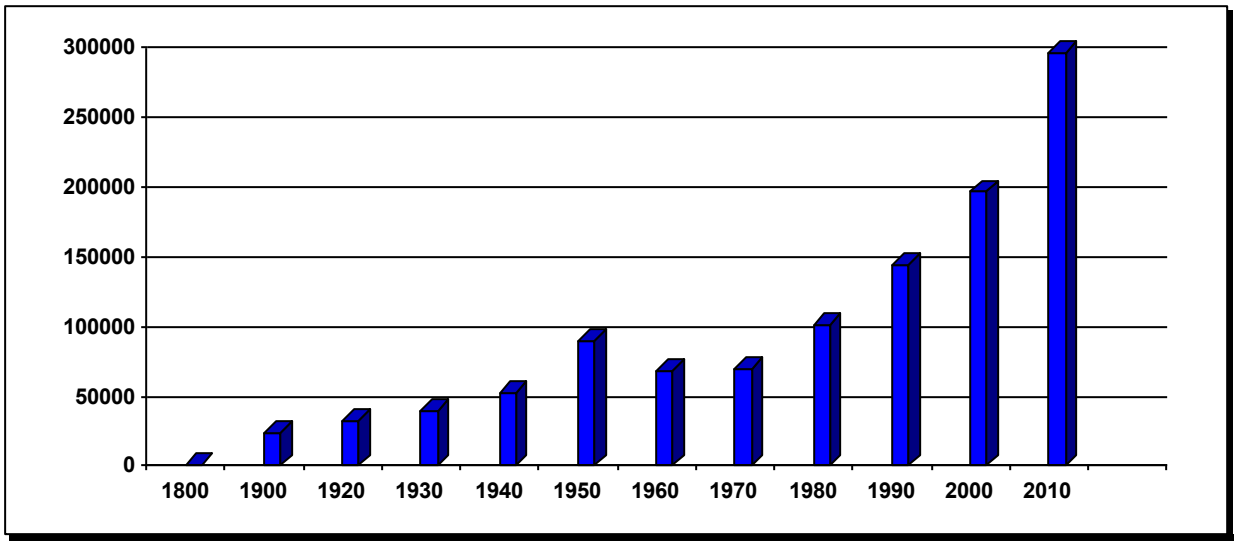
HORRY COUNTY
SOUTH CAROLINA
Pee Dee River
Little Pee Dee River
Waccamaw River
Intracoastal Waterway
Atlantic Ocean
CONWAY
Aynor
Loris
Lake Busbee
Coastal Carolina University
Myrtle Beach International Airport
North Myrtle Beach
Atlantic Beach
Myrtle Beach
Surfside Beach
9
917
9B
410
22
701
319
501
905
90
31
378
544
17
17B
707
N

POPULATION

The 2000 U. S. Census placed Horry County's population at 196,629. From the time of the previous U. S. Census in 1990, the County's population has increased by 52,576 residents, or 36.5 percent.

The Census Bureau completes population updates every two (2) years for Metropolitan Statistical Areas (areas with a population greater than 100,000). The 2009 estimate placed Horry County's population at 263,868. Horry County's population is projected to be 296,000 by the year 2010.

Year	Popul.	Year	Popul.	Year	Popul.	Year	Popul.
1800	550	1930	39,376	1960	68,247	1990	144,053
1900	23,364	1940	51,951	1970	69,998	2000	196,629
1920	32,077	1950	59,820	1980	101,419	2010 (projected)	296,000



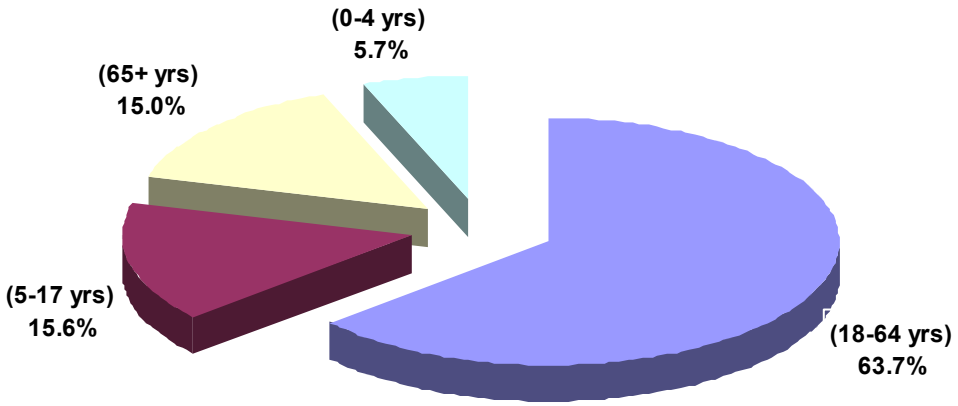
POPULATION CHANGE BY INCORPORATED AREAS

Incorporated Areas	1990	2000	% Change
Atlantic Beach Town	446	351	-21.3%
Aynor Town	470	587	24.9%
Briarcliffe Acres Town	552	470	-14.9%
Conway City	9,819	11,788	20.1%
Loris City	2,067	2,079	.6%
Myrtle Beach City	24,848	22,759	-8.4%
North Myrtle Beach City	8,636	10,974	27.1%
Surfside Beach Town	3,845	4,425	15.1%

POPULATION CHANGE BY CENSUS DIVISION

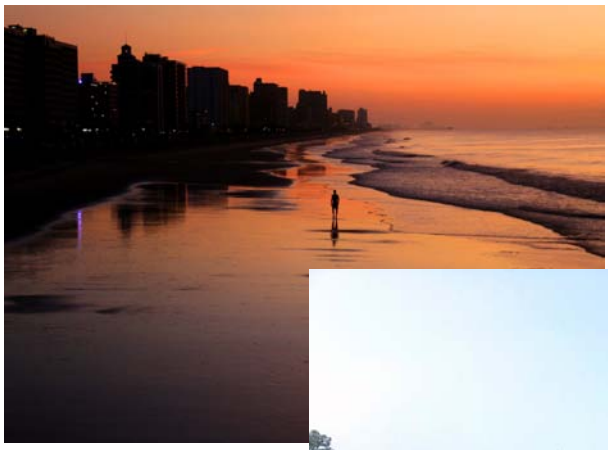
Census Division	1990	2000	% Change
Aynor	6,844	8,908	30.2%
Conway	26,881	33,575	24.9%
Conway East	17,552	31,639	80.3%
Floyds	2,964	3,195	7.8%
Little River	17,988	26,315	46.3%
Longs	3,371	5,625	66.9%
Loris	11,290	13,785	22.1%
Myrtle Beach	58,410	73,587	26.0%

Horry County's population has matured slightly since 1990. According to the 2000 U.S. Census, approximately 21.94 percent of the population is 60 years or older. The largest population group is between 18 and 64 years of age. This age group accounts for 63.7 percent of the County's entire population.



(0-4)	11,298	(5-17)30,674	(18-64)125,253	(65+)29,470
	5.7%	15.6%	63.7%	15.0%

Source: U. S. Census Website



Around the County

ECONOMY

Development of the County's predominantly tourist-based economy continues to expand. Most of the County's sixty (60) miles of beaches stretching from Little River to Pawleys Island have been developed residentially or commercially. Thirty-eight percent of the state's hotel and motel rooms are located in Horry County and 40 percent of the state's second homes are also located within the county. The Myrtle Beach area is No. 1 out of about one million searches for a second home location according to EscapeHomes.com, a website for second-home buyers, followed by Maricopa, Arizona and Brunswick County, North Carolina.

Where to Retire magazine rated the Myrtle Beach area as one of the top 100 Best Retirement Towns in America. The magazine cites the Myrtle Beach area for its low cost of living and calls it one of the best beach towns in the nation. In addition, South Carolina ranks 18th in the country for the number of people older than 60 moving into the state. Persons 65 years old and older make up 15 percent of the total population for Horry County. Horry County is No. 1 among the top five regions in South Carolina where retirees are relocating.

Horry County was the second-fastest-growing county in South Carolina between 2000 and 2009. According to the U.S. Census Bureau, the population grew by 67,239 residents, or 25.5 percent, during that period to 263,868 people in 2009 from 196,629 in 2000.

Source: Myrtle Beach Area Chamber of Commerce – Statistical Abstract (Seventeenth Edition) and U.S. Census Bureau

Horry County's biggest development, Carolina Forest, was opened by International Paper. Carolina Forest is approximately 17 square miles or 10,850 acres. To compare, the City of Myrtle Beach is also approximately 17 square miles or 10,700 acres. In 30 years, 50,000 to 60,000 people, twice the population of the City of Myrtle Beach, could live in Carolina Forest. There will be 37 subdivisions, eight to 10 golf courses, and five million square feet of commercial space. Horry County is striving to make this the County's first fully zoned and planned community. A police department precinct, fire stations and equipment, school construction and controlled commercial development are currently in planning for this area. The population is estimated to be approximately 60 percent retirees and 40 percent younger families. The growth is expected to take place over the next 20 to 30 years. Carolina Forest is approximately 50 percent occupied. This mass development means the County must analyze funding methods such as impact fees, admissions taxes, property taxes, business licenses, etc. to ensure its ability to provide services into the future.

Listed below is a partial list of the original infrastructure needs anticipated for Carolina Forest:

Facility:	**Cost:**
Schools:	$54 million (land needed–160 acres)
Fire Stations:	$2.75 million (for (5) stations & Equip.)
Libraries:	$3.3 million
County Complex:	$3.6 million
Public Park:	$5.4 million
Police:	$5.1 million (per year 250 officers) (Budget in 2017: $9.4 Million)

As of June 30, 2008, two fire station have been completed. A new police precinct has not been built, but it will clearly be needed in the future if this area is not annexed into Myrtle Beach. An additional police sector has been added for this area due to the increased call volume. Two elementary, two middle, and a high school have been constructed in the Carolina Forest area to provide for the educational needs of the increased number of students. A new elementary school is slated to be built in the area to relieve over crowding at the two existing elementary schools.

Additionally, the County has issued bonds and is in the early stages of building a new library and a new recreation center for the Carolina Forest area. These projects are budgeted at nearly four million dollars each.

As the FY 2009 budget was being adopted, another large community was being considered for rezoning. Carolina Station is a master-planned community of 6,259.4 acres, anchored by a traditional neighborhood design-inspired central core district. However, as the building boom from 2005 to 2007 began to cool and decline plans were placed on hold.

Due to the amount of growth in Horry County, construction, both residential and commercial, has boomed over the past several years. From FY 2005 to FY 2006 Horry County received the largest increase in building permit revenue since we started permitting construction in the mid seventies. From FY 2004 to FY 2006 permit revenue increased from $4.5 million to a peak of $9.2 million. After the peak in 2006 permit revenue returned to the 2004 level by the end of FY 2008. For FY 2009 the revenue continued to fall to a new post boom low of $2.5 million. Residential Building permits issued declined by 52 percent and Commercial Building permits issued by 28 percent. Building permit revenue for FY 2010 continued to decline to $2.3 million. Although revenue declined, residential building permits rebounded by 21% and residential remodeling permits increased by 52%. Commercial permits declined by 15% from FY 2009.

Horry County's condominium construction and sales experienced a similar increase for FY 2004 to FY 2006. However, the decline in the condo market has been worse than the single-family residential or commercial construction and continues to show no improvement through FY 2010.

A record number of foreclosures during FY 2009 and FY2010 continue to plague the real estate market with an over abundance of inventory. With all this inventory on the market at discount prices either in anticipation of potential foreclosure or post foreclosure many of the routine sales to accommodate a job relocation or natural upgrades cannot be completed due to the decline in the value of the existing home property. A large part of home sales in the Myrtle Beach area are a result of relocations to the area from other sections of the country. The national economy issues have contributed significantly to the decline in sales related to locations to the area from the rest of the country.

Tourism continues to be the most important industry on the Grand Strand. Myrtle Beach is considered one of the nations top vacation destinations and hosts an estimated 13.8 million visitors annually. Myrtle Beach has been named one of the nations Top 10 Beaches by the Travel Channel, Yahoo! Travel, and *National Geographic Traveler* Magazine. The beach, golf, shopping, and entertainment theaters are all major attractions for the region. Group market sales are also an increasing part of the visitor industry for the Grand Strand. The region now has more than 1,700 full service restaurants, more than 72,400 rooms available for overnight guests, eight entertainment theaters and 105 golf courses – not to mention miles of beachfront.

Although economic issues in the region are affecting the number of visitors as well as room rates the Myrtle Beach area continues to experience significant tourism demand. Perhaps the gulf oil spill has shifted some of the vacationers from the gulf to the east coast. Additionally, the recent 1% sale tax dedicated primarily to promotion of the area through the Myrtle Beach Chamber of commerce has provided an infusion of cash to increase area promotion and advertising.

The Myrtle Beach area of South Carolina proves that it is worthy of the moniker "The Grand Strand" year after year by garnering prestigious awards and designations ranging from the "Worlds Best Beach " by Yahoo Travel, " Overall Value for Money Destination" and seven of the " Top 100 Public Golf Courses in America " by Golf Digest. Smarter Travel listed Myrtle Beach in its "ten Best Beach Towns in America" Both National Geographic and Travel & Leisure magazines have recognized the new Myrtle Beach boardwalk.

There are many amusement attractions spanning the Grand Strand, and the 100 plus golf courses located in the area constitute one of the largest concentrations of like facilities in the nation. Golfers are able to tee-off on any of 1,800 golf holes in the area. Vacationing golfers played approximately 4.0 million paid rounds. *The Toronto Sun* presented the Myrtle Beach area with the 2005 Golfer's Choice Bronze Award for Best Travel Destination. Golf World in its reader's choice awards named Dunes Golf and Beach Club as one of the top 50 resort golf courses in the United States.

Area golf courses have been designed by some of the best-known names in golf, including Jack Nicklaus, Arnold Palmer, Robert Trent Jones, Tom Fazio, Davis Love III, Greg Norman, Gary Player, and Pete and P.B. Dye. Many of the local courses host major professional and amateur golf tournaments including the PGA TOUR Superstore World Amateur Handicap Championship, Hootie and the Blowfish Monday After the Masters, Summer Family Golf Tournaments, the Veterans Golf Classic and the FDNY 9-11 Memorial Golf Outing.

The Horry County area accounts for more than 34 percent of South Carolina's golf courses. This industry has been instrumental in the expansion of the tourist season, including early spring and late fall in our regular May through October season.

Retail sales, employment and construction are all intimately tied to the tourism industry. The increasing diversity of geographic origin and economic profile of tourists will help alleviate any cyclical downturn in the national economy.

Retail sales do, of course, show a seasonal pattern, but the first quarter of each year is noticeably below the other quarters. This pattern indicates that the Myrtle Beach area is becoming more of a year-round tourism destination.

As the recession has worsened the tourism industry and tourism related revenues have suffered. According to Taylor DeMonte of Coastal Carolina's Clay Brittain, Jr. Center for Tourism, the decline in room rates and occupancy over the past year have both contributed to the decline in accommodation and tourism revenue. The Center for Tourism keeps data on the tourism occupancy and maintains a moving 52-week revolving average of occupancy percentage change. From December of 2007 the percentage change in the 52 week average declined steadily each week from two percent at December 2007 to a low of nearly nine percent at December 2008. Since December 2008 the occupancy average rebounded to four percent down.

The other factor effecting the revenues related to tourism is the rate charged per night of lodging. The Center for Tourism also tracks a moving 52-week average of revenue per available room collected by locations within a sample group. For the period from December 2007 to September 2009, there has been a general decline in the 52-week average of the revenues per available room. The general decline rendered a low of over 10 percent below the initial week of the study around week 35 of 2009 and has rebounded slightly to just under 10 percent as of September 5, 2009. Part of this decline is from discounting blocks of rooms to national Internet reservation companies like Travelocity, Priceline and others. Both the occupancy and revenue per available room statistics end the study period with an upturn in each of the parameters. Hopefully this upward movement of the indicator is indicative of better times ahead.

Most of the economists in the nation are indicating that the recession has bottomed out. As the economists say, we can see the light at the end of the tunnel. The remaining question to be answered is how long will it take to begin a significant return toward better times. Horry County and Myrtle Beach in particular are working diligently to promote the area to ensure we are ready for the improvement in the economy.

An indicator of the improving tourism economy was the July 2010 hospitality tax revenue collected by the County in August. The county collects 1.5% on all prepared food, beverages and accommodations in the county and 1% on the same items from the unincorporated areas of the county. The tax collected for July 2010 was the largest month ever since the inception of the tax in 1997.

Hopefully the county tourism engine is on the way toward a return from the effects of the recession.

AIRPORT

Horry County owns and operates the largest airport system in South Carolina with three general aviation airports - Grand Strand, Conway, and Loris Twin Cities – and the Myrtle Beach International Airport, the commercial service airport serving the greater Myrtle Beach region. The Grand Strand Airport (CRE), located in the city of North Myrtle Beach, serves private and corporate aircraft. The Loris Twin Cities Airport (5J9) is an unattended airport for public use. The Conway-Horry County Airport (HYW), located 5 miles west of the County seat of Conway, provides operations and services for the growing general aviation community in the western part of Horry County.

The Myrtle Beach International Airport (MYR) is a county facility located on approximately 2,000 acres within the City of Myrtle Beach and provides air service for the Grand Strand and surrounding counties. The airport consists of a passenger terminal complex, a 9,500-foot lighted runway and related taxiways, a general aviation apron and supporting buildings and hangars. The facilities are located on or adjacent to property formerly utilized as the Myrtle Beach Air Force Base and is being leased by the county from the United States Air Force. The following direct and indirect carriers presently serve the airport: American Eagle, Continental, Delta/ Northwest, Direct Air, Allegiant Air, Spirit Air, United Express, Porter Air and US Airways and offers non-stop service to 27 destinations. In 2010, MYR began international service to Toronto and added 6 additional destinations with 2 new airlines. The airport is also served by a number of charter services.

The numbers of passengers utilizing the Airport continue to rise with the rapidly increasing popularity of the area as a beach, golf, and entertainment destination. This increase in passengers places Myrtle Beach as one of the fastest growing airports in the nation. In 2009, the airport served over 742,187 arriving passengers.

The Department of Airports is moving forward with numerous expansion projects both at MYR and the general aviation facilities. In October 2009, the new MYR – General Aviation terminal will open its new facility, with a focus on delivering unparalled service to the growing general aviation community in South Carolina. Additionally, HCDA was awarded $6.9 million grant in April 2009 from the American Recovery and Reinvestment Act of 2009 (“ARRA Stimulus”) to complete a re-lighting project at Grand Strand Airport and initiate a ramp expansion/ rehabilitation project at Myrtle Beach International Airport. In order to ensure the greater Myrtle Beach region has sufficient capacity to meet current and future aviation demands, County Council has initiated a program to revise the Airport Layout Plan, which includes a significant expansion of the commercial airport facility at MYR. In total, the Department’s capital investment projects are in excess of $174 million and will create an additional 900 jobs for the citizens of Horry County. The projects range from security upgrades, taxiway and apron rehabilitation, to the development of T-hangars and a new facility for fire and rescue.

The airport, as directed by County Council, is developing a program to increase passenger capacity on the east side of the airport. The project, called "MYR Terminal Capacity Enhancement Project" (TCEP) is a proposed $129 million project that will expand the current commercial terminal from 7 gates to 12 and will include new parking facilities, and new, separate car rental building, and updates to the current passenger terminal. The HCDA expect to break ground in 2010 with a completion date in late 2012.

In February 2006, the South Carolina Department of Commerce, Division of Aeronautics released an economic impact study of the County airports. That study, prepared by Wilbur Smith Associates estimates the direct and indirect economic impact of our four county airports is over $776.3 million annually. The airport's existing tenants comprise of companies specializing in the handling, servicing, modification and repair of aircraft. In addition, there are plans underway to develop the Myrtle Beach International Airport Technology, Commerce and Aeronautics Park, a 400+ acre site adjacent to the General Aviation terminal, to capitalize on the growing aviation and innovation industries and position Horry County as the premier live/ work community in the Southeast.

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RIDE (Road Improvement and Development Effort)

The most aggressive road construction program in the history of Horry County, RIDE (Road Improvement and Development Effort) was approved by Governor Beasley in September 1996. Horry County's RIDE project is the initiation of a comprehensive solution for transportation problems which pairs significant funding from the local level with funding provided by the State of South Carolina. Horry County enacted an ordinance in the fall of 1996 that implemented a 1.5 percent hospitality fee (accommodations, restaurants, amusements, golf and theaters) effective January 1, 1997. The purpose of this fee is to provide the financial ability for Horry County to partner with the State of South Carolina to meet the infrastructure needs of the County.

The participating parties of the RIDE project are Horry County, the South Carolina Transportation Infrastructure Bank and the South Carolina Department of Transportation. The role of the South Carolina Transportation Infrastructure Bank is to provide the necessary financing and funding for the RIDE project. Horry County contracted with the South Carolina Department of Transportation to manage the design, construction and implementation of the RIDE project. Horry County, in addition to providing 62 percent of the overall cost of the RIDE project, will provide limited oversight to ensure that project schedules are met.

The total cost of the RIDE project is $888 million. The total debt service over the life of the proposed bonds for the RIDE project is $1.2 billion. Horry County's contribution to retire the debt is $598 million.

The RIDE project includes a series of interconnected highway construction and road enhancements that will improve the overall transportation network in Horry County. These include:

- **Conway Bypass**- A new location roadway, six-lanes from US 17 near Colonial Mall to Carolina Bays Parkway, six-lanes from Carolina Bays to US 501 just east of S-97, approximately halfway between Aynor and Conway.

  This project is complete and open to the public.

- **Carolina Bays Parkway** - New location roadway from SC 9 near Stephens Crossroads to US 501 near Myrtle Beach Raceway. The phase to be constructed will include a six-lane divided main-line section with interim interchanges at US 501, Conway Bypass, Bob Grissom Parkway Connector, and SC 9. Ultimate project would extend south of US 501 to US 17 north of Holmestown Road.

  The section from US 501 to SC 9 is complete and open to the public.

- **Conway Perimeter Road** - New location roadway from US 501 following Dunn Shortcut Road (S-165) to US 378.

  This project is complete and open to the public.

- **SC 544** - Widen existing two-lane road to five-lane curb and gutter section from Intercoastal Waterway to US 501. (approximately 10 miles).

  The project is complete and open to the public.

- **SC 544** - Widen existing two-lane road to five-lane curb and gutter section from US 17 Bypass to just east of Intercoastal Waterway.

  This project is compete and open to the public.

- **US 501 Accel/Decel Lanes** - Intersection improvements along US 501 from the Waccamaw River to Intercoastal Waterway: 1) Intersection improvements at Singleton Ridge Road, 2) Intersection improvements at Gardner Lacey Road, and 3) median paving between Waccamaw River and SC 544.

  The entire project is compete and open to the public.

- **US 17/US 501 Interchange** - Construction of a loop ramp in the northwest quadrant and construct and align frontage roads. Also, widen US 17 Bypass from just north of US 501 to just south of Fantasy Harbour interchange.

  This project is complete and open to the public.

- **US 501 Frontage Roads/George Bishop Grade Separation** - Five-lane frontage roads along both sides of US 501 from Forestbrook Road (S-137) to the Intracoastal Waterway, with interchange at Forestbrook Road and a grade separation at George Bishop Parkway. Includes five 150 ft. bridges over Socastee Swamp.

  This project is complete and open to the public.

- **SC 90 Intersection Improvements** - Intersection improvements.

  Two projects, US 17/SC 90 intersection and the SC 90/S-57 intersection, are complete and open to the public.

- **S-31/S-66 Intersection Improvements** - Various safety and capacity improvements along each route.

  This project is complete and open to the public.

Horry County submitted a Ride II application to the State Transportation Infrastructure Bank and received approval of $198 million to continue the Ride program. Five specific projects were identified and approved for funding on the application. They are as follows:

- **Carolina Bays Parkway SC 9 to US 501** - Project modification includes upgrading to a six -lane facility, interchange at US 17/Bob Grissom connector, and various right of way settlement requirements.

  The project and modifications are complete and open to the public.

- **Carolina Bays Parkway US 501 to SC 544**– This project extends original Carolina Bays project which was constructed between US 501 and SC 9. This is be a six lane divided main-line section with an interchange at SC 544 and completion of the interchange at US 501. A design/build contract was awarded in May 2003.
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  This project is complete and open to the public.

- **Fantasy Harbour Bridge**– A four-lane bridge spanning the Intercoastal Waterway from the Fantasy Harbour interchange westerly to tie into existing roadways within the Fantasy Harbour development. Ralph, Whitehead & Associates have been selected to design the bridge.

  Phase 2 was advertised and the project awarded to R.R. Dawson Bridge Company, LLC of Powhatan Virginia.

  This project is complete and open to the public.

- **North Myrtle Beach Connector**– 2.5 mile four-lane facility connecting SC 90 and US 17 to Carolina Bays Parkway in North Myrtle Beach. Project includes a bridge crossing the Intercoastal Waterway. Wilbur, Smith & Associates have been selected to design the project. Right-of-way, permitting and preliminary design are underway.

  Phase 1 of the project was advertised and awarded to A.O. Hardee Construction Company on April 22, 2005 and notice to proceed was issued on June 2, 2005.

  Phase 2 was advertised and awarded to Cape Romain Contractors. Project is currently under construction.

  This project is complete and open to the public.

- **Carolina Bays Parkway Extension to SC 57**– Extend the Carolina Bays Parkway northwesterly to tie into SC 57. SCDOT is currently conducting an environmental study to determine possible alignments. This project was modified to a simple and intersection improvement at SC Hwy 9 and SC Hwy 57.

These improvements are complete and open to the public.

In November 2006 the citizens of Horry County passed a Capital Local Option Sales Tax referendum continuing the RIDE effort. This RIDE II initiative will be a $425 million dollar effort that will improve 100 miles of County dirt roads, resurface 67 miles of County paved roads, widen Hwy 707, create a grade separated interchange at Hwy 707 and Hwy 17 @ the Backgate, construct an overpass in Aynor over Hwy 501, widen Glenns Bay Road and create a grade separated interchange at its intersection with Hwy 17 Bypass and pave International Drive to Hwy 90. These projects will be completed over the next seven years at which time the sales tax will sunset. Horry County utilized $93.6 million from this initiative as a match to the South Carolina State Transportation Infrastructure Bank and was awarded a $235 million grant for design, permitting and right of way acquisition of the Carolina Bays Parkway Extension from Hwy 544 to Hwy 707. This work began during the summer of 2007.

- Approximately 20 miles of County dirt roads have been paved to date and another 26 miles are in the design and right-of-way easement acquisition phase.

- Approximately 24 miles of County roads have been resurfaced.

- Design, permitting, and right-of-way acquisition have begun on the HWY 707 widening, the Backgate interchange, and the Aynor Overpass. Construction is anticipated to begin in 2010.

- Design and permitting have begun on the Glenns Bay Road widening and interchange project.

- Design, permitting and right-of-way acquisition have begun on the Carolina Bays Parkway extension from SC HWY 544 to SC HWY 707 with construction anticipated to begin in 2010.

BUDGET PROCESS

OVERVIEW

The Horry County budget, when adopted by County Council, becomes the official financial plan of the County's operating departments. Consequently, this makes preparation of the budget one of the most important administrative duties performed each year.

The following information is designed to provide staff members, elected officials and residents with an overview of the budget process and the basic tools necessary to create budgetary estimates, if appropriate. Since the budget process involves all operating departments, administrative staff personnel and County Council Members, this document cannot include every aspect of the budget creation process. It can, however, be used as a road map for reflecting how the County creates its annual financial plan.

The budget process consists of four stages: departmental data collection, detailed budget information review, summary information and adjustments, and legislative review and adoption.

BUDGET CALENDAR

The preparation of the County's annual financial plan is a large task involving many people. In order to coordinate it's creation, the Department of Budget and Revenue Management prepares a budget calendar. The calendar establishes the key dates to be met during the budget's creation and indicates which departments or individuals are responsible for preparing items for the budget. The calendar chronicles the budget process from the initial data gathering stages through the budget's adoption by the end of the current fiscal year.

Various departments and offices are involved in providing information for the annual budget. The following is a list of completion dates for each task, as they occurred for the preparation of the 2011 budget.

DATE	ACTIVITY
November 20, 2009	Fall Budget Retreat
November 23, 2009	Distribute budget worksheets and instructions to Assistant Administrators and Department Managers to assist in preparation of their FY 2011 requested budget. Appropriate goals, special projects and inflation are to be considered in developing these requests.
January 4, 2010	Department budget requests due to Director of Budget & Revenue.

DATE	ACTIVITY
January 29, 2010	Supplemental budget requests due. (State Mandated Only)
February 25, 2010	FY 2011 Revenue Projections due. Budget & Revenue completes preparation of preliminary revenue estimates with assistance form Assistant Administrators and Department managers involved in management of revenue sources.
March 2010	Administrator's Budget Hearings: Assistant Administrators and Department Managers meet with the Administrator and Budget Director for review of individual departmental Budget requests for the purpose of soliciting budget input for FY 2011 budget.
March 19, 2010	Presentation of recommended budget to Administrator for review.
April 8-9, 2010	Budget Retreat and presentation of recommended budget to County Council by Administrator and First reading of Budget Ordinance.
March - May, 2010	Council Committee Review: County Council Committees will evaluate the Administrator's budget recommendations for approval/amendments to full Council. Full Council will meet in workshop sessions as needed to consider committee recommendations. Additional one-time recommendations will be considered and voted on by full Council before second reading. Budget & Revenue will summarize the recommendations from the various committees for consideration by full Council at second reading or as necessary at scheduled workshops.
June 1, 2010	Second Reading of Final Budget Ordinance.
June 15, 2010	Public Hearing and Third Reading and adoption of Budget Ordinance
July 1, 2010	Begin new fiscal year with implementation of the FY 2011 Adopted Budget.

FINANCIAL DATA COLLECTION AND REVIEW

Horry County's financial planning process begins in November, and a final balanced financial plan must be approved before July 1, the beginning of the new fiscal year.

All department heads present a departmental budget to the Department of Budget & Revenue in a specified format with their requests for funding including explanations and justification for their requests. When the budget detail is available, conferences are scheduled between the budget team and each department director to review the department's specific detail.

The budget team for fiscal year 2011 consisted of the Administrator, the Director of Budget and Revenue Management and staff, the Assistant Administrators and the respective County Council Committees. During these meetings, department directors are given the opportunity to justify their requests. Each request is examined to determine if it will be included in the budget during the upcoming year or cut from the funding process. This is accomplished depending on the merit and justification of the requests and availability of funding.

After the Department of Budget and Revenue reviews and researches the departmental requests and makes projections for expected revenues, a balanced financial plan is presented to the Administrator. Once the Administrator is satisfied with the recommendations, the plan is presented to Council for discussion.

LEGISLATIVE REVIEW AND ADOPTION

Council must, according to state law, have three readings of the financial plan ordinance and a public hearing before it can be passed and become law. Council budget sessions are public, and citizen input is welcome. After the financial plan is analyzed by Council, any amendments must be incorporated into the ordinance before third and final reading. All adopted financial plans are placed in the County libraries for public access.

The financial plan is adopted on a basis consistent with generally accepted accounting principles (GAAP) other than the treatment of capital leases. Capital leases are budgeted to pay the current year payment as a part of the operating budget. Line item accounts (salaries, FICA, furniture & fixtures, supplies, etc.) within each department are monitored by the Departments of Budget and Revenue, Finance and Procurement so that departments do not over-spend accounts. Single purchases up to $1,500 require one oral quotation from vendor, purchases between $1,501 and $2,500 require oral quotations from at least two (2) vendors, purchases between $2,501 and $5,000 require written quotations from at least two (2) vendors, purchases between $5,001 and $25,000 require written quotations from at least three (3) vendors, and purchases in excess of $25,000 require formal bidding procedures. All capital purchases not included in the financial plan must be approved by the Administrator.

BUDGET AMENDMENT

The Administrator is authorized to transfer budgeted funds within a department and is also authorized to transfer budgeted funds between departments in the General Fund, Special Revenue Funds, Debt Service Funds and Capital Projects Fund when deemed necessary. Budget transfers within departments are requested by the department manager, approved by the Assistant Administrator for the division the Department is in, and reviewed and approved by the Department of Budget & Revenue staff to insure availability of funds for transfer under the direction of the County Administrator. Transfers between departments are reviewed by all department managers involved and their Assistant Administrator and the Director of Budget and Revenue Management.

All budget transfers are documented by the Budget & Revenue Department and recorded in the County's computerized financial accounting system with the paper documentation maintained in a numeric file as evidence of the appropriate approvals.

Formal budgetary integration is employed as a management control device during the year. Encumbrance accounting, under which purchase orders, contracts, and other commitments for expenditures are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the General Fund, Special Revenue Funds, and Capital Projects Fund. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not constitute expenditures or liabilities.

No expenditure in any one of the governmental type funds will exceed the budgeted expenditure amount for that fund without prior amendment of the financial plan ordinance by Council. All amendments, with the exception of those approved by SECTION 9, SECTION10, and SECTION 12 of the Budget Ordinance require a supplemental budget ordinance with three readings by County Council and a public hearing. Budget transfers between funds also require amendment to the original ordinance except when funding is already budgeted in one fund and is more appropriately accounted for in the receiving fund. When transfer are completed for more appropriate accounting purposes only they may be completed with only an approval of County Council by resolution.

BUDGET BASIS

The budgets of all government fund types are prepared on a modified accrual basis. This means that revenues are recognized when they become both measurable and available and expenditures are recognized when the liability is incurred. The enterprise and internal service funds are budgeted on a full accrual basis. This means that revenues are recognized when they are actually obligated to the County. Expenditures are recognized when the related liabilities are incurred. These funds are the Airport, Fleet Management, and the Solid Waste Authority.

FISCAL POLICIES

Horry County has a tradition of sound financial management. It is the policy of the administration and the Departments of Budget and Revenue and Finance to continue this sound financial management to insure fiscal strength through all economic trends. As has been learned most recently, market factors, global economic conditions, lifestyle changes, actions by regulatory agencies and executive, legislative and judicial decisions made by other governmental jurisdictions all have a direct impact on the County.

The following financial goals have been reviewed as part of the financial planning process and reaffirmed as the basis for developing this budget.

BUDGETING

A comprehensive annual financial plan will be prepared for all funds expended by the County. Inclusion of all funds in the financial planning process enables the Council, the Administration and the public to consider all financial aspects of County Government when preparing, modifying, and monitoring the plan, rather than deal with the County's finances on a "piece meal" basis.

The County's Financial Plan will be prepared in such a manner as to facilitate its understanding by citizens and elected officials. The County Council will hold work sessions as well as the required public hearing which are open to the public in order to effectively communicate local government finance issues to all who attend the meetings.

Financial priority will be given to the basic County services which provide the maximum level of services to the most citizens, in the most cost effective manner, with consideration given to all costs including economic, fiscal and social.

The County has developed a multi-year plan for capital improvement, will update it annually and make all capital improvements in accordance with the plan. On November 9, 2004, County Council passed Resolution 158-04 adopting capital improvement plan policies. This policy was revised by Resolution 148-05 on November 15, 2005. During FY 2011, the County will be building upon and improving the Five Year Capital Improvement Plan process in accordance with these policies.

The County will maintain its physical assets at a level adequate to protect the County’s capital investment and minimize future maintenance and replacement costs from current revenues where possible.

REVENUE

The County endeavors to maintain a diversified and stable revenue base to shelter it from short -term fluctuations in any one revenue source. The revenue mix combines elastic and inelastic revenue sources to minimize the effect of an economic downturn.

The County follows a "cost of service" approach where possible, which results in user fees, rates and customer charges being sufficient to cover the cost of providing services. Each year, user fees, rates and charges are reviewed for adjustment to "cost of service" levels.

Enterprise and Internal Service funds have set fees and user charges at a level that fully supports the total direct and indirect costs of the activity. Indirect costs include the cost of annual depreciation of capital assets.

The County will attempt to obtain additional major revenue sources as a way of insuring a balanced budget.

The County makes a strong effort not to use one-time revenues for continuing expenses. All new and continuing expenses will be based on known and conservatively projected revenue sources.

EXPENDITURES

The County will maintain a level of expenditures which will provide for the public's well being and safety of the residents of the community.

Expenditures will be conservatively projected and will be budgeted within the confines of generated revenues. Since our employees are our biggest asset, a performance based compensation package consistent with sound economic policies of the County is maintained to recruit and to retain qualified employees.

DEBT ADMINISTRATION

The County will confine long-term borrowing for capital improvements that cannot be financed from current revenues or reserves.

The County will publish and distribute an official statement for each bond issued.

The County will target long-term borrowing for construction and acquisition of long-lived capital assets only, with the remainder financed by annual appropriations.

General obligation debt will not be used for enterprise activities.

The County will maintain good communications with bond rating agencies about its financial condition. The County will follow a policy of full disclosure on every financial report and bond prospectus.

The County will not issue notes to finance operating deficits.

RESERVES

The County will maintain general working capital and reserves to provide a sufficient cash flow for financial needs at all times and to offset significant economic downturns.

The County will maintain sufficient cash reserves to enable the County to continue to provide needed services to its citizens in the aftermath of a natural disaster or other type of serious widespread emergency. By ordinance, the County maintains 15% of the operating budget in Fund Balance to ensure there is available funds in the lower revenue collection periods.

CASH MANAGEMENT

A cash management policy has been adopted by the County which provides guidelines for prudent investment of cash and outlines policies for maximizing efficiency of the cash management system.

The ultimate goal is to enhance the economic status of the County while protecting its pooled cash. In order to maximize interest earnings, the County commingles the cash of most funds. Criteria for selecting investments are:

1) Safety - The safety and risk associated with an investment refers to the potential loss of principal, interest or a combination of these amounts. The County only invests in investments that are considered safe.

2) Liquidity - This refers to the ability to "cash in" at any moment in time with a minimal chance of losing any portion of principal and interest.

3) Yield - Yield is the potential dollar earnings any investment can provide, also referred to as the rate of return

ACCOUNTING, AUDITING AND FINANCIAL REPORTING

All accounts are organized on the basis of funds or account groups, each considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues and expenditures or expenses as appropriate.

The County system is comprised of the following 38 individual funds:

General Fund	Gapway Watershed	General Debt Service
Road Maintenance	Simpson Creek Watershed	Higher Education Debt Service
Fire	Todd Swamp Watershed	Horry-Georgetown TEC Debt Service
Accommodations Tax	Mt. Gilead Road Maintenance	Special Revenue Debt Service
Local Accommodation Tax	Socastee Community Recreation	Ride Plan Debt Service
Victim Witness Assistance	Beach Nourishment	Solid Waste Authority
E-911 Emergency Telephone	Admissions Tax-Fantasy Harbour	Airport
Waste Management	Hospitality Fee 1.5%	Fleet Maintenance
County Recreation	Hospitality Fee 1.0%	Fleet Replacement
GIS/IT Special Revenue	Senior Citizens	Baseball Stadium
Cartwheel Watershed	Arcadian Shores	Industrial Parks
Buck Creek Watershed	Capital Projects	Aynor (Cool Spring) Business Park
Crab Tree Watershed	Stormwater Management	

The modified accrual basis of accounting is used by all government fund types. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they become both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. The government considers property taxes as available revenue recognition for other governmental fund revenues. Expenditures are recorded when the related fund liability is incurred.

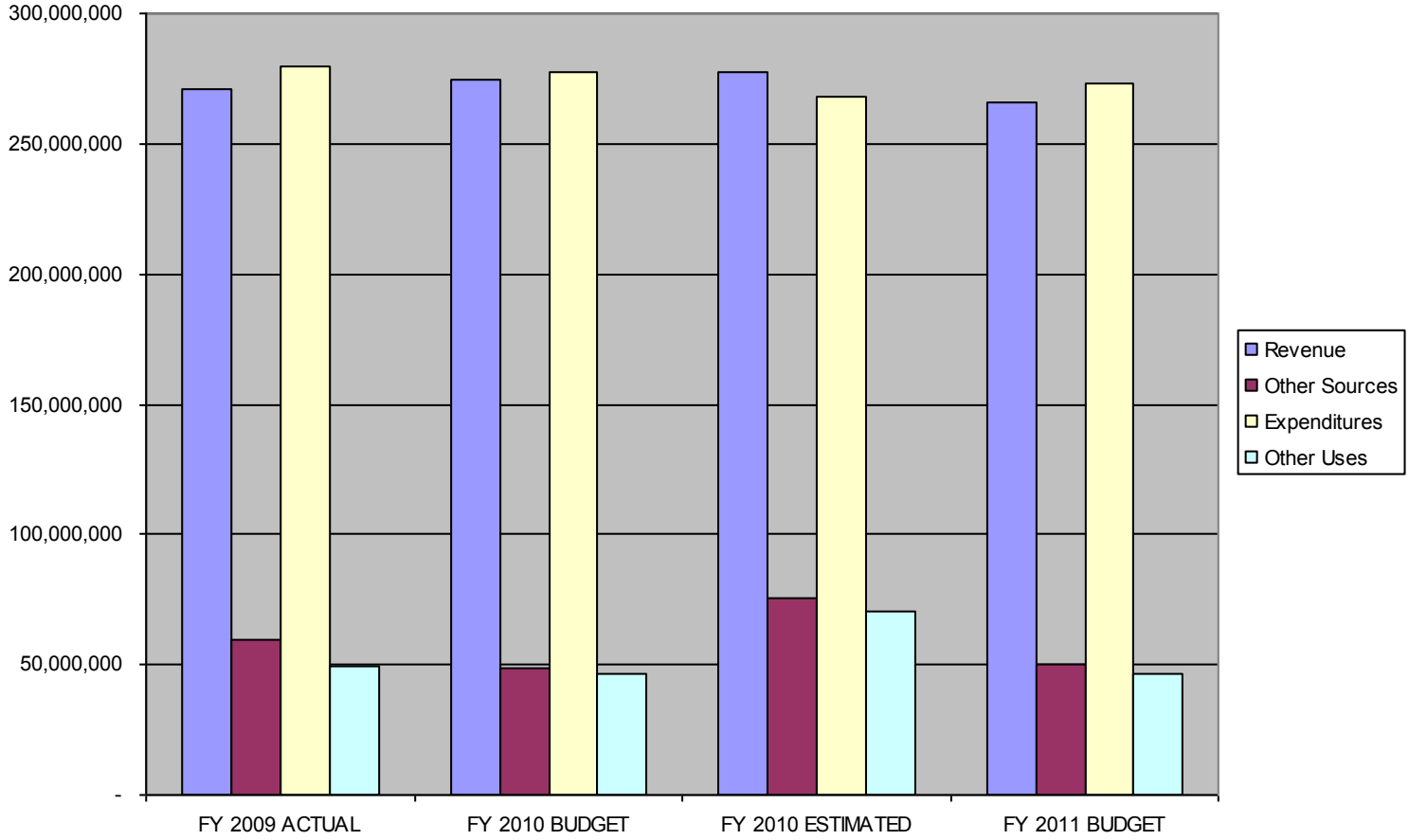
Funds determined to be the difference between revenues and expenditures at June 30, the end of the fiscal year, are transferred into the fund balance of the appropriate fund.

The County will establish and maintain a high standard of accounting practices in conformance with Generally Accepted Accounting Principals (GAAP) for governmental entities as promulgated by the Government Accounting Standards Board (GASB).

The County will produce Comprehensive Annual Financial Reports (CAFR) in accordance with General Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standard Board (GASB).

An independent firm of certified public accountants, selected by the County Council based upon public procurement practices, will perform an annual financial and compliance audit according to Generally Accepted Auditing Standards (GAAS) and will issue an opinion which will be incorporated in the Comprehensive Annual Financial Report.

HORRY COUNTY, SOUTH CAROLINA
THREE YEAR SUMMARY—ALL FUNDS



	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET
REVENUE	**$270,925,891**	**$274,923,790**	**$277,255,481**	**$265,653,903**
OTHER SOURCES	**59,326,858**	**49,029,633**	**75,348,233**	**49,797,237**
TOTAL	**$330,252,749**	**$323,953,423**	**$352,603,714**	**$315,451,140**
EXPENDITURES	**$279,987,537**	**$277,540,967**	**$267,680,036**	**$273,155,323**
OTHER USES	**49,221,130**	**46,694,242**	**70,408,416**	**46,631,341**
TOTAL	**$329,208,667**	**$324,235,209**	**$338,088,452**	**$319,786,664**
NET INCREASE (DECREASE) IN FUND BALANCE	**$ 1,044,082**	**$ (281,786)**	**$ 14,515,262**	**$ (4,335,524)**

	GENERAL FUND				SPECIAL REVENUE FUNDS				CAPITAL PROJECTS FUND				DEBT SERVICE FUNDS			
	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET
REVENUES:																
Property Taxes	$ 72,351,615	$ 76,848,645	$ 74,561,716	$ 72,787,950	$ 27,280,437	$ 29,186,476	$ 28,204,733	$ 27,267,895	$ -	$ -	$ -	$ -	$ 14,970,410	$ 16,072,475	$ 15,374,232	$ 14,964,786
Accommodations Tax	-	-	-	-	865,215	828,250	848,230	829,500	-	-	-	-	-	-	-	-
Intergovernmental	13,292,705	12,490,369	12,309,895	11,050,660	6,445,464	4,729,225	5,405,707	4,521,585	933,587	625,000	884,307	625,000	59,544	59,546	59,545	59,546
Fees & Fines/Rents & Leases	17,707,200	19,529,398	18,856,294	18,618,257	46,511,224	47,690,348	46,064,937	45,759,957	608,514	657,500	692,856	699,975	-	-	-	-
Documentary Stamps	2,406,177	2,650,000	2,469,372	2,630,000	-	-	-	-	-	-	-	-	-	-	-	-
Licenses & Permits	7,053,229	6,830,030	6,378,264	6,433,211	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Investments	948,626	823,750	424,249	666,309	681,423	733,395	213,476	338,575	1,899,268	250,000	1,259,471	-	2,550,879	1,897,150	1,625,108	1,592,118
Other	4,150,885	4,005,096	3,487,905	3,893,097	573,077	519,500	503,623	758,000	270,500	-	234,500	-	-	-	-	-
Total Revenue	117,910,437	123,177,288	118,487,695	116,079,484	82,356,840	83,687,194	81,240,706	79,475,512	3,711,869	1,532,500	3,071,134	1,324,975	17,580,833	18,029,171	17,058,885	16,616,450
EXPENDITURES:																
Personal Services	86,510,831	91,628,115	87,868,849	91,822,607	14,256,462	15,801,518	14,975,654	15,199,263	-	-	-	-	-	-	-	-
Contractual Services	10,480,313	12,371,861	11,014,905	12,897,174	15,357,374	17,238,246	16,280,499	16,990,366	-	-	-	-	-	-	-	-
Supplies & Materials	8,377,514	9,701,161	8,969,529	9,277,299	1,391,867	1,284,993	1,246,080	1,082,259	-	-	-	-	-	-	-	-
Business & Transportation	6,201,668	9,108,615	5,279,534	9,040,683	1,350,196	1,851,975	1,594,628	2,019,552	-	-	-	-	-	-	-	-
Capital Outlay	2,496,882	1,050,651	1,170,987	1,063,322	1,659,568	1,150,523	1,862,644	1,161,473	36,109,374	6,052,335	37,100,400	5,992,644	-	-	-	-
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Principal	-	-	-	-	-	-	-	-	-	-	-	-	28,128,967	28,784,658	27,784,275	31,243,792
Interest	-	-	-	-	-	-	-	-	-	-	-	-	15,993,087	15,596,539	15,785,530	14,842,633
Agent Fees	-	-	-	-	-	-	-	-	-	-	-	-	7,623	8,124	5,858	4,932
Other	95,111	3,683,764	33,292	262,500	1,396,614	5,296,876	800,204	3,284,247	-	327,560	-	1,759,854	4,245,369	7,358,634	(5,427,212)	4,559,321
Indirect Cost Allocation	-	-	-	-	1,843,667	1,880,540	2,576,723	2,522,392	-	-	-	-	-	-	-	-
Contributions to Other Agencies	1,888,976	374,525	554,308	817,603	3,039,424	2,796,585	2,975,229	2,461,890	-	-	-	-	-	-	-	-
Total Expenditures	116,051,295	127,918,692	114,891,404	125,181,188	40,295,172	47,301,256	42,311,661	44,721,442	36,109,374	6,379,895	37,100,400	7,752,498	48,375,046	51,747,955	38,148,451	50,650,678
OTHER SOURCES (USES):																
Issuance of Debt	-	-	-	-	-	-	-	-	-	-	12,350,000	-	8,155,000	-	-	-
Bond Premium	-	-	-	-	-	-	-	-	-	-	-	-	-	-	242,766	-
Refunded Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(10,536,102)	
Sale of Assets	406,857	77,160	71,689	80,040	68,583	-	17,114	-	-	-	-	-	-	-	-	-
Gain (loss) on disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Indirect Cost Allocation	2,099,992	2,198,231	3,077,421	2,985,856	-	-	-	-			-	-	-	-	-	-
Transfer In (Out)	(2,625,219)	(533,987)	(806,235)	1,083,291	(39,764,774)	(37,436,938)	(35,803,134)	(37,042,959)	8,460,314	4,544,835	4,973,948	3,239,357	33,161,779	33,426,090	31,569,240	32,720,311
Total Sources (Uses)	(118,370)	1,741,404	2,342,875	4,149,187	(39,696,191)	(37,436,938)	(35,786,020)	(37,042,959)	8,460,314	4,544,835	17,323,948	3,239,357	41,316,779	33,426,090	21,275,904	32,720,311
Net Increase (Decrease) in Fund Balance/Net Assets	1,740,772	(3,000,000)	5,939,166	(4,952,517)	2,365,477	(1,051,000)	3,143,025	(2,288,889)	(23,937,191)	(302,560)	(16,705,318)	(3,188,166)	10,522,566	(292,694)	186,338	(1,313,917)
Beginning Fund Balance/Net Assets	$ 29,083,013	$ 30,823,785	$ 30,823,785	$ 36,762,951	$ 35,802,112	$ 38,167,589	$ 38,167,589	$ 41,310,614	$ 84,458,687	$ 60,521,496	$ 60,521,496	$ 43,816,178	$ 58,309,453	$ 68,832,019	$ 68,832,019	$ 69,018,357
Ending Fund Balance/Net Assets	$ 30,823,785	$ 27,823,785	$ 36,762,951	$ 31,810,434	$ 38,167,589	$ 37,116,589	$ 41,310,614	$ 39,021,725	$ 60,521,496	$ 60,218,936	$ 43,816,178	$ 40,628,012	$ 68,832,019	$ 68,539,325	$ 69,018,357	$ 67,704,440

	ENTERPRISE FUND (Airport)				INTERNAL SERVICE FUNDS (Fleet)				COMPONENT UNIT (Solid Waste)				TOTAL FUNDS			
	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET	FY 2009 ACTUAL	FY 2010 BUDGET	FY 2010 ESTIMATED	FY 2011 BUDGET
REVENUES:																
Property Taxes	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 114,602,462	$ 122,107,596	$ 118,140,681	$ 115,020,631
Accommodations Tax	-	-	-	-	-	-	-	-	-	-	-	-	865,215	828,250	848,230	829,500
Intergovernmental	6,666,936	1,884,894	15,192,323	2,660,894	-	-	-	-	3,538,888	4,889,058	3,679,117	5,294,117	30,937,124	24,678,092	37,530,894	24,211,802
Fees & Fines/Rents & Leases	19,237,075	19,383,055	18,787,684	23,318,946	4,763,170	4,645,767	4,706,964	4,836,718	10,865,943	10,989,800	11,897,069	11,252,650	99,693,126	102,895,868	101,005,804	104,486,503
Documentary Stamps	-	-	-	-	-	-	-	-	-	-	-	-	2,406,177	2,650,000	2,469,372	2,630,000
Licenses & Permits	-	-	-	-	-	-	-	-	-	-	-	-	7,053,229	6,830,030	6,378,264	6,433,211
Interest on Investments	1,607,100	1,893,000	731,142	838,000	158,824	283,000	40,536	93,500	640,355	484,263	307,852	300,000	8,486,475	6,364,558	4,601,834	3,828,502
Other	1,029,961	-	625,000	100,000	-	-	17,665	-	857,660	4,044,800	1,411,709	3,462,657	6,882,083	8,569,396	6,280,402	8,213,754
Total Revenue	28,541,072	23,160,949	35,336,149	26,917,840	4,921,994	4,928,767	4,765,165	4,930,218	15,902,846	20,407,921	17,295,747	20,309,424	270,925,891	274,923,790	277,255,481	265,653,903
EXPENDITURES:																
Personal Services	6,014,109	6,753,052	5,858,592	6,776,347	841,260	855,849	828,403	859,482	5,845,973	5,847,919	5,823,828	5,776,898	113,468,635	120,886,453	115,355,326	120,434,597
Contractual Services	1,841,770	2,204,770	1,941,764	2,227,375	31,056	33,615	33,071	33,260	4,169,354	5,210,118	4,004,506	5,081,280	31,879,867	37,058,610	33,274,745	37,229,455
Supplies & Materials	776,851	967,022	821,855	1,129,334	49,174	34,700	31,853	34,700	451,751	506,092	436,765	506,650	11,047,157	12,493,968	11,506,082	12,030,242
Business & Transportation	343,967	532,345	318,190	481,445	1,324,258	1,271,684	1,281,448	1,271,684	870,381	969,226	879,861	992,672	10,090,470	13,733,845	9,353,661	13,806,036
Capital Outlay	-	-	-	-	-	1,801,500	-	2,235,000		2,986,500	369,883	3,332,657	40,265,824	13,041,509	40,503,914	13,785,096
Depreciation	4,710,706	5,200,000	4,944,822	5,500,000	1,675,283	-	1,786,341	-	3,793,047	2,195,485	3,783,806	1,879,330	10,179,036	7,395,485	10,514,969	7,379,330
Principal	-	-	-	-	-	-	-	-	-	-	-	-	28,128,967	28,784,658	27,784,275	31,243,792
Interest	-	-	-	-	-	-	-	-	-	-	-	-	15,993,087	15,596,539	15,785,530	14,842,633
Agent Fees	-	-	-	-	-	-	-	-	-	-	-	-	7,623	8,124	5,858	4,932
Other	3,139,667	2,789,292	3,117,993	3,115,374	-	981,579	-	584,455	3,021,720	2,692,581	(1,401,915)	2,739,937	11,898,481	23,130,286	(2,877,638)	16,305,688
Indirect Cost Allocation	246,676	350,000	355,418	280,000	9,647	9,840	11,636	11,637	-	-	-	-	2,099,990	2,240,380	2,943,777	2,814,029
Contributions to Other Agencies	-	-	-	-	-	-	-	-	-	-	-	-	4,928,400	3,171,110	3,529,537	3,279,493
Total Expenditures	17,073,746	18,796,481	17,358,634	19,509,875	3,930,678	4,988,767	3,972,752	5,030,218	18,152,226	20,407,921	13,896,734	20,309,424	279,987,537	277,540,967	267,680,036	273,155,323
OTHER SOURCES (USES):																
Issuance of Debt	-	-	-	-	-	-	-	-	-	-	-	-	8,155,000	-	12,350,000	-
Bond Premium	-	-	-	-	-	-	-	-	-	-	-	-	-	-	242,766	-
Refunded Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(10,536,102)	-
Sale of Assets	-	-	-	-	-	-	-	-	-	-	-	-	475,440	77,160	88,803	80,040
Gain (loss) on disposal of assets	9,910	-	(352,180)	-	129,433	60,000	135,290	100,000	-	-	-	-	139,343	60,000	(216,890)	100,000
Indirect Cost Allocation	-	-	-	-	-	-	-	-	-	-	-	-	2,099,992	2,198,231	3,077,421	2,985,856
Transfer In (Out)	-	-	-	-	3,853	-	-	-	-	-	-	-	(764,047)	-	(66,181)	-
Total Sources (Uses)	9,910	-	(352,180)	-	133,286	60,000	135,290	100,000	-	-	-	-	10,105,728	2,335,391	4,939,817	3,165,896
Net Increase (Decrease) in Fund Balance/Net Assets	11,477,236	4,364,468	17,625,335	7,407,965	1,124,602	-	927,703	-	(2,249,380)	-	3,399,013	-	1,044,082	(281,786)	14,515,262	(4,335,524)
Beginning Fund Balance/Net Assets	$ 147,807,232	$ 159,284,468	$ 159,284,468	$ 176,909,803	$ 12,319,761	$ 13,444,363	$ 13,444,363	$ 14,372,066	$ 47,138,076	$ 44,888,696	$ 44,888,696	$ 48,287,709	$ 414,918,334	$ 415,962,416	$ 415,962,416	$ 430,477,678
Ending Fund Balance/Net Assets	$ 159,284,468	$ 163,648,936	$ 176,909,803	$ 184,317,768	$ 13,444,363	$ 13,444,363	$ 14,372,066	$ 14,372,066	$ 44,888,696	$ 44,888,696	$ 48,287,709	$ 48,287,709	$ 415,962,416	$ 415,680,630	$ 430,477,678	$ 426,142,154

BUDGET SUMMARY

REVENUE HIGHLIGHTS

General Fund:

County General Fund FY 2011 tax revenue for property tax on real estate is projected to shrink by 2.4% percent from the tax levy collected in FY 2010. The reassessment of all property as mandated by state law, is also contributing to the projected decline in revenue since the reassessment process requires a roll back of the millage to ensure that there is no revenue windfall from the reassessment process. The Personal Property Tax revenue is expected to be close to FY 2010 revenue and is budgeted at the same level at $5.25 million. Vehicle tax revenue for FY 2010 fell sharply from the $4.9 million budgeted to $4.2 million. The projected vehicle tax revenue for FY 2011 is again anticipated to garner about $4.2 million as well The FY 2010 budget was passed at roll-back millage even though the exact millage was unknown at the time. Once roll-back millage was calculated, County Council set the new millage at 34.8 mills. This is a 1.9 mill decline from the previous year's millage of 36.7 mills.

FY 2010 revenues associated with land ownership transfer and development declined slightly from the FY 2009 level with building permits declining by $121,560 or 5% while Register of Deeds sale of documentary stamps increased by $69,784 or 3.1% as compared with FY 2009. For FY 2011 documentary stamp and building permit revenues were budgeted at the same level as FY 2010 with building permits at $2.5 million while Documentary stamps were budgeted at $2.45 million.

Even though the building permit revenue for FY 2010 declined from FY 2009, the number of residential building permits increased by 21% from 1020 in FY 2009 to 1239 in FY 2010. Collectively, the number of residential permits issued for remodeling, additions, and garage/ carports also increased by nearly 26%. However, commercial permits issued declined by 15% from 1030 to 877. According to the Local Realtors Association, there was a multi-year supply of single-family residences available as of the end of FY 2009. This extra inventory coupled with the continuation of the unprecedented number of foreclosures will ensure a steady supply of single-family residences for some time. It is for this reason that a significant increase in single-family construction is not expected for the next several years.

For FY 2011 the Local Government Fund (the revenue the State sends back to the local jurisdiction) is budgeted to decrease from $9.0 million to $7.9 million. As the state general fund continues to shrink the local fund will continue to be reduced.

Business License revenue declined during FY 2010 to $3.7 million from the FY 2009 level of $4.1 million. For FY 2011 the slumping economy is anticipated to shrink the Business License revenue to $3.57 million or less.

BUDGET SUMMARY

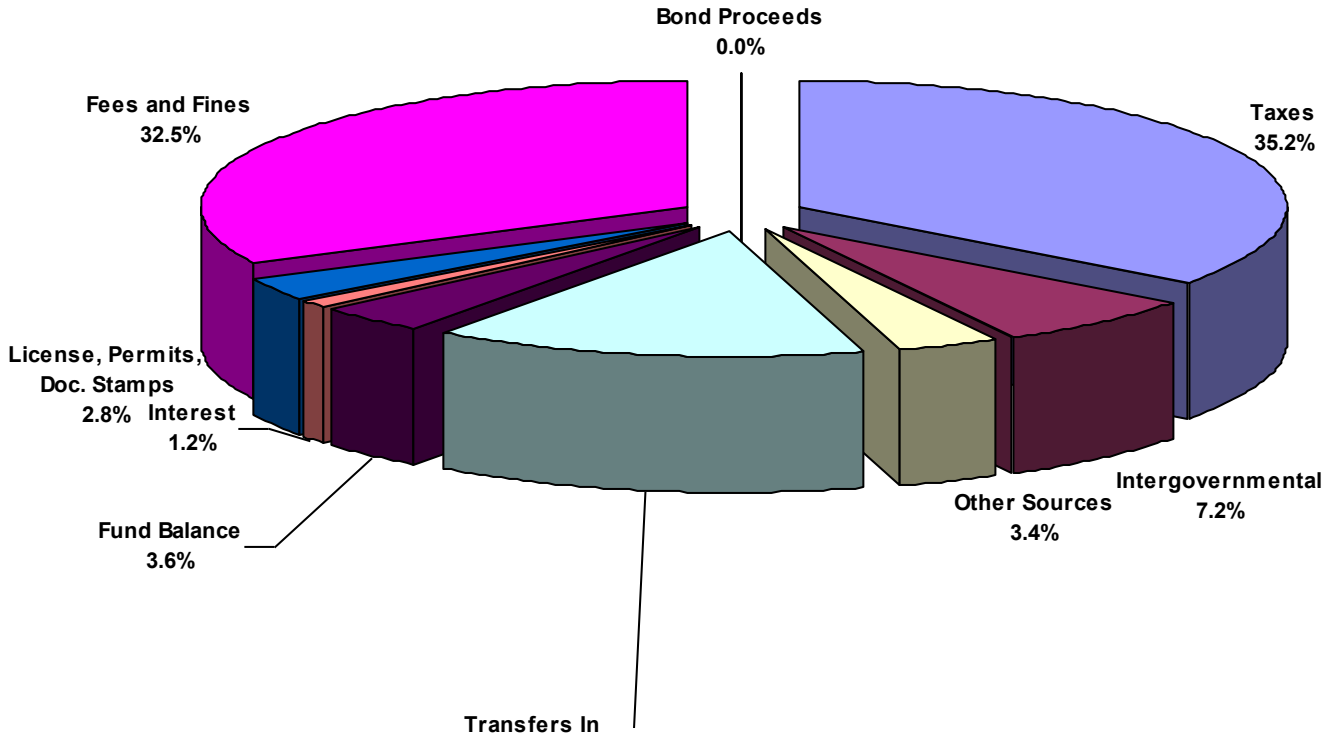
REVENUE HIGHLIGHTS

General Fund (continued):

Master in Equity Fees and Sales commissions continued to increase for FY 2010 to over $2.8 million as compared to $2.2 million for FY 2009 due to the massive number of foreclosure sales completed in FY 2010. For FY 2011 these revenues are expected to decline to the $2.2 million level as foreclosures hopefully begin to slow and the backlog is depleted.

Other Funds:
Tax revenue in other tax related funds are expected to decrease slightly as the effects of the state mandated reassessment are realized. The exclusion of delinquent taxes in preparing the rollback millage calculation will reduce the collected tax revenue for FY 2011. The rolling back of the millage will reduce tax revenue collected on vehicles and other personal property, which are not reappraised in the re-assessment process. Other revenues related to the economy such as hospitality and accommodations tax are expected to continue their decline for FY 2011.

HORRY COUNTY, SOUTH CAROLINA
ALL FUNDS-REVENUE SOURCES
PERCENT OF TOTAL BUDGET
FISCAL YEAR 2011



Taxes	**$115,020,631**	**35.2%**
Intergovernmental	**23,433,802**	**7.2%**
Other Sources	**11,014,150**	**3.4%**
Transfers In	**46,631,341**	**14.3%**
Fund Balance	**11,743,489**	**3.6%**
Interest	**3,829,002**	**1.2%**
License, Permits, Doc. Stamps	**9,063,211**	**2.8%**
Fees & Fines	**106,459,003**	**32.5%**
Bond Proceeds	**-**	**0.0%**
TOTAL	**$327,194,629**	**100.0%**

REVENUE SOURCES

Taxes - The County's source of tax revenue is the real, personal and vehicle taxes levied against the citizens. Taxes are 57 percent of the total General Fund revenue source and are based on the assessed value of property. The County's estimated assessed value for all real property, personal property and vehicles as of June 30, 2010 is $2,006,178,961. The tax payment to the County is determined by the following formula. Multiply the appraised value by the assessment rate to determine the assessed value of the property. The assessment rate of all property is determined by the state as shown in the following chart.

Assessed Values:	
Legal Residential	4.0% of market value
Rental & Secondary Property	6.0% of market value
Agricultural Real Property (privately owned)	4.0% of market value
Agricultural Real Property (corporate owned)	6.0% of market value
Commercial Real Property	6.0% of market value
Manufacturing Real and Personal Property	10.5% of market value
Utility Real and Personal Property	10.5% of market value
Personal Property (other than airplanes & boats)	10.5% of market value
Airplanes	4.0% of market value
Boats	6.0% of market value
Personal Vehicles	6.0% of market value (January to December 2011)

The assessed value is then multiplied by the millage rate to determine the tax payment due to the County for County purposes only. The following example reflects the formula as applied to a $100,000 primary residence in an unincorporated area of the County.

Example:
$100,000 Residential Home
$100,000 X .04 = $4,000
$4,000 X .0661 = $264.40

If the residence was located within a municipality, the payment due to the County for County purposes would be determined as follows.

The assessed value is then multiplied by the millage rate to determine the tax payment due to the County for County purposes only. The following example reflects the formula as applied to a $100,000 primary residence in an incorporated area of the County.

Example:
$100,000 Residential Home
$100,000 X .04 = $4,000
$4,000 X .0449 = $179.60

Tax revenues are projected to increase steadily. One current collectable mill of tax is projected to generate $2,035,446 for fiscal year 2011 versus $1,978,160 projected for fiscal year 2010.

The County's millage rates for the last six (6) years are:

COUNTY WIDE	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11
General Fund	36.7	36.7	36.7	36.7	36.7	34.8
Debt Retirement	5.3	5.3	5.3	5.3	5.3	5.0
County Recreation	1.3	1.3	2.3	2.3	2.3	2.2
Horry-Georgetown TEC	1.9	1.9	1.9	1.9	1.9	1.8
Higher Education	0.7	0.7	0.7	0.7	0.7	0.7
Senior Citizens Fund	0.4	0.4	0.4	0.4	0.4	0.4

SPECIAL DISTRICTS	FY 06	FY 07	FY 08	FY 09	FY 10	FY 11
Waste Management	6.4	6.4	6.4	6.4	6.4	6.0
Fire District	16.3	16.3	16.3	16.3	16.3	15.2
Cartwheel Watershed	3.9	3.9	3.9	3.9	3.9	3.4
Buck Creek Watershed	3.8	3.8	3.8	3.8	3.8	3.2
Crab Tree Watershed	3.6	3.6	3.6	3.6	3.6	3.2
Gapway Watershed	3.8	3.8	3.8	3.8	3.8	3.1
Simpson Creek Watershed	3.4	3.4	3.4	3.4	3.4	2.9
Todd Swamp Watershed	3.5	3.5	3.5	3.5	3.5	3.1
Mt. Gilead Road Maintenance	17.4	17.4	17.4	17.4	7.4	7.0
Socastee Community Recreation	2.0	2.0	2.0	2.0	2.0	1.8
Arcadian Shores	35.0	35.0	35.0	35.0	35.0	32.3

Taxes in special districts are only applied to the areas that received services from the special funds (normally unincorporated areas of the County). The dollar value per mill in special districts vary from the dollar value for County wide mills.

Intergovernmental - Intergovernmental revenue is comprised of all funds received from the federal and state governments. Other federal and state funding remains relatively constant for the next fiscal year. State funding consists of grants, taxes distributed on a per capita basis - income tax, liquor tax, beer and wine tax, bank tax, brokers premium tax, insurance tax - and funds for drug and fire education. Federal funding consists primarily of grants. Due to the uncertainty of possible awards, grants are not normally projected in the original budget. By budget ordinance, approved grants increase the budget as they are approved.

Fees & Fines - County fees and fines include those collected through the Clerk of Court, Magistrate Civil and Criminal Courts, Probate Court, Register of Deeds, EMS, Solid Waste and Airport Departments. County fees are mandated by State and County government with State laws having precedence over County laws. The greatest fees increase in recent years has come from a 2.5 percent hospitality fee. These fees are collected on the sale of food and beverages, admissions and accommodations. This budget includes a fee called the local accommodation tax on accommodations. The revenue derived from this fee for the first year was pledged to tourism promotion. For FY 2011, $30,000 of the revenue is pledged to tourism, 20 percent pledged to beach nourishment, and the balance pledged to cover public safety activities related

to tourism.

Documentary Stamps - Documentary stamps are State required stamps that are paid on all property deeds with a stated selling price over $500. State stamps are $2.20 per $1,000 of the selling price from which the County receives 3% and the County stamps are $1.10 per $1,000 of the selling price from which the County receives 100 percent.

Licenses and Permits - Licenses and permits constitute revenue collected for mobile home permits, building permits, business license and marriage licenses. Increases in license and permit revenues will come primarily from business licenses and building permits.

Interest on Investments - This is interest earned by the County on funds invested by the Treasurer.

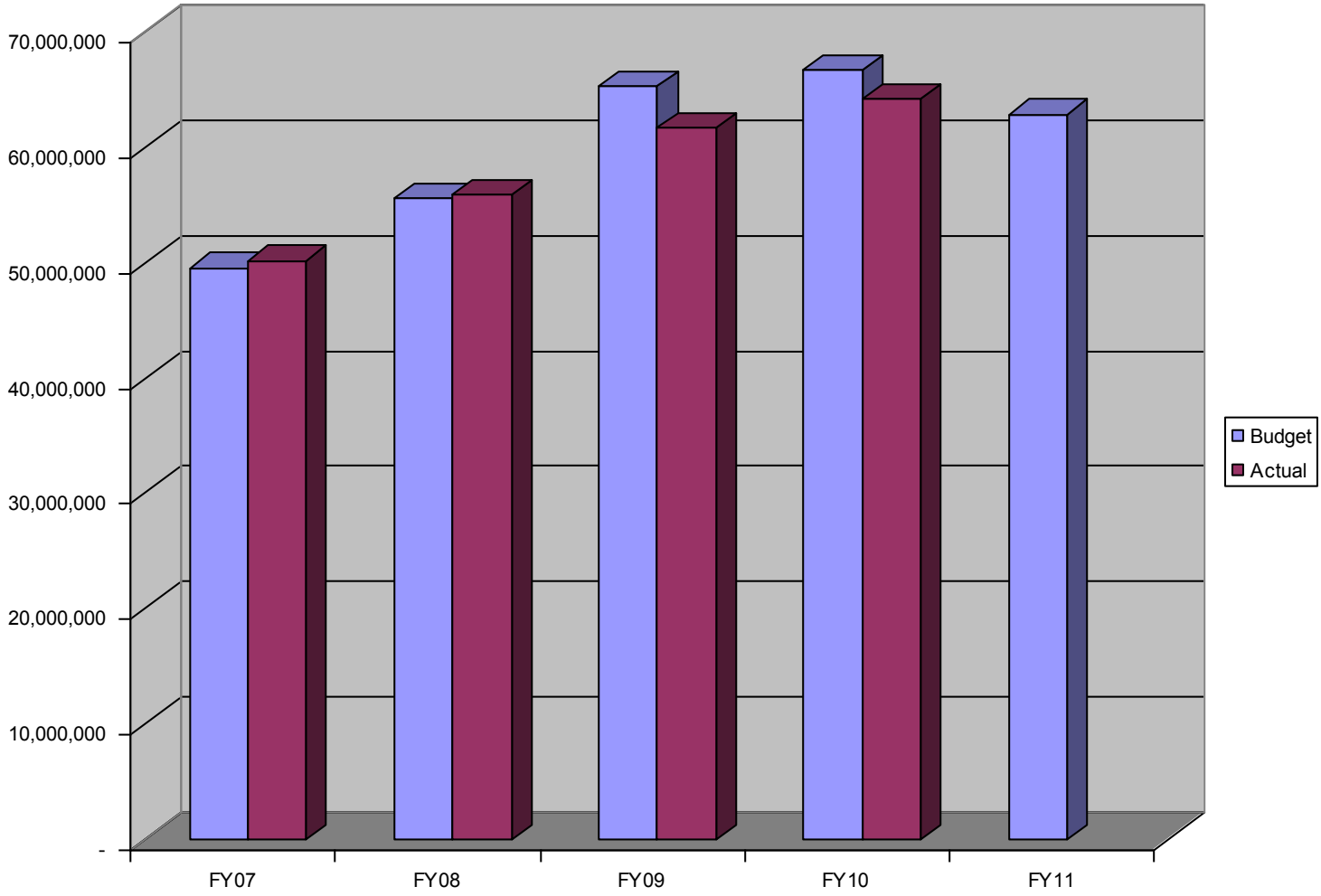
Sale of Property and Equipment - This category represents funds received from sale of County disposable assets and confiscated property.

Other - These revenues are for miscellaneous items (return check charges, sale of copies, rents and leases, etc.)

Transfer In - Transfers In occur when revenues are collected in one fund and are transferred to another fund where they are expended. For some funds they represent a significant portion of the sources available to the receiving fund. An example for Horry County occurs in the use of hospitality funds to satisfy debt service on the road infrastructure financed through the South Carolina State Infrastructure Bank (SIB). In this instance, an excess of $25 million is collected in the Hospitality Fund and then transferred to the RIDE Debt Service Fund. It would represent a Transfer In in the Ride Fund as an "Other Source" and would be counted as a revenue source when it is received in the Hospitality Fund. The Transfer Out from the Hospitality Fund would be an "Other Use." This results in a double counting of the revenues and expenditures from an overall total perspective.

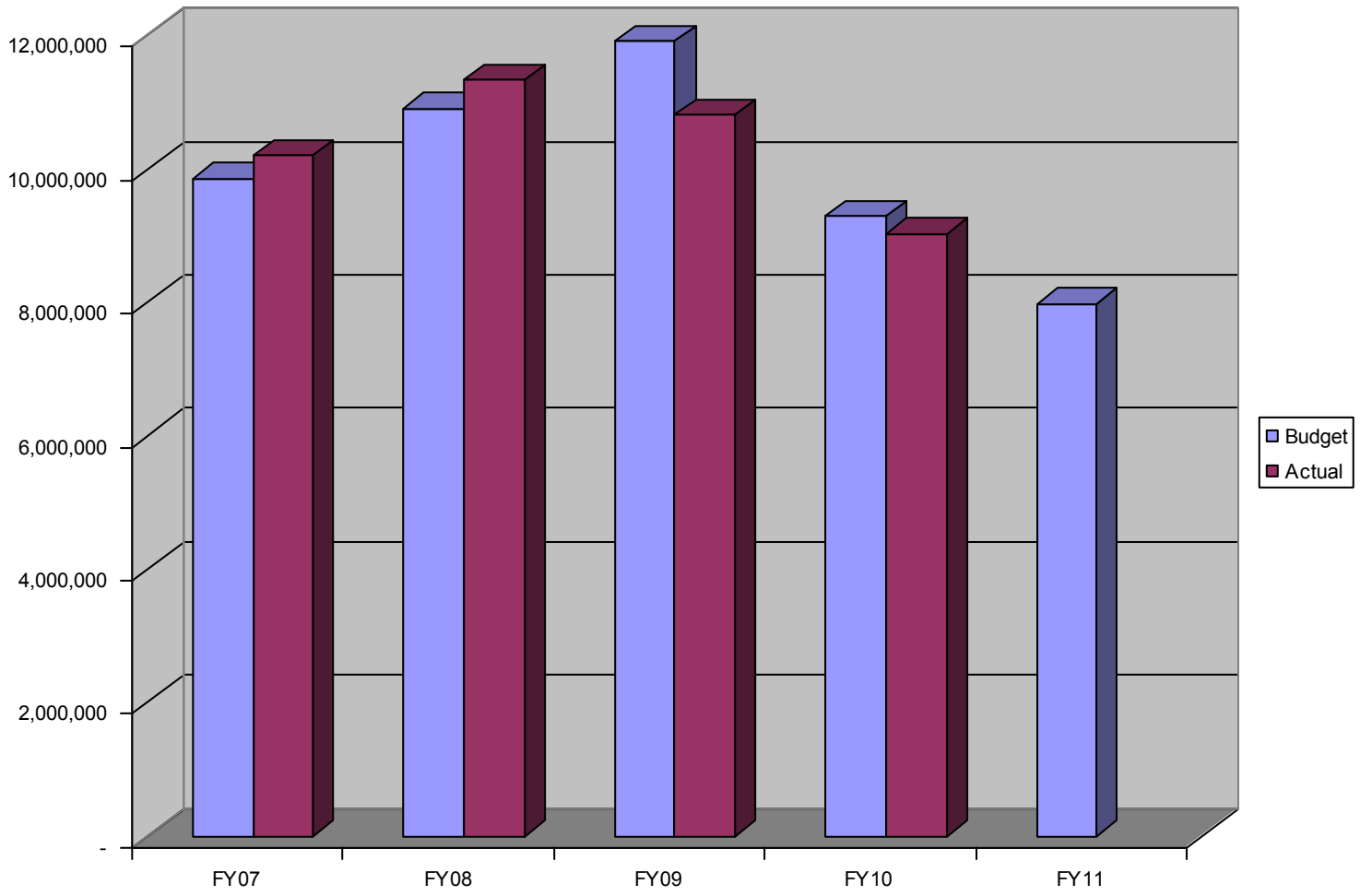
Fund Balance - This is the accumulated excess of revenues over expenditures for each of the various funds. The amounts labeled as fund balance under the revenue section of each activity is the amount of fund balance appropriated for use this fiscal year.

HORRY COUNTY, SOUTH CAROLINA
GENERAL FUND REAL ESTATE AND PERSONAL PROPERTY TAX
FIVE YEAR SUMMARY



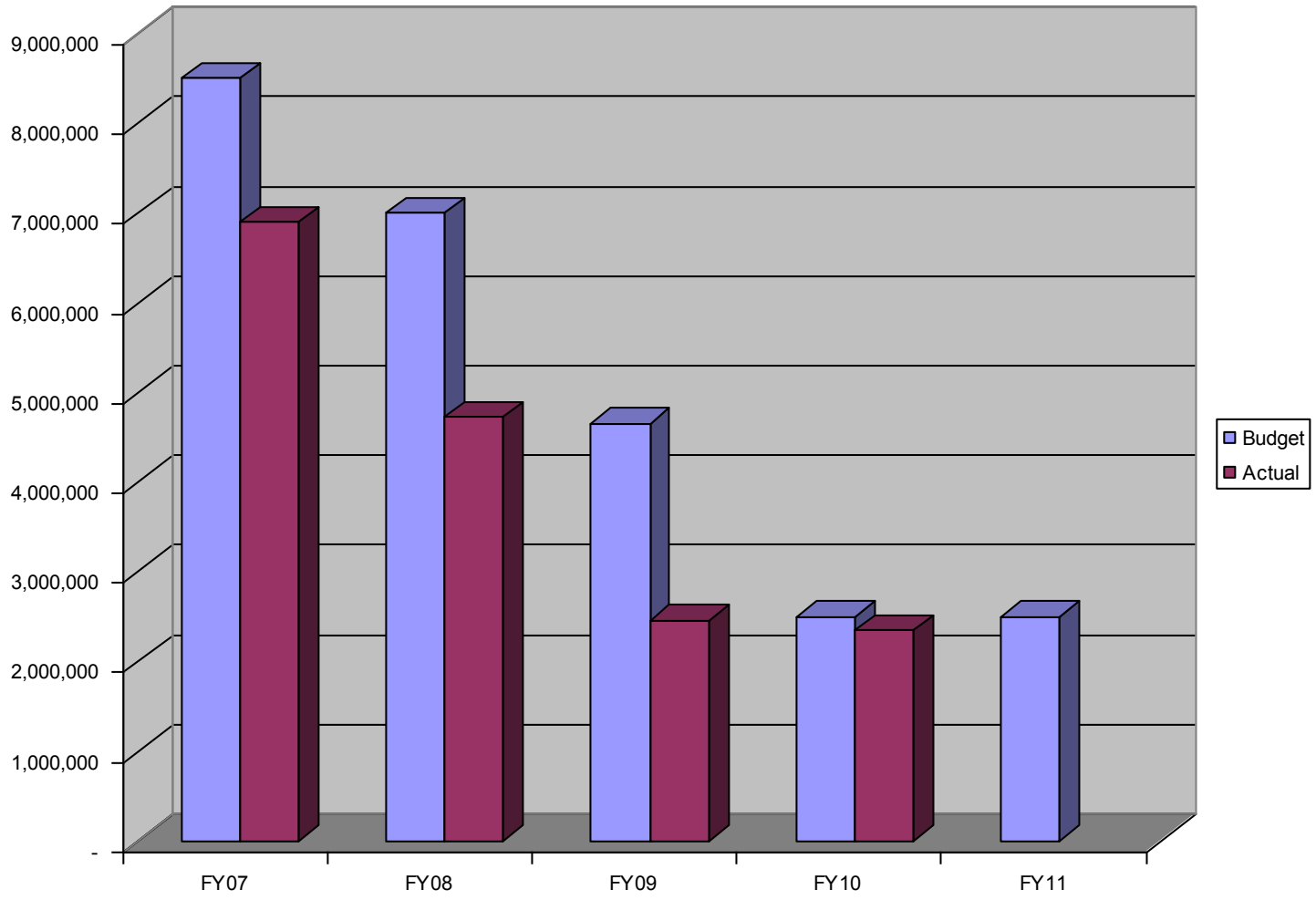
	BUDGET	ACTUAL
FY 2007	49,472,000	50,104,968
FY 2008	55,466,194	55,834,505
FY 2009	55,834,505	61,559,547
FY 2010	66,601,045	64,142,598
FY 2011	62,757,450	N/A

HORRY COUNTY, SOUTH CAROLINA
GENERAL FUND STATE REVENUE LOCAL GOVERNMENT FUND
FIVE YEAR SUMMARY



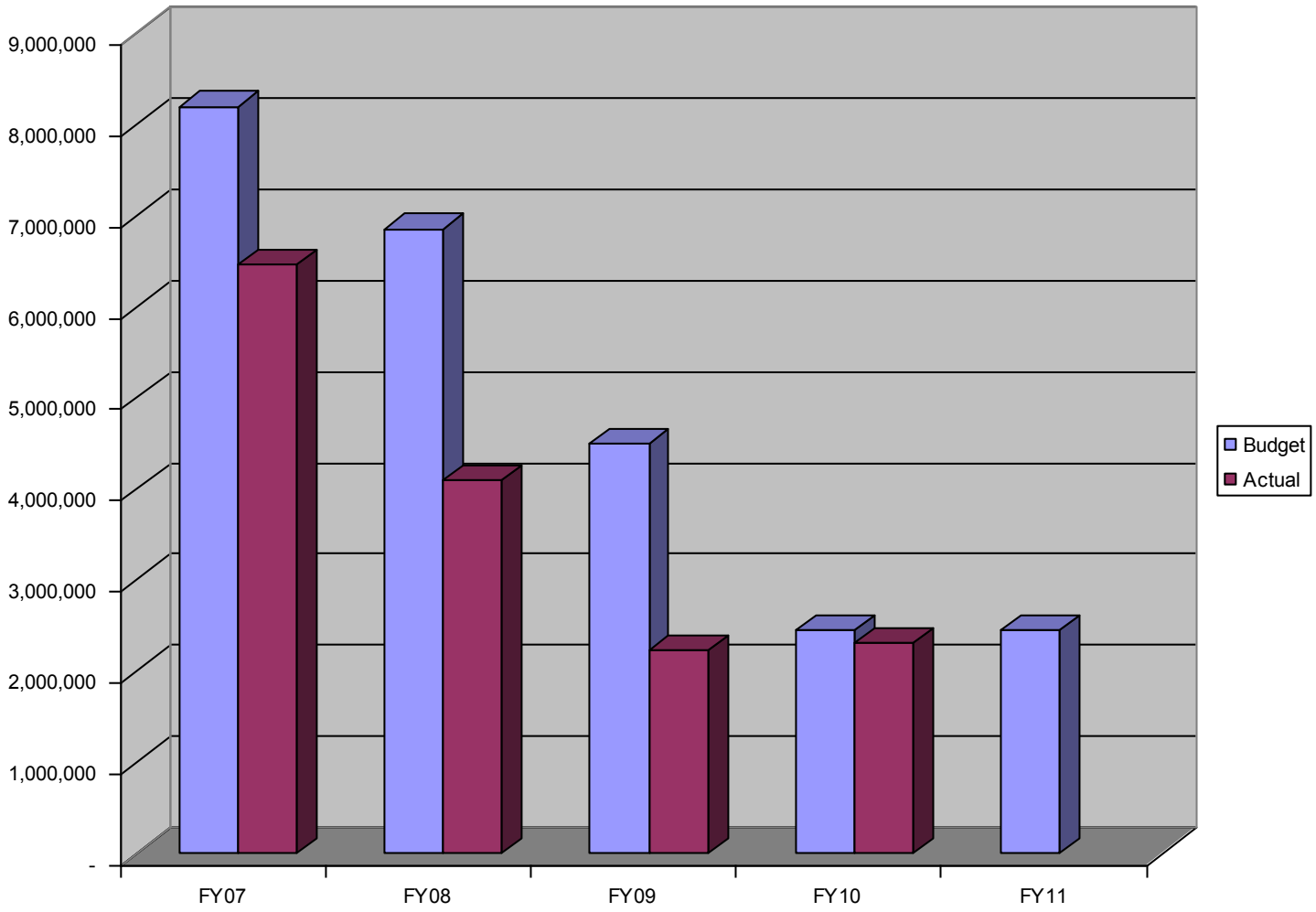
	BUDGET	ACTUAL
FY 2007	9,850,000	10,190,103
FY 2008	10,900,000	11,332,594
FY 2009	11,902,575	10,807,235
FY 2010	9,291,612	9,022,642
FY 2011	7,977,299	N/A

HORRY COUNTY, SOUTH CAROLINA
GENERAL FUND BUILDING PERMIT REVENUE
FIVE YEAR SUMMARY



	BUDGET	ACTUAL
FY 2007	8,500,000	6,905,055
FY 2008	7,000,000	4,726,984
FY 2009	4,650,000	2,460,389
FY 2010	2,500,000	2,338,829
FY 2011	2,500,000	N/A

HORRY COUNTY, SOUTH CAROLINA
GENERAL FUND REGISTER OF DEEDS DOCUMENTARY STAMPS REVENUE
FIVE YEAR SUMMARY



	BUDGET	ACTUAL
FY 2007	8,200,000	6,459,980
FY 2008	6,860,000	4,091,737
FY 2009	4,500,000	2,236,768
FY 2010	2,450,000	2,306,552
FY 2011	2,450,000	N/A

EXPENDITURE HIGHLIGHTS

The FY 2011 Budget includes 43 new positions. These 43 positions were added in 11 different departments. The Administrative Division received six of the 43 positions. Twenty-nine of the new positions were approved for the Public Safety Division. Twenty of these were the last of the new positions for the new Detention Department jail expansion. This completes the new staffing for the opening of the new 536-bed tower. Twelve of the positions for Detention are Detention Officers and eight are Booking Clerks. Three positions were added for the Solicitor's Drug Enforcement Unit that was previously funded by a grant. The I&R Division was granted six part-time Tradesworker positions and two full time recreation workers. These positions were added to provide staffing for the expanded recreation program activities.

The FY 2011 Budget also includes the deletion of 35 positions. The majority of these deletions are positions that were held vacant in FY 2010 Budget. Due to under funding of the Victim Witness Assistance program by the State, four positions were deleted from the program and these employees were transferred to different positions in other funds to keep County Council's priority of avoiding employee layoffs.

The FY 2011 Budget does not include any planned increase in compensation for any employee such as merit, cost of living adjustment, or step increase.

The FY 2011 Budget is a status quo budget with no significant changes in the expenditures. It does continue all the services previously provided by the County.

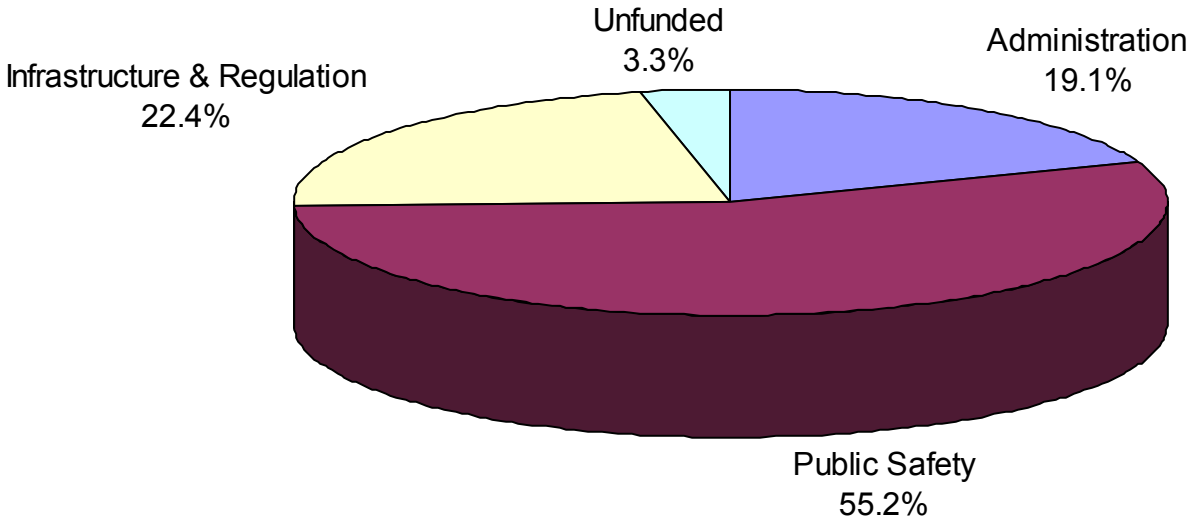
HORRY COUNTY, SOUTH CAROLINA
NEW POSITIONS APPROVED-FISCAL YEAR 2011

Department	Number and Position	
Administration Division	**6**	
Master In Equity	1	Administrative Assistant/Paralegal
Airport-FBO General Aviation	2	Sr. Flight Specialist
	2	Part-Time Administrative Assistant
Airport-Security Operations	1	Supervisor I
Public Safety Division	**29**	
Solicitor-Georgetown	1	Administrative Assistant
Communications (Rebanding)	1	Radio System Manager
Solicitor-Drug Enforcement Unit	1	Commander
	1	Deputy Commander
	1	Administrative Assistant
Detention	8	Booking Clerk/Admin. Asst.
	12	Detention Officer
Animal Shelter	2	Custodial Worker I
Fire	1	Part-Time Investigator
Beach Services	1	Supervisor I
I & R Division	**8**	
Parks & Recreation	6	Part-Time Tradesworker
	2	Recreation Worker
Total New Approved Positions	**43**	

HORRY COUNTY, SOUTH CAROLINA
POSITIONS DELETED-FISCAL YEAR 2011

Department	Number and Position	
Administration Division	**27**	
Overhead	6	Administrative Assistant
	2	Code Enforcement Inspector
	1	Supervisor I
	14	Firefighter
	1	Plan Expediter
Airport-Airline Services	3	Part-Time Apprentice Flightline Specialist
Public Safety Division	**8**	
Public Defender-Georgetown	1	Part-Time Staff Attorney
Beach Front Program	1	Supervisor I
Beach Services	2	Environmental Technician
Victim Witness-Detention	1	Victim Advocate
Victim Witness-Police	2	Victim Advocate
Victim Witness-Solicitor	1	Victim Advocate
Total Deleted Positions	**35**	

HORRY COUNTY, SOUTH CAROLINA
EMPLOYEES BY DIVISION
PERCENT OF TOTAL BUDGET
FISCAL YEAR 2011



Unfunded	**78**	**Employees**	**3.3%**
Administration	**446**	**Employees**	**19.1%**
Public Safety	**1,291**	**Employees**	**55.2%**
Infrastructure & Regulation	**523**	**Employees**	**22.4%**

EXPENDITURE USES

Personal Services - The County's largest ongoing annual expenditure is the Personal Services category. This consists of all County employees' salaries and fringe benefits. The County presently has 2,338 budgeted positions. This increase in employees is a positive correlation with the increasing demand for services. Improved services in Public Safety are reflected with increased staffing levels to meet performance measures.

Operation - The County's operating expenses include all necessary expenses to provide daily support services (supplies and materials, contractual services, business and travel).

Construction - Construction expenditures are primarily used in the County's Capital Projects Fund. These expenditures are directed toward major capital improvement projects, engineering and architectural expenses, construction and equipment costs. Capital projects can be constructed in-house or contracted to others.

Road Maintenance - Road Maintenance funds are used for improving and paving County roads. In FY 98 a fund was created to maintain the revenues and expenditures to be used toward maintaining County roads. Prior to creation of this fund, revenues and expenditures were under the General Fund. These funds are generated from a $30 fee charged on each vehicle registered within the County, as well as transfers from the General Fund. County Council indorsed the continuance of this plan for a third 5 year period. FY 2011 is year fourteen.

Capital Outlay - Capital Outlay funds are used for purchasing assets (cars, computer equipment, office furniture, office equipment and other machinery and equipment). All items are approved during the budget process, and unapproved items should not be purchased during the fiscal year unless an emergency situation exists. For the FY 2011 Budget the minimum dollar amount for an item to be considered an asset is $5,000.

Debt Service - Debt service expenditures are used for principal and interest payments on long term debt. The County debt is limited by state law to a cap of 8% of total assessed property values (real and personal) unless approved by referendum.

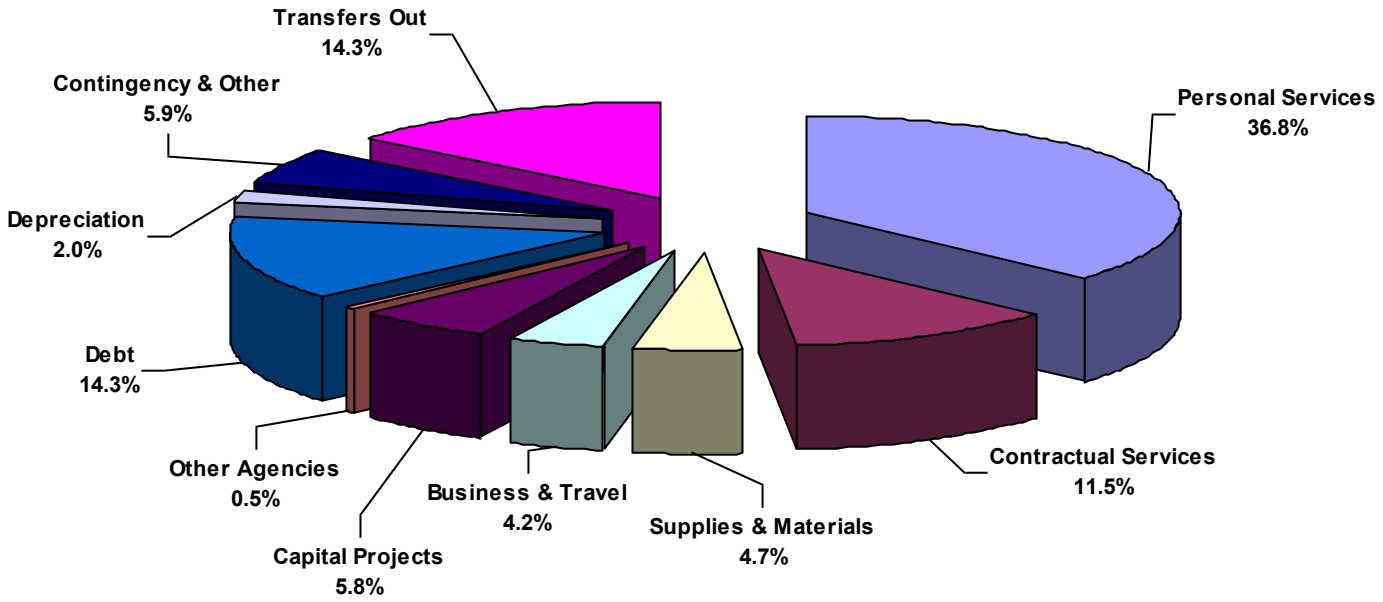
Supplements - Supplemental expenditures are funds given to non-profit agencies in the County. These agencies request funds during the budget process and are given consideration by Council. Agencies must present financial statements to the Finance Office reflecting expenditure of these funds.

Contingency - Contingency funds are funds set aside for expenditures that may arise at an undetermined time such as emergencies.

Other - Other expenditures include any miscellaneous items that are not covered by the above categories.

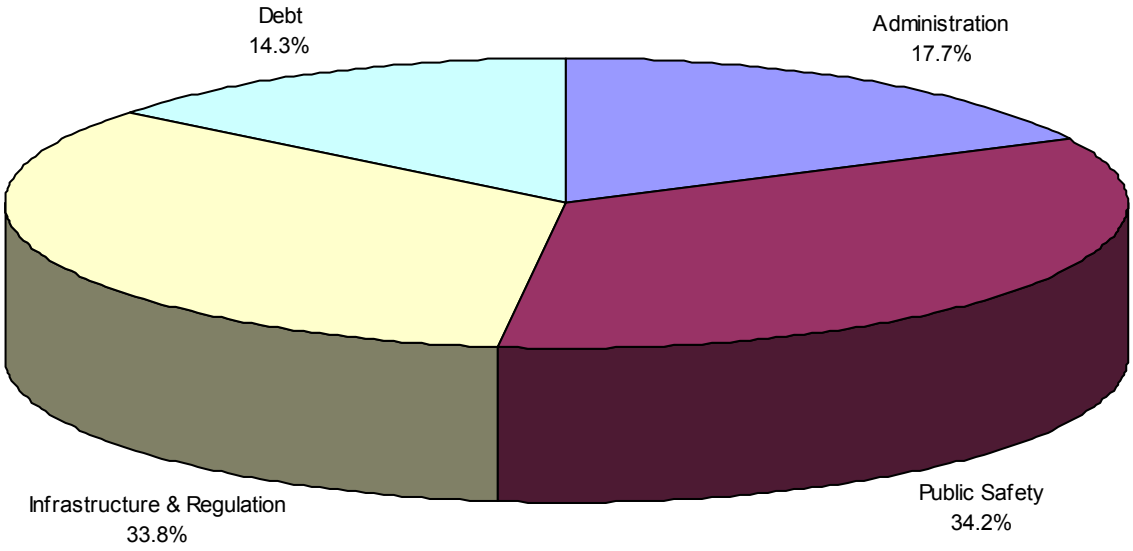
Transfers Out - Transfers Out occur when funds received in one fund are budgeted to be expended in another fund. The transfer of these funds represents an "other use" of the funds in the in the donor fund and an "other source" in the receiving fund. "Transfers Out" must equal "Transfers In" from a total budget perspective. This process double counts these funds since they get counted as a revenue and an "other use" in the donor fund and as an expenditure and an "other source" in the receiving fund.

HORRY COUNTY, SOUTH CAROLINA
EXPENDITURES BY CATEGORY—ALL FUNDS
PERCENT OF TOTAL BUDGET
FISCAL YEAR 2011



Debt	**$46,788,357**	**14.3%**
Contingency & Other	**19,167,857**	**5.9%**
Contractual Services	**37,591,921**	**11.5%**
Depreciation	**6,586,943**	**2.0%**
Capital Projects	**18,990,924**	**5.8%**
Supplies & Materials	**15,488,524**	**4.7%**
Transfers Out	**46,631,341**	**14.3%**
Personal Services	**120,434,597**	**36.8%**
Other Agencies	**1,708,129**	**0.5%**
Business & Travel	**13,806,036**	**4.2%**
TOTAL	**$327,194,629**	**100.0%**

HORRY COUNTY, SOUTH CAROLINA
EXPENDITURES BY FUNCTION—ALL FUNDS
PERCENT OF TOTAL BUDGET
FISCAL YEAR 2011



Administration	**$ 57,737,238**	**17.7%**
Public Safety	**112,029,804**	**34.2%**
Infrastructure & Regulation	**110,639,112**	**33.8%**
Debt	**46,788,475**	**14.3%**
TOTAL	**$ 327,194,629**	**100.0%**

GENERAL FUND

The General Fund is accountable for revenues and expenditures used for the general operation of the County. This fund is presented with the following divisions; administration, public safety, infrastructure and regulation, and contributions to other agencies. All County departments under these divisions are presented as a part of that function.

The property tax rate for the General Fund for FY 2011 is 34.8 mills.

GENERAL FUND BY FUNCTION

AUTHORIZED POSITIONS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
County Council	15	15	**15**
Administrator	3	3	**3**
Legal	6	5	**5**
Public Information	4	4	**4**
Budget & Revenue	2	2	**2**
Administration Division	297	281	**283**
Public Safety Division	1,073	1,103	**1,128**
Infrastructure & Regulation Division	278	246	**246**
Overhead (Unfunded Positions)	0	83	**58**
TOTAL	1,678	1,742	**1,744**

BUDGET SUMMARY:

County Council	$ 1,293,619	$ 1,569,939	**$ 1,586,279**
Administrator	366,304	565,021	**745,193**
Legal	842,470	984,299	**844,389**
Public Information	273,770	348,615	**298,681**
Budget & Revenue	171,238	178,067	**183,428**
Administration Division	24,853,166	26,576,044	**21,701,093**
Public Safety Division	76,538,555	82,916,967	**85,030,982**
Infrastructure & Regulation Division	16,922,763	19,115,870	**19,017,928**
TOTAL	$ 121,261,885	$ 132,254,822	**$ 129,407,973**

FUND 10 GENERAL FUND SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 72,351,615	$ 76,848,645	**$ 72,787,950**
Intergovernmental	13,292,705	12,490,369	**11,050,660**
Fees & Fines	17,707,200	19,529,398	**18,618,257**
Documentary Stamps	2,406,177	2,650,000	**2,630,000**
Licenses & Permits	7,053,229	6,830,030	**6,433,211**
Interest on Investments	948,626	823,750	**666,309**
Other	4,150,855	4,005,096	**3,893,097**
TOTAL REVENUES	117,910,407	123,177,288	**116,079,484**
Sale of Equipment	406,857	77,160	**80,040**
Indirect Cost- Allocations	2,099,992	2,198,231	**2,985,856**
Transfers In	2,585,351	3,802,143	**5,310,076**
Fund Balance	-	3,000,000	**4,952,517**
TOTAL REVENUES AND OTHER SOURCES	$ 123,002,607	$ 132,254,822	**$ 129,407,973**
EXPENDITURES:			
Personal Services	$ 86,510,831	$ 91,628,115	**$ 91,822,607**
Contractual Services	10,480,313	12,371,861	**12,897,174**
Supplies & Materials	8,377,514	9,701,161	**9,277,299**
Business & Transportation	6,201,668	9,108,615	**9,040,683**
Capital Outlay	2,496,882	1,050,651	**1,063,322**
Other	95,111	3,683,764	**262,500**
Contribution/Other Agencies	1,888,976	374,525	**817,603**
TOTAL EXPENDITURES	116,051,315	127,918,692	**125,181,188**
Transfers Out	5,210,570	4,336,130	**4,226,785**
Fund Balance	1,740,722	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 123,002,607	$ 132,254,822	**$ 129,407,973**

FUND 10 ADMINISTRATION DIVISION
BUDGET SUMMARY:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 16,743,490	$ 17,218,875	**$ 15,666,866**
Contractual Services	3,290,592	4,284,786	**4,110,623**
Supplies & Materials	3,134,863	3,468,048	**3,344,757**
Business & Transportation	270,805	915,125	**907,186**
Capital Outlay	-	-	**-**
Other	4,360,817	4,335,151	**1,329,631**
TOTAL	$ 27,800,567	$ 30,221,985	**$ 25,359,063**

AUTHORIZED POSITIONS: DEPARTMENT	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
County Council	15	15	**15**
Administrator	3	3	**3**
County Attorney	6	5	**5**
Administration Division	1	1	**1**
Finance	23	19	**19**
Human Resources	13	13	**12**
Procurement	7	6	**7**
Assessor	62	60	**60**
Register of Deeds	26	21	**21**
Registration/Election Commission	5	4	**4**
Public Information	4	4	**4**
Budget & Revenue Management	2	2	**2**
Records Management	4	3	**3**
Treasurer & Delinquent Tax	30	30	**30**
Auditor	27	27	**27**
Probate Judge	18	18	**18**
Master in Equity	4	4	**5**
Medically Indigent Assistance Program	0	0	**1**
Library	57	57	**57**
Museum	7	6	**6**
Grants Administration	3	2	**2**
Delegation	2	2	**2**
Hospitality	5	5	**5**
Business License	3	3	**3**
TOTAL	327	310	**312**
OVERHEAD (Unfunded Positions)	0	83	**58**
TOTAL WITH UNFUNDED POSITIONS	327	393	**370**

COUNTY COUNCIL **DEPARTMENT NUMBER: 401**

SERVICE STATEMENT:

The Horry County Council is the legislative or policy-making body of the County government. The Council is charged with the responsibility of determining public policy and enacting laws necessary for the proper administration of the County's affairs and the provision of all County employees.

GOALS AND OBJECTIVES:

The goal of County Council is to insure that all County residents are provided the services of public safety, health, and human services. Council insures all existing and created laws are enforced.

AUTHORIZED POSITIONS	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Council Member	*	12	12	**12**
Clerk to Council	30	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		15	15	**15**

*This position is not classified within the Comprehensive Compensation Plan.
This is a State mandated function.

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 577,947	$ 489,939	**$ 491,279**
Contractual Services	104,963	204,000	**204,000**
Supplies & Materials	120,206	288,000	**303,000**
Business & Transportation	75,514	88,000	**88,000**
Capital Outlay	-	-	**-**
Other	434,989	500,000	**500,000**
TOTAL	$ 1,293,619	$ 1,569,939	**$ 1,586,279**

COUNTY COUNCIL **DEPARTMENT NUMBER: 401**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Regular meetings	21	24	**24**
Special Public Hearings	0	2	**2**
Council Workshops	1	4	**4**
Special Council Meetings	0	2	**1**
Committee meetings	26	40	**40**
Ordinances passed	103	200	**200**
Resolutions passed	174	200	**200**
Ad Hoc Committee Meetings	2	8	**0**
Council Retreats	2	2	**2**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Transcribed Minutes completed by next Council meeting to be presented for approval	100%	100%	**100%**
2. Ordinances filed with Register of Deeds within 48 hours	100%	100%	**100%**

ADMINISTRATOR **DEPARTMENT NUMBER: 402**

SERVICE STATEMENT:

The mission of the Administrator's office is to ensure that every citizen is provided quality service by each County Department in a courteous and efficient manner. This office is also responsible for the execution of policies established by Horry County Council. These services are intended to maintain and enhance the quality of life in Horry County.

GOALS AND OBJECTIVES:

The primary goal of this office is to promote and maintain a safe, pleasant environment throughout the County by providing public services through effective, efficient management and execution of policies established by Horry County Council and to identify and address concerns and problems in accordance with legislative guidelines.

AUTHORIZED POSITIONS	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Administrator	76	1	1	**1**
Executive Assistant	17	1	1	**1**
Administrative Assistant	12A	1	1	**1**
TOTAL		3	3	**3**

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 301,065	$ 273,694	**$ 302,009**
Contractual Services	23,716	24,387	**180,327**
Supplies & Materials	2,364	1,750	**2,750**
Business & Transportation	6,659	10,215	**10,107**
Capital Outlay	-	-	**-**
Other	32,500	254,975	**250,000**
TOTAL	$ 366,304	$ 565,021	**$ 745,193**

ADMINISTRATOR **DEPARTMENT NUMBER: 402**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Administrative Assignments	750	750	**750**
Customer Service and Assignments Via E-mail	7,250	7,250	**7,250**
Customer Service via Telephone	11,000	11,000	**11,000**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Work orders completed within seven days	100%	100%	**100%**
2. Telephone inquiries responded to within 24 hours	100%	100%	**100%**

This is a State Mandated Function

COUNTY ATTORNEY **DEPARTMENT NUMBER: 436**

SERVICE STATEMENT:

The mission of the County Attorney's office is to provide prompt legal advice and service to the County Council, the County Administrator, Division Directors, County Departments, Boards and Commissions .

GOALS AND OBJECTIVES:

Our primary goal is to reduce the county's exposure to liability by addressing legal issues and problems at the earliest point possible, by drafting appropriately legal documents, and by managing cases as efficiently and economically as possible.

AUTHORIZED POSITIONS	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
County Attorney	58	1	1	**1**
Deputy County Attorney	40	2	2	**2**
Property Manager	30	1	1	**1**
Executive Assistant	17	1	1	**1**
Administrative Assistant	12A	1	0	**0**
TOTAL		6	5	**5**

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 461,250	$ 547,249	**$ 536,339**
Contractual Services	365,909	414,000	**287,000**
Supplies & Materials	3,984	8,550	**6,550**
Business & Transportation	11,327	14,500	**14,500**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 842,470	$ 984,299	**$ 844,389**

COUNTY ATTORNEY **DEPARTMENT NUMBER: 436**

WORKLOAD INDICATORS:

- Preparation of documents, filing and monitoring of all in-house litigation.
- Preparation, negotiation, and management of legal documents, contracts, etc., to include dispute resolution.
- Assisting in the formulation, drafting, and implementation of local law.
- Preparation of paperwork, handling, and monitoring of litigation assigned to outside counsel through the County's liability insurance coverage or otherwise.
- Rendering of legal advice and counseling to members of County government as needed to facilitate operations and minimize potential litigation and exposure to the County.
- Attendance at Board of Penalty Appeals (Tax Assessor Appeals), on a monthly basis.
- Preparation of Court Orders for Board of Penalty Appeals meetings which vary from 50 – 75 a month.
- Attendance at Board of Fee Appeals (Business License), on a monthly basis.
- Preparation of Court Orders and Minutes for Board of Fee Appeals meetings.
- Attendance at standing committee meetings and other committees to respond to legal issues as the need arises.
- Providing assistance and oversight to the Property Manager.
- Monitoring of Letters of Credit for Spoil Basins.
- Maintaining and updating a Computer Database for County Owned Properties.
- Preparation and Execution of sales contracts and other legal documents for properties bought and sold by the County.
- Preparation of Ordinances and Resolutions as directed by County Council and Staff.
- Preparation, filing and monitoring of all Road Condemnations.
- Responding to telephone and citizen's inquiries daily.
- Providing legal assistance to County Council, the Administrator, County Departments, Boards, and Commissions, as requested.
- Preparation and scheduling of Set-Off Debt Collection (EMS) hearings.

COUNTY ATTORNEY **DEPARTMENT NUMBER: 436**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Legal Representation at County Council meeting	100%	100%	**100%**
2. Legal Representation at I & R Committee meetings	100%	100%	**100%**
3. Legal Representation at Administration Committee meetings	100%	100%	**100%**
4. Legal Representation at Public Safety Committee meetings	100%	100%	**100%**
5. Respond to Civil Lawsuits within required time limits	100%	100%	**100%**
6. Respond to Federal Lawsuits within required time limits	100%	100%	**100%**
7. Prepare Penalty Appeals Orders within appropriate time period	100%	100%	**100%**
8. Prepare Minutes and Orders for Board of Fee Appeals within 1 week	100%	100%	**100%**
9. Monitor Letters of Credit to prevent expiration before work is Complete.	100%	100%	**100%**
10. Provide legal advice and services as needed.	100%	100%	**100%**

ADMINISTRATION DIVISION **DEPARTMENT NUMBER: 403**

SERVICE STATEMENT:

The Mission Statement of the Division Director of Administration is to provide leadership and coordination of activities to provide quality services in an effective, efficient manner to all customers of Horry County.

GOALS AND OBJECTIVES:

1. To develop initiatives which provide efficiencies and reduce operating costs
2. To develop initiatives which enhance customer service
3. To implement processes which will further enhance and encourage workforce competencies, accountability, efficiencies, and character
4. To develop leadership throughout the Division by challenging the process, inspiring a shared vision, enabling others to act, modeling the way, and encouraging the heart
5. To promote safety and wellness in the workplace
6. To foster collaboration within and across Departments and Divisions
7. To implement major technology improvements
8. To develop written procedures regarding each department's responsibility related to a County disaster, such as a Hurricane
9. To develop written procedures for disaster recovery (Continuity of Operations Plan), providing each department with a process for operating our business units if we lose access to our computer system and operating facility, etc
10. To develop written procedures, consistent with the County's Financial Policy, on the handling of cash and other negotiable instruments received by each department and safeguarding all County assets in our departments

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Division Director of Administration	60	1	1	**0**
Assistant County Administrator	*	0	0	**1**
TOTAL		1	1	**1**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 161,006	$ 163,768	**$ 163,190**
Contractual Services	851	6,200	**6,200**
Supplies & Materials	717	2,500	**2,500**
Business & Transportation	2,543	1,700	**1,820**
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 165,117	$ 174,168	**$ 173,710**

ADMINISTRATION DIVISION **DEPARTMENT NUMBER: 403**

WORKLOAD INDICATORS:

- Management and coordination of activities of county government relative to the management of departments within the Administration Division
- Develop strategic goals and action plans to support the County's Strategic Plan
- On-going review and evaluation of County processes to identify operational efficiencies
- Oversee implementation of processes and programs to enhance customer service
- Assist the County Administrator and other divisions with projects, as requested
- Oversee the implementation of division-related policies and ordinances adopted by County Council.
- Attend County Council meetings, Committee meetings, and workshops
- Preparation of agenda and information packets for Administration Committee meetings and resolutions/ordinances resulting from same
- Assist County Council with various requests and special projects
- Write ordinances and resolutions for County Council consideration
- Present plans and reports to the County Administrator and County Council.
- Respond to citizen's complaints and inquiries
- Conduct and/or supervise various research projects
- Liaison for appointed and elected officials within Administration Division
- Advise Administrator of any financial matters necessary for successful operation of division
- Assist County Administrator in all matters concerning Administration Division
- Oversees administration personnel, financial and procurement policies
- Recommend staffing changes to improve county operations
- Provide assistance and recommendations to the County Administrator in personnel matters
- Provide assistance to division directors and department heads in personnel related matters
- Assist department heads and division directors with pay/classification and organizational needs

ADMINISTRATION DIVISION **DEPARTMENT NUMBER: 403**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Attend scheduled County Council meetings	100%	100%	**100%**
2. Respond to County Council and/or Administration requests within 24 hours	95%	95%	**95%**
3. Respond to Departmental and/or citizen's requests within 72 hours	90%	90%	**90%**
4. Perform reviews of departmental budgets to ensure budgetary compliance and to minimize possibility of over-expenditures	Yes	Yes	**Yes**
5. Oversee annual review of personnel policies and pay/grade schedules to ensure competitive programs	Yes	Yes	**Yes**
6. Coordinate preparation of agendas and materials for Administration Committee meetings	100%	100%	**100%**
7. Provide coordination between County administration and appointed boards relative to Administrations Division departments	Yes	Yes	**Yes**
8. Review and approve all Administration Division department budget transfers and contracts	Yes	Yes	**Yes**

FINANCE **DEPARTMENT NUMBER: 405**

SERVICE STATEMENT:

The Finance Department serves both the citizens and employees of Horry County– developing, maintaining, and administering internal and mandated policies and standards governing the proper accounting and presentation of financial statements.

The Finance Department is responsible for all programs related to the general accounting function- general ledger maintenance, fixed asset accounting, accounts payable, payroll, grants accounting and preparation of financial statements. The Finance Department is also responsible for county-wide collection and distribution of the mail.

The Finance Department is responsible meeting financial reporting requirements of the County, including but not limited to bond documentation and disclosures and the Comprehensive Annual Financial Report.

GOALS AND OBJECTIVES:

The goals and objectives of the Finance Department are to provide excellent customer service to both internal and external customers and to be responsive and open to their needs.

The Finance Department strives to maintain its financial responsibility or stewardship by ensuring that fiscally sound financial policies are followed and offer through analysis and evaluation of the financial and accounting issues throughout the County, including County Council, management and the citizens of Horry County.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Chief Financial Officer	40	1	1	**1**
Deputy Finance Director	28	1	1	**1**
Financial Analyst	26	2	2	**2**
Financial Planning & Reporting Accountant	26	0	0	**1**
Accounting Manager	24	1	1	**0**
Supervisor III	20	1	1	**1**
Accountant	17A	4	4	**5**
Supervisor I	16	1	1	**0**
Administrative Assistant	12A	1	1	**1**
Accounting Clerk II	12	2	2	**5**
Accounting Clerk	10	7	3	**0**
Mail Clerk	8	2	1	**1**
Mail Clerk-Part-Time	8	0	1	**1**
TOTAL		23	19	**19**

FINANCE **DEPARTMENT NUMBER: 405**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 1,279,034	$ 1,108,764	**$ 1,120,423**
Contractual Services	34,761	42,269	**54,038**
Supplies & Materials	46,127	28,373	**30,905**
Business & Transportation	2,630	9,342	**6,742**
Capital Outlay	-	-	**-**
Other	15,000	-	**-**
TOTAL	$ 1,377,552	$ 1,188,748	**$ 1,212,108**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of JE's per year	1,028	1,134	**1,100**
Funds maintained	72	75	**75**
Bond funded capital projects	25	28	**27**
Fixed assets added/deleted	425	321	**321**
Transfers between funds	40	44	**44**
Health insurance and collections for retirees	165	190	**210**
Financial reports produced	20	20	**21**
A/P Checks Issued	139,033	151,272	**164,000**
Invoices/vouchers processed	40,655	45,460	**63,530**
1099's issued	322	160	**160**
W2's issued	2,235	2,400	**2,500**
Payroll checks issued	15,625	7,195	**7,000**
Direct deposit advices	37,404	53,492	**67,792**

This is a State mandated function.

FINANCE **DEPARTMENT NUMBER: 405**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. GFOA certificate for CAFR	Yes	Submitted	**Yes**
2. CAFR produced annually by 12/31	Yes	Yes	**Yes**
3. % AP and Payroll check issued without keying errors	99%	99%	**99%**
4. Financial reports completed within specified deadline	100%	100%	**100%**

HUMAN RESOURCES **DEPARTMENT NUMBER: 406**

SERVICE STATEMENT:

The Human Resources Department's mission is to maximize the productivity of Horry County Government and to maximize the welfare of Horry County Employees with programs, processes, and interventions designed through collaborative efforts with all organizational levels.

GOALS AND OBJECTIVES:

Our major goals include developing incentive programs that encourage and reward excellent customer service; implementing a secret shopper program that maximizes customer feedback information; developing a workforce plan that addresses the changing characteristics of our workforce; providing an employee wellness program that enhances the general health of our employees; maintaining competitive compensation and benefits for our employees; creating a culture of safety and maximum risk prevention; and maximizing the county's productivity.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Human Resources	38	1	1	**1**
Asst. Director of Human Resources	28	1	1	**1**
Risk Manager	27	1	1	**1**
Senior Human Resources Generalist	26	3	3	**3**
Safety Manager	26	1	1	**1**
Human Resources Legal Specialist	26	1	1	**1**
Human Resources Specialist	21	1	1	**1**
Administrative Assistant	12A	4	4	**3**
TOTAL		13	13	**12**

HUMAN RESOURCES **DEPARTMENT NUMBER: 406**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 941,778	$ 1,059,462	**$ 996,385**
Contractual Services	24,830	65,470	**65,326**
Supplies & Materials	22,797	25,000	**26,500**
Business & Transportation	7,585	19,479	**13,379**
Capital Outlay	-	-	**-**
Other	9,964	23,000	**12,000**
TOTAL	$1,006,954	$ 1,192,411	**$ 1,113,590**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Applications Processed	9,386	11,000	**12,000**
Jobs filled	167	180	**200**
New employee physicals	503	600	**600**
Terminations	228	260	**260**
New Workers Comp. claims	187	127	**167**
Advertisements	102	125	**125**
Data Changes/Pay Actions	2,367	6,450	**6,000**
Insurance Changes	3,000	7,500	**5,500**
Open/Annual Enrollment/Ins Reviews	616	5,733	**2,700**
New Employee Orientation (bi-weekly)	26	22	**26**
Add Poll Workers to Payroll	1,227	0	**1,225**
Grievance Hearings	5	1	**1**
Training Sessions:			
Phase I	2	2	**2**
Phase II	2	2	**3**
Phase III	2	3	**3**
Sexual Harassment/FMLA	68	40	**50**
Discipline, Trng or Termination	14	2	**2**
Diversity/Ethics	0	25	**5**
Performance Evaluation	0	15	**5**
Grievance	2	1	**3**
Health Screenings	6	6	**6**
Perform Insurance Reviews	12	12	**12**
Conduct Safety Council meetings	11	12	**12**
Process Safety Council investigation reports	158	140	**130**
Coordinate Countywide training programs	8	7	**7**
Department Environmental surveys	8	9	**If requested**
Retirement Briefings	2	2	**2**
Coordinate Safety Committee meeting	0	1	**1**
Process vehicle claims	158	140	**187**

HUMAN RESOURCES **DEPARTMENT NUMBER: 406**

WORKLOAD INDICATORS: (Continued)	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Process new and pending tort claims	128	112	**119**
Process other property claims	18	24	**20**
Process open & pending worker's	328	277	**277**
Coordinate/train operators in defensive driving	220	300	**300**
Conduct Internal Investigations	13	15	**15**
Annual Enrollment Briefings	12	12	**12**
Onsite Mammography Screening	3	3	**4**
Wellness Seminars	7	9	**9**
Flu Shots	328	371	**500**
Weight Watchers at Work	2	2	**2**
Benefits Fair	1	2	**2**
FMLA Leave Requests	104	130	**150**
Filing Responses to EEOC Complaints	5	6	**6**
FOIA and Subpoena Responses	22	25	**25**
Development of Training Programs (Risk Mang)	1	8	**1**
Departmental Safety Audits	47	37	**23**
Development of Training Programs (Legalist)	7	5	**5**
Employee Service Pins	274	240	**250**
Audit of dept & pollworker I-9 forms	167	175	**200**
Create job descriptions (by dept)	38	40	**100**
Employee Newsletter	4	4	**4**
Draft Policies/Rewrite Employment Guidelines	7	5	**5**
Legal Research and Opinions	13	15	**15**
Enroll County in E-Verify Program	1	1	**1**
Unemployment Benefit Request	76	75	**75**
Unemployment Appeal Hearings	11	10	**10**
Salary Surveys	14	15	**15**
Prepare new dept forms (FMLA, ADA, LOA)	8	6	**6**
Prepare/Negotiate Employment and Seperation Agreements	4	5	**5**
Respond to ADA Complaints/Requests for Accommodation	7	8	**8**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Maintain departmental satisfaction level of 90%	95%	95%	**98%**
2. Respond to all departmental requests within five days	90%	95%	**95%**

HUMAN RESOURCES **DEPARTMENT NUMBER: 406**

PERFORMANCE MEASURES: (Continued)	**FY 2009**	**FY 2010**	**Target 2011**
3. Develop ADA compliance plan/establish task force force/monitor departmental compliance/ conduct audit	25%	75%	**100%**
4. Ensure filing of first report of injury within two days of the incident's occurrence	90%	90%	**94%**
5. Coordinate a Wellness Program with at least 25% employee participation	35%	35%	**40%**
6. Forward property, vehicle, and tort claims to the appropriate review agent within 30 days of claim	99%	99%	**99%**
7. Schedule at least one defensive driving class monthly	99%	99%	**99%**
8. Conduct annual department inspection	90%	90%	**50%**

PROCUREMENT **DEPARTMENT NUMBER: 407**

SERVICE STATEMENT:

The Procurement Office secures materials, supplies, equipment and service at the lowest possible cost consistent with prevailing economic conditions while maintaining a reputation of fairness and integrity. This office is responsible for administering the Horry County Procurement Policy as adopted by County Council. This policy provides for the purchase of all goods and services necessary for the operation of all departments of County Government.

GOALS AND OBJECTIVES:

The goal of the Procurement Department is to provide fair and equitable treatment to all departments, vendors, and citizens in all processes involved in public purchasing by this County. We strive to maximize the purchasing value of all public funds while maintaining a system of quality and integrity. The department continues to offer competitive bidding by informing citizens of major projects through newspaper advertising, publications, and the Internet. The Department implemented electronic purchasing and strives to assist County departments with their requests. The Procurement Department continues to improve service through technology.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Procurement	36	1	1	**1**
Assistant Director of Procurement	26	0	0	**1**
Buyer	22	3	2	**0**
Procurement Specialist I	14C	1	1	**3**
Administrative Assistant	12A	1	1	**1**
Warehouse Person	8	1	1	**1**
TOTAL		7	6	**7**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 317,317	$ 345,780	**$ 354,526**
Contractual Services	9,689	8,608	**9,376**
Supplies & Materials	6,037	4,800	**4,350**
Business & Transportation	3,456	4,635	**2,950**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 336,499	$ 372,823	**$ 371,202**

PROCUREMENT **DEPARTMENT NUMBER: 407**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Purchase orders/mo.	1,000	850	**850**
Purchasing card transactions	6,700	8,000	**8,000**
Bids/RFP's proposed yearly	120	120	**120**
Central Receiving shipments processed yearly	500	500	**500**
Contracts issued and processed yearly	150	150	**150**
GovDeals items listed for sale	300	300	**300**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Process requisitions entered into Electronic system within 24 hours	95%	95%	**95%**
2. Deliver shipments received in Central Receiving to requesting departments within 24 hours	95%	95%	**95%**
3. Process Bids/RFP's requests within 7 to 10 days of receipt	95%	99%	**99%**
4. Put items up for auction that have been approved as surplus within 2 months of receiving approval	95%	95%	**95%**

ASSESSOR **DEPARTMENT NUMBER: 410**

SERVICE STATEMENT:

The primary responsibility of the Assessor's Department is to locate and appraise real property in Horry County at the market value and to ensure that all classes of property are equitably assessed for ad valorem tax purposes. Continuing the reassessment process with implementation every five years as now required by state law.

GOALS AND OBJECTIVES:

The goals of this office are to provide graphical depiction and measurement of land ownership lines and areas, tax districts including municipalities, and soil type delineation for agriculture properties; maintain computer files identifying all ownership information for each tax map parcel as well as tax district and tax year status; QAQC data input into Geographic Information System (GIS) by the IT/GIS staff for accuracy utilizing five (5) graphic workstations and associated plotters and printers. This include QAQC for non-graphic data loaded and linked to graphics. Utilize digital aerial photography to locate, measure, class and appraise real property located in Horry County; conduct studies, analyze sales expense/income statements, leases, etc., to ascertain vacant and improved property values; develop capitalization rates for various type properties; obtain cost information necessary to conduct replacement cost for real estate in the County; maintain mobile home registrations required by State law through registering and maintaining ownership records of all mobile homes located in Horry County; and within the guidelines of State mandate and laws, complete a reassessment of all real property in Horry County to be implemented every five years. Process, maintain, and re-bill exemption claims as provided for in the South Carolina Code of Laws (12:43:220). Implementation of an upgraded CAMA system in developing the 2010 reassessment and introduction of new appraisal procedures in order to simplify data maintenance and annual updates.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,840,118	$ 2,892,809	**$ 2,902,047**
Contractual Services	20,021	33,752	**33,800**
Supplies & Materials	28,737	69,685	**68,195**
Business & Transportation	38,990	52,518	**59,725**
Capital Outlay	-	-	**-**
Other	761	-	**-**
TOTAL	$ 2,928,627	$ 3,048,764	**$ 3,063,767**

ASSESSOR **DEPARTMENT NUMBER: 410**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Assessor	40	1	1	**1**
Assistant Assessor	32	1	1	**1**
Assessment Administrator	26	1	1	**1**
CAMA Coordinator	23	1	1	**1**
Appraiser III	22	2	2	**2**
Field Supervisor	22	1	1	**1**
Asst. Manager of GIS & Mapping	18	1	1	**1**
Appraiser II	17	8	8	**8**
Supervisor I	16	1	1	**1**
Chief GIS & Mapping Tech.	16	1	1	**1**
Research Sales Analyst	15	1	1	**1**
Appraiser I	14	4	4	**4**
GIS Technician	13	5	4	**4**
Administrative Assistant	12A	9	8	**8**
Appraisal Assistant	12	11	11	**11**
Mapping Assistant	12	4	4	**4**
Coordinator II	12	1	1	**1**
Appraiser Lister	12	8	8	**8**
Part-Time Commercial Appraiser	22	1	1	**1**
TOTAL		62	60	**60**

T**his is a State mandated function.**

ASSESSOR **DEPARTMENT NUMBER: 410**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Real property parcels	238,341	239,204	**242,358**
Conferences/appeals	1,736	7,008	**10,000**
Appraisal/reappraisals	10,720	12,722	**13,000**
Building permits	13,991	14,906	**15,000**
Mobile home moving permits	231	268	**200**
Mobile homes added	2,550	2,474	**2,230**
Mobile homes deleted	1,816	2,355	**2,237**
Special assessments processed	18,527	24,561	**18,325**
Homestead updates	813	1,279	**832**
Rollback processed	2,025	1,934	**2,000**
Appraisal permits issued	13,991	14,906	**15,000**
Appraisal transfers issued	8,107	8,549	**9,000**
Field checks issued	2,613	4,173	**4,000**
TIFF Districts/Parcels	2,245	3,858	**4,236**
Public Assistance/Office	27,831	36,270	**33,397**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Provide 9 min. turnaround, ownership updates	5.8	6.1	**9.0**
2. Provide 3 min. turnaround, deed identifications	2.4	2.9	**4.0**
3. Provide 3.5 hour turnaround on QAQC Workorders	0.7	0.5	**3.0**
4. Provide 30 min. turnaround, processing of mobile home applications	30.0	1250	**30.0**
5. Provide 12 min. turnaround, processing special assessments	6.0	5.0	**6.0**
6. Provide 10 min. turnaround, real property maintenance	2.0	5.0	**5.0**
7. Provide 1 hour turnaround, all appraisal/reappraisals	1.0	1.0	**1.0**
8. Provide 4 hour turnaround, all conferences	0.48	0.48	**0.48**
9. Provide 15 min. turnaround, rollback maintenance	15.0	15.0	**15.0**
10. Provide 5 min. turnaround, reappraisal to implement 2010 County-wide reassessment	4.0	4.0	**4.0**

ASSESSOR APPEALS BOARD **DEPARTMENT NUMBER: 411**

SERVICE STATEMENT:

The Assessor Appeals Board function is to hear the taxpayer's appeals on cases concerning the evaluation of real estate on which the Assessor and the property owner cannot agree. The board must insure a finding of fact, or the case must be sent to a higher level.

GOALS AND OBJECTIVES:

To hear and resolve taxpayers appeals in a timely and fair manner.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 3,892	$ 10,027	**$ 17,999**
Contractual Services	-	505	**505**
Supplies & Materials	-	2,025	**2,025**
Capital Outlay	-	-	**-**
TOTAL	$ 3,892	$ 12,557	**$ 20,529**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Cases handled	100	100	**200**
Training sessions	1	1	**1**
Board meetings	15	15	**30**

This is a State mandated function.

REGISTER OF DEEDS **DEPARTMENT NUMBER: 412**

SERVICE STATEMENT:

The Register of Deeds maintains all county records pertaining to deeds, mortgages, leases, military discharges, state and federal tax liens, mechanics' liens, condo and homeowner's liens, plats, financing statements, bankruptcy, bill of sales, child support arrearage liens, mergers and all supporting documents.

GOALS AND OBJECTIVES:

To provide professional and quality services for the citizens and property owners of Horry County. To promptly record legal documents into the record and have them accessible to the general public in a timely manner. To provide quality customer service by having a Customer Service Representative always available to the public via telephone or in person.

Program goals for FY 2011 include:

- Efficiently and accurately record, index and promptly return all documents presented for recording.
- Maintain and enhance the level of Customer Service by offering training opportunities in-house and outside.
- Maintain a trained and skilled staff by providing and offering activities to enhance their performance.
- Ensure that all equipment is in working order.
- Provide accurate accounting of funds generated by this department.
- Develop, implement and emphasize an inter-office plan to identifying methods for reducing costs.
- Continue to improve the average turn around time for recorded documents.
- Monitor and track the number of customers assisted and solicit feedback.
- Staff meetings will be utilized to provide training to enhance employee performance.
- Collect and account for fees correctly by the next business day.
- Maintain a weekly log of work orders for all repairs of equipment.

REGISTER OF DEEDS **DEPARTMENT NUMBER: 412**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Registrar of Deeds	36	1	1	**1**
Deputy Registrar of Deeds	26	1	1	**1**
Automation Assistant	19	1	1	**1**
Supervisor I	16	2	2	**2**
Administrative Assistant	12A	20	15	**15**
Technician	10	1	1	**1**
TOTAL		26	21	**21**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 983,939	$ 965,404	**$ 931,316**
Contractual Services	85,847	85,163	**45,073**
Supplies & Materials	47,198	83,460	**51,514**
Business & Transportation	1,630	11,415	**7,495**
Capital Outlay	-	-	**-**
Other	(18)	-	**-**
TOTAL	$ 1,118,596	$ 1,145,442	**$ 1,035,398**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deeds	54,498	49,975	**44,978**
Mortgages	67,459	57,672	**51,905**
Liens	26,864	22,437	**20,194**
Plats	1,439	1,262	**1,136**

This is a State mandated function.

REGISTER OF DEEDS **DEPARTMENT NUMBER: 412**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Percentage of deeds, mortgages, etc. processed and accessible to public are immediately accessible.	100%	100%	**100%**
2. Percentage of deeds, mortgages, etc. that have viewable images for the public viewing.	100%	100%	**100%**
3. Percentage of equipment in operable condition on a daily basis.	100%	100%	**100%**
4. Percentage of fees accounted for by the close of the current business day.	100%	100%	**100%**

REGISTRATION/ELECTION COMMISSION **DEPARTMENT NUMBER: 415**

SERVICE STATEMENT:

The Registration and Election Department is responsible for developing, maintaining, and administering a program for the registration of voters, including the provision of necessary facilities to permit all qualified County residents to register without difficulty. The Registration and Election Department is also responsible for developing, maintaining and administering a program for conducting elections in Horry County in accordance with Title Seven (7) of the Code of Laws of South Carolina.

GOALS AND OBJECTIVES:

Our goal for the 2011 budget year is to develop, maintain and administer a program for the registration of voters, including the provision of necessary facilities to permit all qualified county residents to register without undue difficulty and is responsible for the Absentee Precinct held in the office for all elections held within Horry County. Also, our objective is to maintain a training program for approximately 700+ poll workers who are used in conducting all elections held in Horry County with fairness and in a non-partisan effort. We also strive to provide all citizens of Horry County with quality customer service.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director Registration/Election	32	1	1	**1**
Administrative Assistant	12A	4	3	**3**
TOTAL		5	4	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 401,344	$ 374,652	**$ 386,238**
Contractual Services	9,726	23,608	**26,108**
Supplies & Materials	28,064	83,279	**83,200**
Business & Transportation	3,944	8,957	**7,683**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 443,078	$ 490,496	**$ 503,229**

REGISTRATION/ELECTION COMMISSION **DEPARTMENT NUMBER: 415**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Registered Voters	165,355	175,000	**185,000**
Registration - New Changes	34,387	28,000	**31,000**
Elections Held	1	11	**1**
Registration sites	80	80	**80**

PERFORMANCE MEASURES:	**FY 2008**	**FY 2009**	**Target 2010**
1. Number of voters registered at Highway Departments, Libraries, etc. % completed within 10 working days	32,390	30,000	**32,000**
2. Number of requests for absentee ballots	12,000	8,000	**10,000**
3. Number of poll workers recruited and trained	1,000	1,000	**1,000**

This is a State mandated function.

PUBLIC INFORMATION **DEPARTMENT NUMBER: 416**

SERVICE STATEMENT:

To keep the public well informed of issues and general information relating to Horry County Government. To assist county departments, elected and appointed officials with the dissemination of information as it relates to their functions and services to the public.

GOALS AND OBJECTIVES:

The Primary goal of the Public Information Office is to promote and educate the public about Horry County Departments and the services they offer through effective communications. This office also delivers timely and effective responses to public and media inquiries.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Public Information	32	1	1	**1**
Supervisor III	20	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		4	4	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 223,122	$ 228,102	**$ 228,168**
Contractual Services	13,259	57,920	**27,920**
Supplies & Materials	37,066	60,993	**40,993**
Business & Transportation	323	1,600	**1,600**
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 273,770	$ 348,615	**$ 298,681**

PUBLIC INFORMATION **DEPARTMENT NUMBER: 416**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Updates to Automated Customer Information System (Info Line)	68	68	**64**
Updates to Horry County Government Access Channel	355	355	**410**
Annual Budget Update for Public Dissemination	Yes	Yes	**Yes**
Departmental Information Brochures Produced	25	25	**25**
Media Inquiries	1,075	1,075	**1,080**
Press Releases	119	125	**125**
Press Conferences/Special Functions Coordinated	15	15	**15**
Emergency/Disaster Situations Responded to	6	6	**3**
Freedom Of Information Act (FOIA) Requests Processed	750	855	**860**
Walk-ups inquires to Public Information Booth	79,820	82,668	**82,668**
Calls answered by Public Information Booth for public assistance	84,500	87,648	**87,648**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. FOIA requests responded to within 15 days	100%	100%	**100%**
2. Public inquiries responded to within 1 hour	97%	97%	**97%**
3. Media inquiries responded to within 1 hour	97%	97%	**97%**
4. Public web inquiries responded to within 24 hours	97%	97%	**97%**
5. Department requests for Government Access Channel programming changes completed within 2 business days	95%	95%	**95%**

BUDGET AND REVENUE MANAGEMENT **DEPARTMENT NUMBER: 418**

SERVICE STATEMENT:

To prepare an accurate, balanced annual budget and conservative revenue projections by a formal budget preparation policy and procedure for the Administrator to submit to Horry County Council.

GOALS AND OBJECTIVES:

- To coordinate the County's annual budget process and produce a timely and technically proficient financial plan.
- To monitor current budget expenditures and to prevent over-expenditures beyond approved budget amounts without authorization by the Administrator.
- To monitor revenues to prevent over-expenditures, if revenue projections are not met.
- To propose cost saving measures/plans by investigating and analyzing financial data.
- To help departments develop performance standards to justify personnel and operational expenditures and to measure efficiency.
- To propose new/supplemental revenue proposals
- To create IT reports to yield data for analytical purposes that provides snapshot information to the Administrator, the Division Directors and the Department Heads as to the status of the Budget in an easy-to-understand format.
- To exceed government/industry standards for comparative purposes to monitor efficiency.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Budget and Revenue Management	40	1	1	**1**
Budget Analyst	26	1	1	**1**
TOTAL		2	2	**2**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 167,584	$ 171,252	**$ 176,618**
Contractual Services	-	-	**-**
Supplies & Materials	3,437	5,505	**3,900**
Business & Transportation	217	1,310	**2,910**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 171,238	$ 178,067	**$ 183,428**

BUDGET AND REVENUE MANAGEMENT **DEPARTMENT NUMBER: 418**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Budget Transfer Requests Processed	667	660	**670**
Departmental Budget Requests Reviewed and Processed	125	127	**128**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Budget Dept. deadlines met according to budget calendar	100%	100%	**100%**
2. GFOA distinguished budget award received	Yes	Yes	**Yes**
3. Mid-year review completed by deadline.	100%	100%	**100%**

RECORDS MANAGEMENT **DEPARTMENT NUMBER: 423**

SERVICE STATEMENT:

The mission of the Records Management Department is to establish and maintain a Records Management Retention Program and to provide support in preparing, filming, scanning, and proofing pertinent permanent and non-permanent records, reports, rolls, and documents for use by County Government as well as citizens.

GOALS AND OBJECTIVES:

Individual functions of the Records Management Department include:

1. Provide a Records Management program to establish retention periods for all County Government Records.
2. Provide storage and retrieval for all permanent and inactive County Government records for the duration of their retention period.
3. Provide support in preparing, filming, scanning, and proofing County Government permanent records.
4. Provide for the disposition of records that are of no further value for daily operations.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Records Management	32	1	1	**1**
Supervisor I	16	1	0	**0**
Technician	10	2	2	**2**
TOTAL		4	3	**3**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 198,196	$ 175,254	**$ 175,275**
Contractual Services	12,110	24,253	**28,315**
Supplies & Materials	10,684	10,408	**12,280**
Business & Transportation	1,210	2,955	**3,005**
Capital Outlay	-	-	**-**
TOTAL	$ 222,200	$ 212,870	**$ 218,875**

RECORDS MANAGEMENT **DEPARTMENT NUMBER: 423**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Document Preparation	282,060	400,000	**300,000**
Records Microfilmed	713,829	720,000	**600,000**
Documents Proofed for Visibility	1,081,077	2,160,000	**1,100,000**
Rolls of film loaded into cartridges for view	766	720	**600**
Deeds/Mortgages Scanned	282,060	400,000	**300,000**
Documents Research Requests Received and File	3,386	4,000	**6,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Storage of Records-File document requests within one business day	95%	95%	**95%**
2. Image at least 2000 documents per day	90%	90%	**90%**
3. By use of Archive Writer Microfilm 2500 documents per business day	90%	90%	**90%**

DEPARTMENTAL OVERHEAD **DEPARTMENT NUMBER: 424**

SERVICE STATEMENT:

Departmental overhead provides funding for utilities, telephones, postage and retiree insurance for all major buildings and departments. All transfers out to other funds are budgeted in this department.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 548,533	$ 875,178	**$ (617,174)**
Contractual Services	1,900,810	2,235,460	**2,135,500**
Supplies & Materials	753,668	784,200	**784,200**
Business & Transportation	1,868	553,061	**552,000**
Capital Outlay	-	-	-
Other	2,092,002	3,172,651	**249,528**
TOTAL	$ 5,296,881	$ 7,620,550	**$ 3,104,054**

DEPARTMENTAL OVERHEAD **DEPARTMENT NUMBER: 424**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Asst. Director of Public Works	34	0	1	**1**
Transportation Program Manager	33	0	1	**1**
Application Deployment Coordinator	27	0	1	**1**
Application Project Manager	27	0	0	**1**
Assistant Fire/Rescue Chief	27	0	1	**1**
Traffic Engineer	27	0	1	**1**
Buyer	22	0	1	**0**
Chief Code Enforcement Insp.	22	0	1	**1**
PC Support Engineer	21	0	3	**2**
Curator of History	20	0	1	**1**
Detective	18	0	2	**2**
Supervisor II	18	0	2	**2**
Tech Support Specialist	17	0	1	**1**
Code Enforcement Inspector	17	0	4	**2**
Crew Chief	16	0	1	**1**
Supervisor I	16	0	1	**0**
Patrol Officer - 1st Class	15	0	9	**9**
Firefighter/Paramedic	15	0	16	**2**
Mason	15	0	1	**1**
Heavy Equipment Operator III	14	0	4	**3**
GIS Technician	13	0	1	**1**
Plan Expediter	13	0	1	**0**
Telecommunicator	13	0	4	**4**
Heavy Equipment Operator II	12	0	3	**4**
Administrative Assistant II	12A	0	16	**10**
Tradesworker	10	0	2	**2**
Heavy Equipment Operator I	10	0	2	**2**
Bailiff	7	0	1	**1**
Custodial Worker I	6	0	1	**1**
TOTAL		0	83	**58**

***ALL POSITIONS ARE UNFUNDED**

TREASURER AND DELINQUENT TAX **DEPARTMENT NUMBER: 425**

SERVICE STATEMENT:

The Treasurer's office provides efficient and courteous service to the public as it relates to the collection of taxes, assessments, registration and storm water fees, and other specialized levies as set forth in the financial plan, as well as invests those funds with a high degree of integrity in the areas of liquidity, security and rate of return and disburses funds upon legal order of payment.

GOALS AND OBJECTIVES:

- Collect 90% of real and personal property by June 30.
- Collect 98% of real property taxes through the annual tax sale.
- Securing the highest rate of return on investments while assuring proper liquidity and security of funds.
- Plan, develop, and implement and intensive process for eradicating refunds due to the customers as a result of abatements, errors, etc.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Treasurer:				
Treasurer	*	1	1	**1**
Deputy Treasurer	25	1	1	**1**
Supervisor III	20	1	1	**1**
Accountant	17A	1	1	**1**
Branch Manager	15	4	4	**4**
Accounting Clerk II	12	4	4	**4**
Administrative Assistant	12A	12	12	**12**
Delinquent Tax:				
Delinquent Tax Manager	22	1	1	**1**
Revenue Collector	17	3	3	**3**
Supervisor I	16	2	2	**2**
TOTAL		30	30	**30**

* This position is not classified in the Comprehensive Classification Compensation Plan.

TREASURER AND DELINQUENT TAX **DEPARTMENT NUMBER: 425**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 1,431,234	$ 1,461,553	**$ 1,446,537**
Contractual Services	171,457	182,800	**119,636**
Supplies & Materials	143,876	130,554	**147,874**
Business & Transportation	21,005	25,461	**30,871**
Capital Outlay	-	-	**-**
Other	136	-	**500**
TOTAL	$ 1,767,708	$ 1,800,368	**$ 1,745,418**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Investments	135	175	**150**
Real/Personal Notices Billed	322,121	322,343	**329,936**
Real/Personal Notices Collected	285,264	302,997	**292,323**
Vehicle Notices Billed	240,215	246,377	**243,322**
Vehicle Notices Collected	239,239	243,913	**242,106**
Tax Payments (lockbox)	217,815	204,730	**223,914**
Tax Payments (Epay)	7,897	13,332	**8,686**
Installment Tax Payment (participants)	1,706	2,734	**3,007**
Executions	48,121	39,000	**50,527**
Levies	6,687	6,000	**7,088**
Tax Sales	1	1	**1**
# Parcels sold	984	900	**1,113**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Process payments submitted without error within 72 hours of receiving the payment	95%	95%	**95%**
2. Contact delinquent taxpayers whose property will be sold at the tax sale	95%	95%	**95%**

AUDITOR **DEPARTMENT NUMBER: 426**

SERVICE STATEMENT:

The County Auditor is the statutory officer charged with preparing a complete listing and description of all taxable real and personal property in the county; political subdivisions, and special purpose districts; by owner; type of property; levy; location and assessed value. The auditor calculates levies; recommends or applies certain mandated levies to all assessed values; makes appropriate changes to the tax duplicate; values and assesses certain classes of personal property; and provides the resulting levies and taxes to the Treasurer for collection.

GOALS AND OBJECTIVES:

The County Auditor holds a key position of public trust in the affairs of local government with an obligation to the people, other officials and staff to determine that every duty is performed with integrity to maintain a proper system of checks and balances. Additional goals include providing superb and efficient service to the taxpayers with knowledgeable personnel of the state laws, and by supplying adequate space and equipment to perform these duties; to develop informative training programs for the employees; to educate the taxpayers of the tax benefits Horry County has; such as, Homestead exemptions, high mileage, and their appeal rights; and to cross train employees in order to provide better service to the taxpayers in an efficient manner. We work diligently on the investigation of out of state vehicles so that all residents pay their fair share of taxes.

AUTHORIZED POSITIONS:

	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Auditor	*	1	1	**1**
Deputy Auditor	25	1	1	**1**
Field Supervisor	22	1	1	**1**
Appraiser III	22	1	1	**1**
Supervisor I	16	4	4	**4**
Field Investigator	14	2	2	**2**
Appraiser I	14	5	5	**5**
Administrative Assistant	12A	12	12	**12**
TOTAL		27	27	**27**

* This position is not classified in the Comprehensive Classification Compensation Plan.

AUDITOR **DEPARTMENT NUMBER: 426**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 1,257,225	$ 1,276,554	**$ 1,256,028**
Contractual Services	46,508	43,215	**43,114**
Supplies & Materials	54,527	97,030	**97,030**
Business & Transportation	16,502	17,428	**19,000**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 1,374,762	$ 1,434,227	**$ 1,415,172**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Homestead exemptions (total)	22,549	22,500	**22,750**
Homestead exemption (new)	2,705	3,250	**2,800**
Business Personal Property Tax Returns	53,847	53,000	**54,000**
Business personal property research/pull files	54,476	57,000	**55,000**
Business personal property Processed/chgs.	74,545	70,000	**72,000**
Business pers. prop. Discov. Billing	$216,163	$125,000	**$125,000**
Documented vessels files worked	5,413	3,000	**3,000**
Vehicle & P/P regular & cash abatements	110,483	110,000	**112,000**
Vehicle bills prepared	247,403	225,000	**240,000**
Exemption cards issued	1,209	1,200	**1,210**
Camper notices prepared	4,315	4,600	**4,400**
Dealer Affidavits	11,885	20,750	**12,500**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Number of Homestead Exemption Applications taken per hour	6	6	**6**
2. Number of tax notices prepared per hour	7	7	**7**

This is a State mandated function.

PROBATE JUDGE **DEPARTMENT NUMBER: 431**

SERVICE STATEMENT:

The Probate Court has exclusive original jurisdiction over all subject matter related to estates of decedents, protection of minors and incapacitated persons, trusts, the involuntary commitment of persons suffering from mental illness, mental retardation, or alcoholism, drug addiction and active tuberculosis, and the issuance of marriage licenses. In addition, the Probate Court has concurrent jurisdiction with that of the Circuit Court over matters involving the approval of wrongful death claims and survival actions.

GOALS AND OBJECTIVES:

The responsibilities of the Probate Court are governed primarily by Title 62 which is the South Carolina Probate Code, Title 44 of the Code which governs commitment proceedings in the Probate Court, and Title 20 of the Code which governs the issuance of marriage licenses. The Probate Court has exclusive original jurisdiction over all subject matter related to estates of decedents, protection of minors, trusts, all incapacitated persons who are impaired by reason of mental illness, mental deficiency, physical illness or disability, advanced age, chronic use of drugs, chronic intoxication, or other cause (except minority) to the extent that he/she lacks sufficient understanding or capacity to make or communicate responsible decisions concerning his/her person or property. The Probate Court also has exclusive original jurisdiction over all subject matter related to involuntary commitment of persons suffering from mental illness or substance abuse, and all matters related to the issuance of marriage licenses and performance of marriage ceremonies.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Probate Judge	*	1	1	**1**
Associate Judge of Probate	25	2	2	**2**
Supervisor I	16	2	2	**2**
Administrative Assistant	12A	13	13	**13**
TOTAL		18	18	**18**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 835,872	$ 848,019	**$ 839,758**
Contractual Services	14,196	15,290	**15,290**
Supplies & Materials	23,394	23,500	**23,500**
Business & Transportation	6,833	2,800	**3,400**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 880,295	$ 889,609	**$ 881,948**

PROBATE JUDGE **DEPARTMENT NUMBER: 431**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Estates	4,491	3,000	**4,225**
Guardianships	159	250	**165**
Conservatorships	482	350	**500**
Trusts	135	30	**40**
Court Mandated Reports	18@35 hrs.	18@35 hrs.	**18@35 hrs.**
Hearings	394	500	**500**
Mental Commitments	1,252	1,475	**1,400**
Alcohol & Drug Commitments	208	410	**300**
Marriage Licenses	3,281	3,800	**3,650**
Marriage Ceremonies	572	775	**650**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Compliance with the South Carolina Probate Code, Title 44 Commitment Procedures, other applicable sections of the South Carolina Code of Laws, and the administrative, procedural and record keeping requirements of the South Carolina Supreme Court and the South Carolina Court Administration	100%	100%	**100%**

This is a State mandated function.

MASTER-IN-EQUITY **DEPARTMENT NUMBER: 433**

SERVICE STATEMENT:

The Master-in-Equity is responsible for hearing all equity cases brought into the Court of Common Pleas, appointing guardians-ad-litem and attorneys for defendants entitled to the protection of the Soldiers' and Sailors' Relief Act of 1940, making all orders necessary for the service by publication of absent defendants, and entering final judgments in matters referred or final disposition in accordance with Section 15-31-10 in accordance with the Code of Laws of South Carolina 1976.

GOALS AND OBJECTIVES:

Master-In-Equity goals are to hear equity cases brought in the Court of Common Pleas for Horry County and render reports or decrees within thirty (30) days after final argument.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Master- In- Equity	*	1	1	**1**
Supervisor II	18	1	1	**1**
Administrative Assistant	12A	2	2	**3**
TOTAL		4	4	**5**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 356,141	$ 273,896	**$ 310,954**
Contractual Services	1,627	1,500	**2,000**
Supplies & Materials	1,357	2,145	**4,250**
Business & Transportation	265	325	**2,575**
Other	1,730	-	**-**
TOTAL	$ 361,120	$ 277,866	**$ 319,779**

MASTER-IN-EQUITY **DEPARTMENT NUMBER: 433**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Supplementary proceedings	220	150	**200**
Partition	25	25	**25**
Foreclosure	3,150	3,575	**3,604**
Damages	10	40	**40**
Land line disputes	20	20	**25**
Breach of contract	25	25	**25**
Quiet title	29	29	**26**
Minor/Incompetent interest	25	25	**20**
Collection	150	150	**75**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Hear equity cases and render reports or decrees within 30 days after final argument	98%	100%	**100%**

This is a State mandated function.

MEDICALLY INDIGENT ASSISTANCE PROGRAM **DEPARTMENT NUMBER: 475**

SERVICE STATEMENT:

The MIAP Office has been designated by the County Council to determine eligibility for the Medically Indigent Assistance Program (MIAP) for its residents. Our program generates money to be used as a Medicaid match to bring more federal dollars into the State. This office is responsible for receiving and processing applications from or for any person requesting assistance through the MIAP. The application process includes activities from the time the signed application is received by the County designee until eligibility is determined and the applicant and referring provider are notified of the decision on the application.

GOALS AND OBJECTIVES:

Our goals are to continue to maintain professional and human standards and insure all applicants are treated fairly and with respect and dignity. We will continue processing applications in a timely manner and also to abide by MIAP policies and procedures. We are still in the process of completing the ADA evaluations and transition plans for the County buildings and services.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
MIAP Manager	18	0	0	**1**
TOTAL		0	0	**1**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	**$ 56,909**
Contractual Services	-	-	**-**
Supplies & Materials	-	-	**1,129,964**
Business & Transportation	-	-	**-**
Other	-	-	**-**
TOTAL	$ -	$ -	**$1,186,873**

* Included in Grants Budget in FY09 and FY10.

MEDICALLY INDIGENT ASSISTANCE PROGRAM **DEPARTMENT NUMBER: 475**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Applications received	1,858	1,725	**1,800**
Applications approved	813	825	**850**
Applications denied	915	915	**950**
Applications reconsidered	5	7	**10**
Applications eligible for other programs	29	20	**30**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Number of applications received and worked within 30 days	95%	100%	**100%**
2. Complete reconsiderations within 5 working days	100%	100%	**100%**
3. Visit hospitals business offices quarterly	100%	100%	**100%**

This is a State mandated function.

LIBRARY **DEPARTMENT NUMBER: 480**

SERVICE STATEMENT:

The Library strives to inform, enrich and empower every citizen in our community by creating and promoting free and easy access to the vast array of ideas and information, and by supporting both formal and life long learning. The Library acquires, organizes, and provides relevant library materials; insures access to other collections and information located in 15,000 libraries across the nation; serves our public with expert and caring assistance; and reaches out to all members of our community.

GOALS AND OBJECTIVES:

The Library features current, high-demand, high-interest materials in a variety of formats (including public internet access) for persons of all ages, assists students of all ages in meeting educational objectives established during their formal courses of study, encourages young children to develop an interest in reading and learning through services for children, provides timely, accurate, and useful information for community residents, businesses and organizations, is a central focus point for community activities, meetings, and services, including in-library as well as outreach services for people of all ages, is a clearinghouse for current information on community organizations, issues and services, support individuals of all ages pursuing a sustained program of learning independent of any education provider.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Library	38	1	1	**1**
Deputy Director of Library	32	1	1	**1**
Automation Coordinator	29	1	1	**1**
Adult Services Coordinator	24	1	1	**1**
Youth Services Coordinator	24	1	1	**1**
Library Tech Support Specialist	23	1	1	**1**
Librarian	20	4	4	**4**
Library Supervisor III	20	1	1	**1**
Reference Librarian	18	3	3	**3**
Children's Services Librarian	18	2	2	**2**
Technical Services Supervisor	15	1	1	**1**
Branch Manager	15	8	8	**8**
Library Assistant II Outreach	12	1	1	**1**
Administrative Assistant	12A	1	1	**1**
Library Assistant	8	24	24	**24**
Library Assistant (Part-Time)	8	6	6	**6**
TOTAL		57	57	**57**

LIBRARY **DEPARTMENT NUMBER: 480**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,542,720	$ 2,720,096	**$ 2,659,250**
Contractual Services	398,685	440,129	**435,356**
Supplies & Materials	698,646	504,393	**465,977**
Business & Transportation	47,646	58,843	**50,788**
Capital Outlay	-	-	**-**
Other	21,726	10,000	**10,000**
TOTAL	$ 3,709,423	$ 3,773,461	**$ 3,621,371**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Patron Traffic count	772,354	780,000	**787,000**
Patrons Attending Programs	80,164	88,000	**89,000**
New Patrons Registered	26,572	28,000	**28,500**
Items Circulated	1,141,871	1,153,000	**1,164,500**
People Using Internet Computers	290,195	293,000	**296,000**
Number of Reference Questions	49,111	55,000	**50,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Reference Questions Answered in 24 hours	98%	98%	**98%**
2. Turnover Rate of Collection	3.2	3.0	**2.9**
3. Number of Books per Patron	2.6	2.3	**1.8**

MUSEUM **DEPARTMENT NUMBER: 481**

SERVICE STATEMENT:

Created by County Ordinance in 1979 to preserve, protect and teach the history, natural history, and prehistory of Horry County; to acquire and maintain a collection of objects relating to that history; and to interpret those collections in the form of exhibits for presentation to the citizens of Horry County and visitors to our area.

GOALS AND OBJECTIVES:

1. To continue to collect and preserve materials relating to the mission of the museum and to document, preserve and maintain those collections in the public trust.
2. To continue to utilize those collections for interpretation of the history, natural history and pre-history of Horry for presentation in the form of exhibits and educational programs to the public.
3. Complete the Burroughs School renovation project, move the collection and staff into the facility, and open to the public with complete programming.
4. Develop complete programming and activities at the LW Paul Living History Farm, including tour groups, school groups, senior centers, and the Farm Buddies Program
5. Fill staff positions required to perform for the public while providing the highest quality Museum service to students, citizens and tourists to Horry County.
6. Institute a membership program for individuals who want to voluntarily support the Museum programs and exhibits on an on-going basis.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Museum Director	32	1	1	**1**
Site Manager	22	1	1	**1**
Curator of History	20	1	0	**0**
Public Education Specialist	20	1	1	**1**
Museum Tech. Assistant	15	1	1	**1**
Administrative Assistant	12A	1	1	**1**
Part-Time Volunteer Coordinator	8	1	1	**1**
TOTAL		7	6	**6**

MUSEUM **DEPARTMENT NUMBER: 481**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 253,098	$ 291,543	**$ 295,515**
Contractual Services	22,128	37,963	**52,780**
Supplies & Materials	16,686	22,259	**23,650**
Business & Transportation	6,952	10,874	**9,117**
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 298,864	$ 362,639	**$ 381,062**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
Visitor Satisfaction Ratings (out of 5.00):			
Exhibits	4.50	4.50	**4.50**
Facility	4.50	4.50	**4.50**
Overall	4.50	4.50	**4.50**
Museum Attendance:			
Through the Door	14,808	13,500	**16,000**
Outreach	9,763	67,721	**31,000**
In-House Programs	5,045	6,000	**8,000**
Accessioned Objects	642	650	**400**
Photographic Services	132	125	**150**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Population of Service Area	257,250	260,000	**257,380**
School Age Children	37,949	38,000	**55,079**
Senior Citizens	15,748	16,000	**44,526**
Tourists/Area Visitors (estimated in millions)	13.0	13.0	**13.0**

GRANTS ADMINISTRATION **DEPARTMENT NUMBER: 489**

SERVICE STATEMENT:

The Horry County Grants Department shall coordinate the administration of all proposed and awarded grants. Funding sources identifying specific departmental needs shall be coordinated by the Grants Office in conjunction with respective department managers. Grant policy procedures shall be evaluated on an annual basis and all Horry County departments shall comply with the provisions.

The Horry County Grants Department in concert with other County departments, shall be responsible for the efficient, effective and proper administration of all State and Federal grants; thereby insuring compliance with relevant State and Federal laws.

GOALS AND OBJECTIVES:

The Grants office will aggressively identify and seek grants that are compatible with the priorities of Horry County Government. This outreach effort will involve a comprehensive analysis of funding opportunities. A collaborative relationship will be fostered between the Horry County Grants Department and major components of County Government including the County Grant Outreach Team.

The Horry County Grants Department will be the focal point for Horry County grant activity. All grant applications must be reviewed and approved by the Horry County Grants Department. Technical assistance regarding grant proposals will be provided upon request. The programmatic and financial administration of grant projects will be coordinated by the Grants Department.

The Horry County Grants Department will strive to cooperate with other county offices to ensure maximum grant assistance as prioritized by County Council/County Administrator.

GRANTS ADMINISTRATION **DEPARTMENT NUMBER: 489**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Grants Administrator	27	1	1	**1**
MIAP Manager	18	1	1	**0**
Administrative Assistant	12A	1	0	**1**
TOTALS		3	2	**2**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 167,269	$ 137,311	**$ 117,564**
Contractual Services	122	303,990	**303,990**
Supplies & Materials	1,063,436	1,208,639	**5,150**
Business & Transportation	330	3,123	**3,123**
Capital Outlay	-	-	**-**
Other	264,051	-	**-**
TOTAL	$1,495,208	$1,653,063	**$ 429,827**

* In FY2009 and FY2010 MIAP was included.

GRANTS ADMINISTRATION **DEPARTMENT NUMBER: 489**

WORKLOAD INDICATORS:

GRANTS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Grants Awarded	26	28	**26**
Grants referred to Departments	169	104	**105**
Grant Applications processed	31	29	**25**
Grant progress reports/closeouts	14	12	**11**
Brooksville Sewer project beneficiaries for sewer service	180	closed	**closed**
Perform 3rd Party income verification for households	90	31	**closed**
Davis Beacon compliance/labor interviews/payroll compliance for Brooksville Contractors	40	31	**closed**
Track beneficiaries classroom enrollment/Bucksport	63	closed	**closed**
Stimulus site visits	-	15	**25**
Stimulus grants coordinated	-	13	**18**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Number of funding sources identified and relayed to departments month	15	10	**10**
2. Review drawdown of Grant Funds	37	38	**39**

DELEGATION **DEPARTMENT NUMBER: 493**

SERVICE STATEMENT:

The Horry County Legislative Delegation Office is for general use by the state elected officials to provide county-wide constituent service which includes the coordination of all state agencies, the appointments to local and state boards and commissions, the appointments of South Carolina Notaries Public, and assistance in obtaining grants through South Carolina Budget and Control Board, Local Governments Division and South Carolina Parks, Recreation and Tourism Commission. The Delegation also approves the expenditure of local Water Recreational Funds (used to construct and repair local public boat landings & ramps) and Game & Fish Funds (used to purchase equipment for use by local SCDNR officers) allocated to Horry County through the South Carolina Department of Natural Resources. The Delegation staff also acts as staff for the Horry County Transportation Committee. This committee has the responsibility of administering approximately 3.8 million dollars in "C" Funds (construction funds from SCDOT for use on state and county road systems) allocated through the state each year for use in Horry County.

GOALS AND OBJECTIVES:

Our goal is to provide timely and accurate assistance to all Horry County citizens. To serve as local aides and clerical staff to eleven elected officials (SC Senate & House of Representatives Members) and to also serve as staff to eleven Horry County Transportation Committee members. We strive to provide the citizens of Horry County and local government agencies with up-to-date information regarding South Carolina laws, state funding, grants and any changes or amendments thereto.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Administrative Assistant	12A	2	2	**2**
TOTAL		2	2	**2**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 98,763	$ 97,251	**$ 97,311**
Contractual Services	229	1,056	**1,056**
Supplies & Materials	385	400	**400**
Business & Transportation	103	600	**112**
TOTAL	$ 99,480	$ 99,307	**$ 98,879**

This is a State mandated function.

DELEGATION **DEPARTMENT NUMBER: 493**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Regular CTC Meetings	10	10	**10**
Regular Delegation Meetings	7	9	**9**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Respond to constituent concerns within two business days	100%	100%	**100%**

DEPT. OF HEALTH AND ENVIRONMENTAL CONTROL **DEPARTMENT NUMBER: 477**

SERVICE STATEMENT:

The State Board of Health was established as a committee in 1878 until the first state health officer was hired in 1908. In 1936, the Horry County Health Department was formed as the result of state and federal funding from the State Board of Health and local funding from the Horry County Legislative Delegation. In 1955, the State Board of Health assisted Horry County in obtaining federal funding to construct clinics in Conway and Aynor. In 2001, the Horry County Health Department's mission, to promote the health of the public and to protect the environment, is provided from eight locations located in Conway, Loris, Myrtle Beach, and Little River.

Comprehensive public health programs are provided to prevent health problems by early detection, avoidance, decreasing risk, protection of the environment, and helping people cope with illness or disability. A more detailed description of individual program services is given in the annual report.

GOALS AND OBJECTIVES:

Protection and promoting health and environmental quality through prevention, education, advocacy, regulation and services; assuring the provision of health care services to the public by promoting the participation of private sector providers and delivering services directly; developing state policies for health and environmental protection, monitoring the public health and environmental status of the state; expanding knowledge through epidemiology and applied research on health and environmental issues.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Contractual Services	$ 124,937	$ 216,922	**$ 150,000**

DEPT. OF SOCIAL SERVICES **DEPARTMENT NUMBER: 479**

SERVICE STATEMENT:

The Department of Social Services consists of the State Office in Columbia (with branch offices in various cities statewide) and forty-six county offices to serve the county residents. Each county has an Advisory Board.

The Department of Social Services has many programs which provide services to our state citizens. Major programs include foster care, home evaluation and supervision, child protective and preventive services, counseling, cash management, adult services, food stamps, medical, refugee and legal alien, and emergency welfare services.

GOALS AND OBJECTIVES:

Departmental goals and objectives include providing primary social services to qualifying recipients for the benefit of health and welfare of Horry County.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Contractual Services	$ 73,229	$ 113,295	**$ 113,295**

SUPPLEMENTAL BUDGET REQUESTS **DEPARTMENT NUMBER: 494**

SERVICE STATEMENT:

Supplemental Budget requests were not requested during the FY 2011 budget process due to the drastic reduction in anticipated revenue. The supplemental amounts associated with State mandated agencies were approved at the same rate as FY 2010. Due to a change in State law, the office of Public Defender is now a County department and is no longer considered a supplemental agency.

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Public Defender	$456.388	$ -	**$ -**
Citizens Against Spouse Abuse	25,000	-	**-**
Chapin Memorial Library	60,000	-	**-**
Waccamaw Regional Planning	39,308	39,308	**39,308**
Aynor Rescue Squad	12,000	-	**-**
Surfside Rescue Squad	12,000	-	**-**
Myrtle Beach Rescue Squad	12,000	-	**-**
Horry County Rescue Squad	12,000	-	**-**
North Myrtle Beach Rescue Squad	12,000	-	**-**
Northern Horry Rescue Squad	12,000	-	**-**
Mt.Olive Rescue Squad	8,569	-	**-**
COAST RTA	300,000	-	**-**
Waccamaw Center for Mental Health	30,000	-	**-**
Disabilities and Special Needs	25,000	-	**-**
Shoreline Behavioral Services	45,000	-	**-**
Shelter Home	25,000	-	**-**
Children Recovery Center	15,000	-	**-**
Rape Crisis Center	10,000	-	**-**
Clemson University Cooperative Service	5,000	5,000	**5,000**
Capture Incorporated	12,000	-	**-**
Miracle League	10,000	-	**-**
Salvation Army Boys & Girls Club	8,000	-	**-**
Boys & Girls Club of the Grand Strand	8,000	-	**-**
Waccamaw Economic Opportunity	20,000	-	**-**
Careteam	5,000	-	**-**
Salvation Army	8,000	-	**-**
Horry County Historical Society	5,000	-	**-**
Friendship Medical Clinic	2,500	-	**-**
Children's Museum of South Carolina	11,000	-	**-**
City of Character, Inc.	6,000	-	**-**
Empowerment Kids Café	5,625	-	**-**
A Father's Place	5,625	-	**-**
St. Delight Community Outreach	2,500	-	**-**

SUPPLEMENTAL BUDGET REQUESTS **DEPARTMENT NUMBER: 494**

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Shared Care	20,000	-	-
Step Up	19,845	-	-
Horry-Georgetown Youth Advocate Program	9,000	-	-
Conway Chamber of Commerce	1,250	-	-
Cedar Branch	6,000	-	-
American Red Cross	8,200	-	-
New requests:			
	-	-	-
Undesignated	-	-	-
Total	$ 1,289,810	$ 44,308	**$ 44,308**

HOSPITALITY **DEPARTMENT NUMBER: 497**

SERVICE STATEMENT:

The Hospitality Fee Department is responsible for fee collections, deposits, and auditing of all businesses within Horry County who are subject to the 1% and the 1 1/2% hospitality fee. Field inspections, field audits along with state and city comparisons are performed to insure proper accounting and collection of all revenues. The revenues collected are allocated to the SC State Infrastructure Bank for the county's portion of the RIDE Program and also funds the County's Local Road Improvement Program. The Local Accommodations Tax of 1/2% became effective May 1, 2002 to generate revenues designated at 100% for the first year to the Tourism Industry Leadership Group for promotional advertising. Revenues generated in the current year have been designated at 30% for continued funding of the Tourism Industry Group. The Hospitality Fee Department is funded with a 1% administrative fee from the hospitality fee collections.

GOALS AND OBJECTIVES:

The Primary goal of the Hospitality Fee Department is the collection of all revenues that are generated from the hospitality fee and the local 1/2% accommodation fee ordinances for all of Horry County. In order to obtain our goal, the Hospitality Fee Department conducts numerous audits of different types to ensure accurate accounting and the full collection of the hospitality fee. We continuously upgrade system programs and enhance procedures to maximize collections and actively pursue the enforcement of the ordinance using various collection options. Our internal financial accounting procedures and programs insure fast and accurate posting of cash payments to individual business accounts, the depositing of such funds to the county bank accounts, and validates all aspects of our hospitality fee activities. With the financial data gathered monthly, we produce various reports including statistical information and year to year comparison reports. This data is used to help project future revenue and monitor economic conditions.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Hospitality Manager	23	1	1	**1**
Accountant	17A	2	2	**2**
Administrative Assistant	12A	2	2	**2**
TOTAL		5	5	**5**

HOSPITALITY **DEPARTMENT NUMBER: 497**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 254,439	$ 259,047	**$ 259,111**
Contractual Services	2,718	3,782	**4,350**
Supplies & Materials	15,625	14,000	**15,000**
Business & Transportation	6,936	8,452	**8,952**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 279,718	$ 285,281	**$ 287,346**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of Active Business Accounts	4,375	4,400	**4,400**
City Audits-Business Comparisons	1,080	2,000	**2,000**
State Audit-New Business Comparisons	1,359	2,000	**2,000**
Field Visits: Violations, Tickets, Court Filings	1,264	1,800	**1,800**
Number of Records Keyed-Remittances	30,991	32,000	**32,000**
Filing Booklets-Mailed in house	945	1,700	**1,700**
Letters: Non-compliance	2,990	3,000	**3,000**
Letters: Overage/Shortage	1,543	1,800	**1,800**
Internal Audits	40	50	**50**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Noncompliance letters mailed by the 5th of the following month	95%	100%	**100%**
2. Revenue deposited within one business day of receipt	95%	100%	**100%**
3. Overage/Shortage letter printed within five days of payment received	95%	100%	**100%**

BUSINESS LICENSE **DEPARTMENT NUMBER: 498**

SERVICE STATEMENT:

The Business License department is responsible for the maintenance of the business license data files, inspection and enforcement of the business license ordinance, and auditing to ensure accurate reporting of business license fees.

GOALS AND OBJECTIVES:

The major objective of the Business License department is to locate and license all persons engaged or intending to engage in any calling, business, occupation or profession within the unincorporated areas of Horry County.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Auditor	20	2	2	**2**
Accounting Clerk II	12	1	1	**1**
Total		3	3	**3**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 160,604	$ 163,271	**$ 163,291**
Contractual Service	26,430	29,466	**29,563**
Supplies & Materials	5,845	6,600	**9,100**
Business & Travel	6,337	7,532	**7,332**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 199,216	$ 206,869	**$ 209,286**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of Business Licenses Issued	10,782	12,700	**12,700**
Number of Business License Applications	11,188	14,000	**12,000**
Financial Audits of Tax Returns	742	300	**700**

BUSINESS LICENSE **DEPARTMENT NUMBER: 498**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Annual renewal notices bulk mailed 30 days prior to due date of license	95%	100%	**100%**
2. Print licenses within five days of final department approval	95%	100%	**100%**
3. License denial letters mailed within five days of final department denial	95%	100%	**100%**

FUND 10 PUBLIC SAFETY DIVISION

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 57,774,042	$ 61,852,118	**$ 63,714,121**
Contractual Services	6,450,114	7,156,290	**7,836,633**
Supplies & Materials	3,770,446	4,604,527	**4,564,258**
Business & Transportation	4,134,692	4,936,163	**5,042,991**
Capital Outlay	1,965,834	928,601	**967,322**
Other	2,443,427	3,439,268	**2,905,657**
TOTAL	$ 76,538,555	$ 82,916,967	**$ 85,030,982**

AUTHORIZED POSITIONS: DEPARTMENTS	**FY 2009**	**ACTUAL FY 2010**	**BUDGET FY 2011**	**BUDGET FY 2011**
Public Safety Division		3	3	**3**
Communications (Rebanding)		1	2	**4**
Information Technology		37	33	**32**
Clerk of Court – Circuit Court, DSS, Family Court		44	44	**44**
Solicitor – Victim Witness		4	4	**4**
Solicitor – State Appropriations		13	13	**13**
Solicitor – Georgetown		12	12	**13**
Solicitor		41	41	**41**
Solicitor – Pretrial Intervention		14	14	**14**
Solicitor– Drug Enforcement Unit		0	0	**3**
Solicitor– Drug Court		2	2	**2**
Solicitor - Worthless Check		3	4	**4**
Magistrates		32	32	**33**
Central Summary Court		9	9	**9**
Central Jury Court		1	1	**0**
Central Processing – DSS		1	1	**1**
Sheriff		51	50	**50**
Police		277	265	**265**
Emergency Management		5	5	**5**
911 Communications		56	52	**51**
Coroner		6	6	**6**
Detention		253	287	**307**
Emergency Medical Service		198	185	**185**
Beach Front		1	1	**0**
Environmental Services		7	0	**0**
Veteran Affairs		2	3	**4**
Public Defender		0	16	**15**
Public Defender-Georgetown		0	1	**1**
Animal Shelter		0	17	**19**
TOTAL		1,073	1,103	**1,128**

PUBLIC SAFETY DIVISION **DEPARTMENT NUMBER: 447**

SERVICE STATEMENT:

The Mission Statement of the Public Safety Division department is to manage and direct the activities of the Public Safety Division which includes Fire/Rescue, Emergency Management, E911, Police, Beach Services, and Information Technology departments. In addition, coordinates the activities for the Clerk of Court, Coroner, Courts (except Probate), Magistrates, Public Defender, Sheriff, Detention Center, Solicitor, Veteran's Affairs, Commission on Alcohol and Drugs, Council on Aging, and the Health Department. The budgeting process must be managed daily to insure the total division budget of over $80 million is fiduciary managed and utilized. The staffing for the division is over 1,000 full time employees and 250 volunteers and we must guarantee this work force is used to the maximum benefit for the safety and protection of the county. We must develop our committee and council meetings with the appropriate information and reports, and must be responsible for the work orders and requests from the public and the Horry County Administrator.

GOALS AND OBJECTIVES:

The Public Safety Division department will optimize the human, material and financial contributions of each department within the Division, to economically and efficiently maximize organization performance to meet established goals.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Public Safety	60	1	1	**0**
Assistant County Administrator	*	0	0	**1**
Public Safety Coordinator	24	1	1	**1**
Executive Assistant	17	1	1	**1**
TOTAL		3	3	**3**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 289,528	$ 290,075	**$ 290,233**
Contractual Services	3,511	4,050	**3,330**
Supplies & Materials	9,410	2,000	**1,750**
Business & Transportation	21,200	19,836	**16,411**
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 323,649	$ 315,961	**$ 311,724**

PUBLIC SAFETY DIVISION **DEPARTMENT NUMBER: 447**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Public Safety Committee Meeting	10	12	**11**
Conduct Public Safety Staff Meetings	9	6	**6**
Committee Upgrade Plan, Phase 1	Complete	Complete	**Complete**
Committee Upgrade Plan, Phase 2	Implement	Complete	**Complete**
Committee Upgrade Plan, Phase 3	Implement	Implement	**Complete**
Develop Biker Festival Plan & AAR	Yes	Yes	**Yes**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Percent of departmental finance reports reviewed quarterly	100%	100%	**100%**
2. Number of Public Safety training events conducted	3	3	**3**
3. Percent of Public Safety Committee Packets prepared on time	100%	100%	**100%**
4. Number of Public Safety Committee on-site visits	2	3	**2**
5. Committee Upgrade Milestones met	10	7	**8**
6. Percent of citizen's inquiries responded to within 48 hours	100%	100%	**100%**

COMMUNICATIONS **DEPARTMENT NUMBER: 478**

SERVICE STATEMENT:

As the first link in the chain of Public Safety, it is our mission to provide courteous, reliable and professional service to the citizens and visitors of Horry County. We will support all Public Safety agencies with superior communications services through the use of state-of-the-art equipment, effective ongoing training, caring, and dedicated employees and by actively seeking ways to improve.

GOALS AND OBJECTIVES:

To promote public confidence by providing our citizens and visitors with timely and efficient access to emergency services, information and medical pre-arrival instructions. To protect and assist the field personnel in the performance of their duties. To support the mission of the Public Safety Division and the Horry County Government. To provide a healthy work environment that encourages teamwork and quality service. To demonstrate honesty, integrity and respect for others.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Communications	32	0	0	**1**
Radio System Manager	27	0	0	**1**
Asset Manager	20	0	0	**1**
Technician	16	0	0	**1**
Supervisor I	16	0	1	**0**
Administrative Assistant	12A	1	1	**0**
TOTAL		1	2	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 27,856	$ 87,854	**$232,404**
Contractual Services	1,372	51,400	**946,285**
Supplies & Materials	26,276	11,500	**70,700**
Business & Transportation	270	4,415	**5,120**
Capital Outlay	-	-	**145,000**
Other	-	8,249	**1,049,000**
TOTAL	$ 55,774	$ 163,458	**$2,448,509**

***Previously 800 MHz Rebanding Project Budget**

COMMUNICATIONS **DEPARTMENT NUMBER: 478**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of subscribers	-	-	**3,900**
Number of radio sites	-	-	**7**
Number of agencies served	-	-	**44**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Radio system 98% available	-	-	**Yes**
2. Task force meetings held	-	-	**4**
3. Policies written	-	-	**6**
4. Inventory managed	-	-	**Yes**

INFORMATION TECHNOLOGY/ GEOGRAPHICAL INFORMATION SYSTEMS (GIS) **DEPARTMENT NUMBER: 409**

SERVICE STATEMENT:

The Department of Information Technology and Geographical Information Systems is striving to provide an efficient and productive County government while using modern information technologies to improve citizen access to government information and services.

The Department of IT/GIS is responsible for planning, research, development, maintenance, and implementation of technology throughout all departments of Horry County. This technology includes but is not limited to: hardware, software, GIS (spatial technology), commercial applications, application development, E-Government, E-Services, networking, security, multimedia, video conferencing, sound equipment, telephone systems, cell phones, pagers, and training.

Horry County is making the necessary investments in information technology and software, which through careful planning, cooperative business and technical execution will provide it's citizens with a return on investment in the form of improved services and communication.

GOALS AND OBJECTIVES:

The Department of Information Technology will deliver quality and innovative information technology solutions to provide citizens, the business community and County staff with convenient access to appropriate information and services.

Goal 1: Deliver timely and effective responses to customer requirements through teamwork.

Goal 2: Provide vision, leadership, and a framework for evaluating emerging technologies and implementing proven information technology solutions.

Goal 3: Provide citizens, the business community and County staff with convenient access to appropriate information and services through technology.

Goal 4: Work with County agencies to improve business operations by thoroughly understanding business needs and by planning, implementing and managing the best information technology solutions available.

Goal 5: Guarantee a reliable communication and computer infrastructure foundation on which to efficiently conduct County business operations today and in the future.

Goal 6: Effectively communicate information about plans, projects, and achievements to County staff and customers.

Goal 7: Develop and maintain technically skilled staff, competent in current and emerging information technology and a user community that understands and can employ modern technologies to maximize business benefits.

Goal 8: Ensure effective technical and fiscal management of the Department's operations, resources, technology projects and contracts.

INFORMATION TECHNOLOGY/GIS **DEPARTMENT NUMBER: 409**

Ten IT Fundamental Principles

1. Our ultimate goal is to provide citizens, the business community, and County employees with timely, convenient access to appropriate information and services through the use of technology.

2. Business needs drive information technology solutions. Strategic partnerships will be established between the customer and County so that the benefits of IT are leveraged to maximize the productivity of County employees and improve customer services.

3. Evaluate business processes for redesign opportunities before automating them. Use new technologies to make new business methods a reality. Exploit functional commonality across organizational boundaries.

4. Manage Information Technology as an investment.

    - Annually allocate funds sufficient to cover depreciation to replace systems and equipment before life-cycle end. Address project and infrastructure requirements through a multi-year planning and funding strategy.

    - Limit resources dedicated to "legacy systems" -- hardware and software approaching the end of its useful life -- to absolutely essential or mandated changes. Designate systems as "legacy" and schedule their replacement. This approach will help focus investments toward the future rather than the present of past.

    - Invest in education and training to ensure the technical staffs in central IT and user-agencies understand and can apply current and future technologies.

5. Implement contemporary, but proven, technologies. Horry County will stay abreast of emerging trends through an ongoing program of technology evaluation. New technologies will often be introduced through pilot projects where both the automation and its business benefits and costs can be evaluated prior to any full-scale adoption.

6. Hardware and software will adhere to open (vendor-independent) standards and minimize proprietary solutions. This approach will promote flexibility, inter-operability, cost effectiveness, and mitigate the risk of dependence on individual vendors.

7. Manage the enterprise network as a fundamental building block of the County's IT architecture. The network will connect modern workstations and servers; will provide both internal and external connectivity; will be flexible, expandable, and maintainable; be fully integrated using open standards and capable of providing for the free movement of data, graphics, image, video, and voice.

8. Approach IT undertakings as a partnership of central management and agencies providing for a combination of centralized and distributed implementation. Combine the responsibility and knowledge of central management, agency staff, as well as outside contract support within a consistent framework of County IT standards. Establish strategic cooperative arrangements with public and private enterprises to extend limited resources.

Ten IT Fundamental Principles (continued)

9. Emphasize the purchase and integration of top quality, commercial-off-the-shelf software (COTS) -- with minimal customization -- to speed the delivery of new business applications. This will require redesigning some existing work processes to be compatible with off-the-shelf software packages. Utilize modern efficient methods and laborsaving tools in a cooperative application development environment. A repository for common information objects (e.g., databases, files, records, methods, application inventories) will be created, shared and reused.

10. Capture data once in order to avoid cost, duplication of effort and potential for error and share the data whenever possible. Establish and use common data and common databases to the fullest extent. A data administration function will be responsible for establishing and enforcing data policy, data sharing and access, data standardization, data quality, identification and consistent use of key corporate identifiers.

INFORMATION TECHNOLOGY/GIS **DEPARTMENT NUMBER: 409**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,061,220	$ 2,187,771	**$ 2,119,759**
Contractual Services	2,238,910	2,946,055	**3,135,472**
Supplies & Materials	323,762	290,248	**177,564**
Business & Transportation	37,340	33,302	**25,708**
Capital Outlay	1,267,979	849,601	**726,522**
Other	994,115	694,115	**1,024,115**
TOTAL	$ 6,923,326	$ 7,001,092	**$ 7,209,140**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of IT	40	1	1	**1**
Assistant IT/GIS Director	30	1	1	**1**
Network Services Manager	28	1	1	**1**
Network & Communications Manager	28	0	0	**1**
Application Project Manager	27	2	2	**1**
Application Deployment Coordinator	27	2	1	**1**
Database Administrator	26	2	2	**2**
Network Engineer	25	6	6	**5**
Programmer Engineer	25	2	2	**2**
IT Programmer	24	2	2	**2**
Asst. Database Administrator	24	1	1	**1**
PC Support Engineer	21	6	3	**4**
Senior GIS Technician	19	2	2	**2**
Network Technician	16	6	6	**5**
Administrative Assistant	12A	1	1	**1**
Technician Assistant	12A	2	2	**2**
TOTAL		37	33	**32**

INFORMATION TECHNOLOGY/GIS **DEPARTMENT NUMBER: 409**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Total Computer Users	1,340	1,500	**1,500**
Systems Presently Installed:			
AS/400	1	1	**1**
Windows Servers	107	85	**86**
Unix Servers	3	3	**3**
Personal Computers	1,340	1,500	**1,500**
Switches Installed	125	128	**128**
Routers Installed	24	31	**31**
Core Campus Cisco 6509	11	11	**11**
Calls for Maintenance/Service	9,500	10,500	**10,890**
Contract Programming Hours	4,700	4,500	**4,750**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. I&R Enterprise Solution	Go Live	Go Live:Delay	**Additional Features**
2. Public Safety Communications	Mobility AVL, Cities	AVL, Video, Mobile Units	**Georgetown**
3. CAMA Solution Replacement	Go Live	Go Live:Delay	**Additional Features**
4. Statewide Case Mgt. Solution	Design advisory for Family Court	Family Court, Child Support Design	**Family Court, Child Support Design**
5. Register of Deeds Solution	Web Portal	Support	**Support**
6. Regional Information Sharing System		Begin Initial Design	**Establish Horry, Georgetown, and Marion**
7. Onbase Content Mang.	Procurement, IT, HR, Public Safety, Probate Court	Continue Deployment County-wide	**Continue Deployment County-wide**

CLERK OF COURT (CIRCUIT COURT) **DEPARTMENT NUMBER: 427**

SERVICE STATEMENT:

The purpose of the Clerk of Court's office (Circuit Court) is to provide all the services of the judicial system to the general public. All processing and maintenance of civil and criminal records are done within the Clerk of Court's Office. The collection of fines, fees, restitution, bonds, and trust is handled within this office. All processing of passports, public defender applications, hawkers and peddlers license, and bondsman license are collected within this office.

GOALS AND OBJECTIVES:

The major objectives of the Clerk of Court's office is providing all the services of the judicial system to the general public and the court personnel. Our goal is to ensure that these services are rendered in a timely and efficient manner in person, by telephone, and by use of the Internet. Our primary objective is to have enough staff to make sure these objectives are met. Our goals and objectives are to continue to move forward along with the changing times and the County's growth.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 20010**	**BUDGET FY 2011**
Clerk of Court	*	1	1	**1**
Deputy Clerk of Court	25	1	1	**1**
Supervisor III	20	1	1	**1**
Supervisor II	18	1	1	**1**
Accountant	17A	2	2	**2**
Supervisor I	16	3	3	**3**
Branch Manager	15	1	1	**1**
Administrative Assistant	12A	14	14	**14**
TOTAL		24	24	**24**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 1,195,322	$1,190,119	**$1,177,513**
Contractual Services	227,582	262,240	**262,240**
Supplies & Materials	87,350	95,750	**95,500**
Business & Transportation	411	2,500	**2,500**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 1,510,665	$1,550,609	**$1,537,753**

CLERK OF COURT (CIRCUIT COURT) **DEPARTMENT NUMBER: 427**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Common Pleas Cases	12,518	12,000	**13,000**
Pendens	5,289	4,000	**5,500**
Arrest Warrants Processed	7,022	6,500	**7,000**
Arrest Warrants Ended	7,172	7,000	**7,000**
Cases Indicted	5,027	info n/a	**5,000**
Indictments Ended	8,031	info n/a	**8,000**
Expungements	495	350	**500**
Passports	3,909	3,200	**4,000**
Hawkers & Peddlers Fees Collected	$23,200	$60,000	**unknown**
GS & CP Fees & Fines Collected	$2,268,337	$2,050,000	**$2,300,000**
Restitution Collected*	$944	$1,500	**-**
Trust Collected	$1,754,521	$2,000,000	**$1,800,000**
Bonds Collected	$1,391,191	$400,000	**$1,000,000**
Motion Fees	$236,005	$175,000	**$200,000**

*Restitution will continue to decrease due to Probation Parole now collecting this.

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Preparation of Court Rosters- must be typed and sent out within 30 working days	100%	100%	**100%**
2. Roster Call/Meetings- twice a year and may last from two to five hours	90%	90%	**90%**
3. Scheduling hearings/status conference- important to judges to settle disputes prior to trial; hear outstanding motions	90%	90%	**90%**

This is a State mandated function.

CLERK OF COURT (DSS) **DEPARTMENT NUMBER: 428**

SERVICE STATEMENT:

The purpose of the Clerk of Court's office (DSS) is to assist the public in a timely and efficient manner that will help resolve family court matters and to process and disburse alimony and child support payments daily. The Clerk of Court (DSS) also ensures that the public is served as needed.

GOALS AND OBJECTIVES:

The Clerk of Family Court (DSS) division's main goal is to process and maintain all divorce cases, support cases, adoptions, abuse and/or neglect cases and juvenile cases. Also, to process and disburse all alimony and child support payments every day accurately and to provide professional customer service to the public.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor III	20	1	1	**1**
Supervisor I	16	1	1	**1**
Administrative Assistant	12A	10	10	**11**
Accounting Clerk	10	1	1	**0**
TOTAL		13	13	**13**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 593,541	$ 524,352	**$ 530,207**
Contractual Services	5,702	11,922	**11,922**
Supplies & Materials	25,595	23,750	**23,750**
Business & Transportation	300	1,269	**1,269**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 625,138	$ 561,293	**$ 567,148**

CLERK OF COURT (DSS) **DEPARTMENT NUMBER: 428**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Domestic Cases	3,239	3,500	**3,500**
Juvenile Cases	1,128	1,500	**1,500**
Child Support Deposits	$17,870,828	$18,500,000	**$18,000,000**
Fines	$159,502	$225,000	**$160,000**
Reimbursements	$379,575	$340,000	**$375,000**
Incentives	$24,091	$26,000	**$25,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Preparation of Court Rosters within two days	90%	90%	**90%**
2. Collection & Disburse Child Support payments within 24 hours	100%	100%	**100%**

This department is funded in its entirety with a federal grant through the State Department of Social Services.

This is a State mandated function.

CLERK OF COURT (FAMILY COURT) **DEPARTMENT NUMBER: 429**

SERVICE STATEMENT:

The purpose of the Clerk of Court's Office (Family Court) is to assist the public in a timely and efficient manner that will help resolve family court matters and to process and disburse alimony and child support payments daily. Clerk of Court (Family Court) also ensures that the public is served as needed.

GOALS AND OBJECTIVES:

The Clerk of Court's Family Court division's main goal is to process and maintain all divorce cases, support cases, adoptions, abuse/neglect cases and juvenile cases. Also, to process and disburse all alimony and child support payments every day accurately and to provide professional customer service to the public.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor I	16	2	2	**2**
Administrative Assistant	12A	5	5	**5**
TOTAL		7	7	**7**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 304,826	$ 311,334	**$ 310,550**
Contractual Services	130	1,867	**1,867**
Supplies & Materials	2,381	2,401	**2,401**
Other	605	-	**-**
TOTAL	$ 307,942	$ 315,602	**$ 314,818**

CLERK OF COURT (FAMILY COURT) **DEPARTMENT NUMBER: 429**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Domestic cases	3,239	3,500	**3,500**
Juvenile cases	1,128	1,500	**1,500**
Child Support Deposits	$17,870,828	$18,500,000	**$18,000,000**
Fines	$159,502	$225,000	**$160,000**
Fees Deposited	$138,450	$125,000	**$140,000**
Reimbursement	$379,575	$340,000	**$375,000**
Incentive	$24,091	$26,000	**$25,000**

. **PERFORMANCE MEASURES:**	**FY 2009**	**FY 2010**	**Target 2011**
1. Preparation of Court Rosters within two days	90%	90%	**90%**
2. Collection & Disburse Child Support Payments within 24 hours	100%	100%	**100%**

This is a State mandated function.

SOLICITOR - VICTIMS WITNESS **DEPARTMENT NUMBER: 419**

SERVICE STATEMENT:

To provide victim services to all victims of crimes in the Fifteenth Judicial Circuit via letters, telephone contact and one-on-one contact and home visits. Special emphasis is placed on victims of violent crimes. Follow ups after trials are conducted with victims in all criminal cases. The victim/witness division assists victims through the Court process to ensure that their rights are protected.

GOALS AND OBJECTIVES:

Our primary goal is to ensure that the victim's rights are protected. Another objective is that victims have transportation to Court and make all lodging and travel arrangements when victims are out of state. We have a restitution officer that works with victims to try and recoup their losses through court sentences.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Victim Advocate	13	1	1	**1**
Administrative Assistant	12A	3	3	**3**
TOTAL		4	4	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 161,528	$ 165,066	**$ 162,187**
Supplies & Materials	11	2,000	**2,000**
Business & Transportation	-	2,000	**2,000**
Capital Outlay	18,410	-	**-**
Other	-	1,312	**-**
TOTAL	$ 179,949	$ 170,378	**$ 166,187**

COMMENTS:

The Workload Indicators and Performance Measures are included with Department Number 52-495.

This is a State mandated function.

SOLICITOR - STATE APPROPRIATION **DEPARTMENT NUMBER: 420**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Senior Attorney	36	1	1	**1**
Staff Attorney	33	2	2	**2**
Office Manager	23	1	1	**1**
Victim Advocate	13	0	0	**1**
Administrative Assistant	12A	9	9	**8**
TOTAL		13	13	**13**

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 724,885	$ 702,499	**$ 707,008**
Contractual Services	-	5,000	**5,000**
Supplies & Materials	4,850	5,000	**5,000**
Business & Transportation	9,402	12,000	**12,000**
Capital Outlay	-	-	**-**
Other	-	4,840	**-**
TOTAL	$ 757,137	$ 729,339	**$ 729,008**

The Service Statement and Goals and Objectives are included with Department Number 432.
The Workload Indicators and Performance Measures are included with Department Number 432.

This is a State mandated function.

SOLICITOR - GEORGETOWN **DEPARTMENT NUMBER: 421**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Deputy Solicitor	40	1	1	**1**
Senior Attorney	36	1	1	**1**
Staff Attorney	33	3	3	**3**
Office Manager	23	1	1	**0**
Investigator	21	1	1	**1**
Supervisor III	20	0	0	**1**
Supervisor I	16	0	1	**1**
Administrative Assistant	12A	5	4	**5**
TOTAL		12	12	**13**

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 787,180	$ 809,607	**$ 789,241**
Contractual Services	76,689	35,744	**35,744**
Supplies & Materials	47,316	30,000	**20,000**
Business & Transportation	14,101	16,011	**16,011**
Capital Outlay	-	-	**-**
Other	-	7,328	**-**
TOTAL	$ 925,286	$ 898,690	**$ 860,996**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
General Sessions	2,500	2,575	**2,650**
Family Court	650	650	**650**
Bench Warrants	100	75	**75**
Bond Estreatments	40	40	**50**
Drug Forfeitures	50	50	**150**
Expungements	150	200	**300**
Warrants Disposed	1,275	1,300	**1,400**
Juvenile Complaints	650	650	**650**

The Service Statement and Goals and Objectives are included with Department Number 432.

This is a State mandated function.

SOLICITOR-GEORGETOWN **DEPARTMENT NUMBER: 421**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Within 45 days of arrest, a pleas offer and discovery is forwarded to Defense Attorney	95%	95%	**95%**
2. Within 90 days of arrest a bill of indictment is prepared in case	95%	95%	**95%**
3. Within 180 days of arrest, a warrant is disposed or continued	74%	75%	**75%**

SOLICITOR **DEPARTMENT NUMBER: 432**

SERVICE STATEMENT:

The Solicitor's Office is responsible for administering the criminal laws in the State of South Carolina, Counties of Horry and Georgetown (15th Judicial Circuit) as follows; representing the State to prosecute persons committing major crimes, representing the State in all Family Court proceedings, processing all laws regarding extradition and interstate agreements and proceedings, handling all magistrate court appeals in Civil Court, prosecuting all driving cases and violent crime cases in Central Jury Court (Magistrate level offenses), and representing all police departments who have seized assets and/or money in drug cases in Common Pleas.

GOALS AND OBJECTIVES:

To ensure the timely receipt of investigative reports from law enforcement.
To ensure the timely disposition of criminal cases through available pre-trial hearings.
To adequately and appropriately inform all parties involved of the procedural and legal options available.
To expeditiously complete necessary investigations.
To make timely, appropriate and fair charging decisions.
To utilize all appropriate avenues of dispositions of cases, short of trial.
To provide appropriate notice and support, financial and otherwise, to those individuals necessary to the disposition of the cases.
To fairly and zealously try all cases where trial is necessary.
To assist if requested in the conduct of post trial hearings.
To ensure the appropriate transmission of accurate information to the S.C. Court Administration regarding the disposition of cases.
To attend all bond hearing held at J. Reuben Long Detention.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deputy Solicitor	40	1	1	**1**
Senior Attorney	36	4	4	**4**
Staff Attorney	33	12	12	**12**
Chief Investigator	24	1	1	**1**
Investigator	21	2	2	**2**
Supervisor III	20	1	4	**4**
Supervisor II	18	3	0	**0**
Supervisor I	16	1	1	**1**
Administrative Assistant	12A	16	16	**16**
TOTAL		41	41	**41**

SOLICITOR **DEPARTMENT NUMBER: 432**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,748,254	$ 2,561,960	**$ 2,653,413**
Contractual Services	118,018	148,942	**145,420**
Supplies & Materials	85,192	67,158	**44,158**
Business & Transportation	94,627	101,589	**99,849**
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$3,046,091	$2,879,649	**$2,942,840**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
General Sessions	7,200	7,260	**7,300**
Magistrate Court (CJC)	1,900	2,100	**2,200**
Family Court	3,475	3,600	**3,675**
Bench Warrants	500	600	**500**
Bond Estreatments	200	200	**200**
Drug Forfeitures	250	400	**500**
Expungements	1,034	1,050	**1,200**
Warrants Disposed	3,800	3,850	**3,900**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Within 45 days of arrest a pleas offer and discovery is forwarded to Defense attorney	92%	93%	**93%**
2. Within 90 days of arrest a bill of indictment is prepared in case	96%	96%	**96%**
3. Within 180 days of arrest a warrant is disposed or continued	75%	75%	**75%**

This is a State mandated function.

SOLICITOR PRE-TRIAL INTERVENTION **DEPARTMENT NUMBER: 448**

SERVICE STATEMENT:

Pre-Trail Intervention is a rehabilitation program governed by the Solicitor that allows a person to have a criminal charge expunged after successful completion of the program.

GOALS AND OBJECTIVES:

The goal for PTI is to give clients an opportunity to evaluate their lifestyle and make necessary changes to lower their risk of future problems with law enforcement. Through positive changes, there will be fewer crimes committed resulting in less money paid by the public for jails, property and medical expenses.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
PTI Director	27	1	1	**1**
Juvenile Diversion Director	16	1	1	**1**
Juvenile Arbitration Director	16	0	1	**1**
ADP Coordinator	16	1	1	**1**
Case Managers	13	6	5	**5**
Administrative Assistant	12A	4	4	**4**
Customer Service Specialist	12A	1	1	**1**
TOTAL		14	14	**14**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 584,446	$ 628,217	**$ 635,766**
Other	-	-	**-**
TOTAL	$ 584,446	$ 628,217	**$ 635,766**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
PTI Cases	2,550	2,800	**3,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Open new case files and schedule clients for orientation within 10 days of referral from Prosecutors	94%	95%	**95%**

SOLICITOR - DRUG ENFORCEMENT UNIT **DEPARTMENT NUMBER: 467**

SERVICE STATEMENT:

The 15th Circuit Drug Enforcement Unit (DEU) is designed to coordinate all local law enforcement officers directly involved in the enforcement of laws concerning the trafficking, dealing and use of illegal drugs. The program is designed so that each agency can place as many Agents on the drug unit as they choose. This will allow the 15th Circuit DEU to operate with the advantage of shared intelligence, concerted effort of drug enforcement, and elimination of the duplication of equipment, better training for the Agents, and consistent policies and procedures

The sole mission of the 15th Circuit DEU is to reduce the number of drug related crimes within Horry County. The unique nature and structure of the unit will allow long-term investigations to be conducted in conjunction with investigations into street level dealers, and the "hot spot" of drug activity within a particular area.

GOALS AND OBJECTIVES:

- Reduce high-level criminal activity, including illicit drug trafficking, money laundering and other related enterprises and activities.
- Improve 15th Circuit Drug Enforcement Unit Agent investigative techniques.
- Strengthen cases against mid or high-level illicit-drug traffickers, dealers, and users through the use of surveillance equipment.
- Improve 15th Circuit Drug Enforcement Unit Agent investigative techniques.
- Identify and convict high-level drug traffickers, dismantel money laundering operations, and enable the Government to seize assets and profits derived from drug trafficking, high-level distributors, street-level dealers, and street-level users.
- Increase the quantity of drugs and assets seized by targeting, arresting and prosecuting high-level drug distributors, street-level dealers and street-level users.
- Improve investigations and preparation of cases through a shared Narcotics Intelligence database.
- Increase coordination and cooperation among law enforcement and criminal justice agencies through the development of a written Inter-Agency Agreement to document the establishment, agreements, and operating procedures of the 15th Circuit Drug Enforcement Unit (DEU) and through monthly meetings of the Governing Board.
- Facilitate the processing of the 15th Circuit DEU cases through criminal and civil courts.
- Develop the capacity to conduct mulitjurisdictional drug investigations involving all agencies, in addition to project-funding agencies, during the grant period.

SOLICITOR - DRUG ENFORCEMENT UNIT **DEPARTMENT NUMBER: 467**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	**$ 195,765**
Contractual Services	-	-	**44,354**
Supplies & Materials	-	-	**40,000**
Business & Transportation	-	-	**-**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ -	$ -	**$ 280,119**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Commander	27	0	0	**1**
Deputy Commander	24	0	0	**1**
Administrative Assistant	12A	0	0	**1**
TOTAL		0	0	**3**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Drug Enforcement Unit Arrests	-	280	**380**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Within 10 days of arrest, a completed criminal case file will be forwarded to Solicitor's Office	0%	0%	**93%**
2. Within 10 days of arrest, a completed seizure packet will be forwarded to Solicitor's Asset Forfeiture Attorney	0%	0%	**93%**

SOLICITOR - DRUG COURT **DEPARTMENT NUMBER: 487**

SERVICE STATEMENT:

The Horry County Drug Court is under the sponsorship of the 15th Circuit Solicitor's Office. The mission of the Horry County Drug Court is to offer society a judicially supervised drug treatment program that benefits both the addict by helping abusers break the bonds of addiction and the community through reduced crime rate costs to the criminal justice system. Although the 15th Circuit includes both Horry County and Georgetown County, the Horry County Drug Court currently limits its admissions to residents of Horry County only.

GOALS AND OBJECTIVES:

- The Drug Court integrates alcohol and other drug treatment services with justice system case processing
- Using a non-adversarial approach, prosecution and defense counsel to promote public safety while protecting participants due process rights
- Eligible participants are identified early and promptly placed in the drug court program
- The Drug Court provides access to a continuum of alcohol, drug and other related treatment and rehabilitation services
- Abstinence is monitored by frequent drug testing of alcohol and other drugs
- A coordinated strategy governs drug court responses by participants' compliance
- Ongoing judicial interaction with each drug court participant is provided
- Monitoring and periodic evaluation procedures measure the achievement of program goals and gauge effectiveness
- Continuing interdisciplinary education promotes effective drug planning, implementation, and operations
- Forgoing partnerships among drug courts, public agencies, and community-based organizations generates local support and enhances drug court program effectiveness

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 130,097	$ 130,446	**$ 130,430**
Contractual Services	4,668	8,860	**20,260**
Supplies & Materials	21,762	41,938	**48,712**
Business & Transportation	5,184	8,332	**7,940**
Capital Outlay	-	-	**-**
Other	-	1,275	**-**
TOTAL	$ 161,711	$ 190,851	**$ 207,342**

SOLICITOR - DRUG COURT **DEPARTMENT NUMBER: 487**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Drug Court Counselor	21	2	2	**2**
TOTAL		2	2	**2**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Screened	200	225	**265**
Found Ineligible	75	100	**150**
Clients Pending Interview Completion	10	15	**18**
Clients Found Presently Inapplicable	75	150	**170**
Active Clients	40	50	**80**
Clients Graduated	30	35	**45**
Clients Removed (Failed to Complete)	35	30	**35**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. % of clients complete program	80%	80%	**80%**

SOLICITOR - WORTHLESS CHECK UNIT **DEPARTMENT NUMBER: 496**

SERVICE STATEMENT:

The Solicitor's Worthless Check Program was established under Proviso 33.6 of Act 248, R.333, H.4925 of 2004. It was created to allow a Circuit Solicitor to establish, under his direction and control and with the agreement of the county governing body, a Check Unit for the purpose of processing worthless checks and to assist the victims of these cases in the collection of restitution. Another purpose of this program is to dispose of as many of these cases as possible without involving the court system. The goal is to try and collect worthless checks prior to getting a Fraudulent Check warrant.

GOALS AND OBJECTIVES:

- To ensure the timely input of all check cases
- To adequately and appropriately inform all parties involved of the procedural and legal options available
- To expeditiously complete necessary investigations to locate check writers
- To make timely, appropriate and fair charging decisions
- To collect and disburse restitution to the victims
- To collect fees for the Solicitor's Office and County General Fund
- To decrease the amount of Fraudulent Check warrants being sought at the Magistrate's Court, thereby, decreasing the amount of warrants being served by local police

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Administrative Officer	13	0	3	**3**
Administrative Assistant	12A	3	1	**1**
TOTAL		3	4	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 130,970	$ 170,161	**$ 170,303**
Contractual Services	5,071	8,171	**8,171**
Supplies & Materials	6,729	3,781	**3,781**
Business & Transportation	829	2,800	**2,800**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 143,599	$ 184,913	**$ 185,055**

SOLICITOR - WORTHLESS CHECK UNIT **DEPARTMENT NUMBER: 496**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Worthless Checks	5,000	5,010	**5,300**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Within 180 days of receipt of check, restitution has been collected or a warrant has been issued	99%	99%	**99%**

MAGISTRATE #1 (CONWAY) **DEPARTMENT NUMBER: 434**

SERVICE STATEMENT:

Magistrate Court provides the following services: affecting peaceful resolutions to problems that arise between neighbors, friends and family; issuing arrest warrants; setting bonds on crimes where the punishment does not exceed 30 days or a fine of $5,000; transfer cases from the Solicitor's office, litigating all landlord-tenant deputes; litigating claim and delivery actions for the recovery of personal property up to $5,000 in value and litigating civil disputes for claims up to $7,500.

GOALS AND OBJECTIVES:

The goals of this office are to promote and uphold the administrative and procedural rules for Magistrate Court, to insure the just and speedy determination of every civil case, to insure all civil action be conducted in such a manner as to do substantial justice between the parties, to abide by the laws of the State of South Carolina in every criminal and civil case, and to give the best service possible to the people of Horry County.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	4	4	**4**
TOTAL		5	5	**5**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 264,434	$ 262,702	**$ 263,276**
Contractual Services	803	3,300	**3,300**
Supplies & Materials	2,658	4,000	**3,000**
Business & Transportation	6,734	3,300	**2,300**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 274,629	$ 273,302	**$ 271,876**

****The Service Statement, Goals and Objectives and Performance Measures shown represent all Magistrate Offices.**

MAGISTRATE #1 (CONWAY) **DEPARTMENT NUMBER: 434**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Civil Cases	3,152	3,646	**4,000**
Criminal Cases	3,764	3,409	**4,500**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Monthly reports sent to Finance by the seventh of each month	98%	98%	**100%**
2. Process civil papers within three days	95%	98%	**100%**
3. Send out judgments within two days	98%	98%	**100%**
4. Enter citations within one day	95%	98%	**100%**
5. Issue bench warrants within seven days	98%	98%	**100%**
6. Schedule and reschedule criminal hearings within two days	98%	98%	**100%**

This is a State mandated function.

MAGISTRATE #2 (AYNOR) **DEPARTMENT NUMBER: 435**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		3	3	**3**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 146,434	$ 156,150	**$ 172.,235**
Contractual Services	13,667	14,580	**15,140**
Supplies & Materials	4,100	5,920	**5,920**
Business & Transportation	1,502	2,800	**2,000**
Capital Outlay	-	-	**-**
TOTAL	$ 165,703	$ 179,450	**$ 195,295**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Criminal:			
Warrants	427	450	**450**
Bench Trials	397	410	**410**
Civil:			
Cases	1,026	1,200	**1,200**
Bench Trials	303	325	**325**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE #4 (MOUNT OLIVE) **DEPARTMENT NUMBER: 437**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		3	3	**3**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 186,074	$ 182,658	**$ 183,742**
Contractual Services	8,609	12,000	**11,000**
Supplies & Materials	1,426	4,000	**3,500**
Business & Transportation	2,058	3,000	**2,000**
Other	-	-	-
TOTAL	$ 198,167	$ 201,658	**$ 200,242**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Criminal Cases	800	1,000	**1,000**
Civil Cases	50	125	**125**
Bench Trials - Criminal	350	425	**450**
Bench Trials - Civil	40	80	**80**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE #5 (LORIS) **DEPARTMENT NUMBER: 438**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		3	3	**3**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 169,684	$ 169,122	**$ 172,952**
Contractual Services	3,991	5,100	**4,600**
Supplies & Materials	4,555	6,600	**8,205**
Business & Transportation	3,890	2,500	**2,000**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 182,120	$ 183,322	**$ 187,757**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Civil Cases Filed	509	700	**800**
Civil Cases Disposed	543	750	**850**
Criminal Cases Filed	377	500	**600**
Criminal Cases Disposed	383	600	**700**
Arrest Warrants	209	400	**500**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE #6 (MYRTLE BEACH) **DEPARTMENT NUMBER: 439**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Magistrate	*	1	1	**1**
Administrative Assistant	12A	5	5	**5**
TOTAL		6	6	**6**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 309,338	$ 316,495	**$ 317,084**
Contractual Services	2,423	5,750	**4,500**
Supplies & Materials	7,221	10,000	**9,000**
Business & Transportation	879	2,750	**2,000**
Other	-	-	**-**
TOTAL	$ 319,861	$ 334,995	**$ 332,584**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Civil Cases	4,651	5,169	**5,769**
Criminal Cases	1,882	2,482	**3,082**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE #7 (STEVENS CROSSROADS) **DEPARTMENT NUMBER: 440**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		3	3	**3**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 203,705	$ 193,713	**$ 183,857**
Contractual Services	2,823	3,100	**3,700**
Supplies & Materials	2,140	5,850	**5,950**
Business & Transportation	3,981	7,500	**7,000**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 212,649	$ 210,163	**$ 200,507**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Criminal:			
Criminal Cases	860	1,000	**799**
Criminal Cases Disposed	750	1,000	**1,200**
Civil:			
Civil Actions	900	1,025	**1,050**
Civil Dispositions	1,150	1,250	**1,260**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE #11 (SURFSIDE) **DEPARTMENT NUMBER: 441**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
Administrative Assistant	12A	2	2	**2**
TOTAL		3	3	**3**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 165,560	$ 168,969	**$ 170,143**
Contractual Services	713	1,630	**1,330**
Supplies & Materials	2,579	5,100	**4,300**
Business & Transportation	1,169	1,700	**2,000**
Capital	-	-	-
Other	-	-	-
TOTAL	$ 170,021	$ 177,399	**$ 177,773**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Civil Cases	1,651	1,581	**1,700**
Criminal Cases	700	731	**700**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

CENTRAL SUMMARY COURT - CTC **DEPARTMENT NUMBER: 442**

SERVICE STATEMENT:

To provide the citizens of Horry County and the general public with the proper legal knowledge and procedures to dispose of their traffic violations through an efficient and economical process with the centralized court systems as mandated by state and federal laws.

GOALS AND OBJECTIVES:

To become more efficient in disposing of traffic violations through an economical process with the centralized court systems. To conduct bench trials, jury trials and guilty pleas on all traffic violations issued by the South Carolina Department of Public Safety and Horry County Police Department. To assist the citizens of Horry County and the general public with all problems regarding drivers license and driver's records.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Office Manager	23	0	1	**1**
Supervisor III	20	1	0	**0**
Administrative Assistant	12A	8	8	**8**
TOTAL		9	9	**9**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 303,663	$ 348,963	**$ 352,867**
Contractual Services	2,183	4,300	**156,600**
Supplies & Materials	11,732	18,000	**22,750**
Business & Transportation	160	1,000	**2,200**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 317,738	$ 372,263	**$ 534,417**

***Combined with Central Jury Court starting in FY2011**

This is a State mandated function.

CENTRAL SUMMARY COURT - CTC **DEPARTMENT NUMBER: 442**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Disposed Cases	65,832	75,000	**80,000**
Arrest Warrants	150	350	**150**
Bench Warrants	6,500	7,500	**8,000**
NRVC Notices	23,000	24,500	**24,500**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Dispose of traffic tickets within 48 hours	95%	95%	**95%**
2. Monthly report to Finance and Treasures office by the 10th of each month	100%	100%	**100%**
3. Transfer cases to Jury Court within 48 hours	100%	100%	**100%**
4. Transfer cases to General Session within five days	100%	100%	**100%**

CENTRAL JURY COURT **DEPARTMENT NUMBER: 446**

SERVICE STATEMENT:
To provide the citizens of Horry County and the general public with the proper legal knowledge and procedures to dispose of civil and criminal cases through an efficient and economical process with the Centralized Jury Court System as mandated by state and federal laws.

GOALS AND OBJECTIVES:
To become more efficient in disposing of criminal violations and civil actions through an economical process with the centralized civil and criminal jury systems. To conduct jury trials, bench trials and guilty pleas on all traffic violations issued by the South Carolina Department of Public Safety, Horry County Police Department and other Police Agencies in Horry County along with all civil actions filed by citizens. To further assist the citizens of Horry County and the general public with all problems regarding all matters that pertain to the operation of our Centralized Jury Court System.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Administrative Assistant	12A	1	1	**0**
TOTAL		1	1	**0**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 39,478	$ 38,127	**$ -**
Contractual Services	137,365	152,300	-
Supplies & Materials	3,414	6,250	-
Business & Transportation	1,178	1,200	-
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 181,455	$ 197,877	**$ -**

This is a State mandated function.

***Moved to Central Summary Court-CTC**

MAGISTRATE-AT-LARGE #1 **DEPARTMENT NUMBER: 444**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	1	1	**1**
TOTAL		1	1	**1**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 106,280	$ 101,386	**$ 102,674**
Contractual Services	-	237	**237**
Supplies & Materials	210	400	**400**
Business & Transportation	3,967	5,000	**4,500**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 110,457	$ 107,023	**$ 107,811**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

MAGISTRATE-NIGHT/DAY (DETENTION) **DEPARTMENT NUMBER: 445**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Magistrate	*	2	2	**2**
Administrative Assistant	12A	3	3	**4**
TOTAL		5	5	**6**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 309,872	$ 306,563	**$ 341,041**
Contractual Services	5,350	6,500	**7,000**
Supplies & Materials	8,407	12,900	**8,900**
Business & Transportation	7,791	7,000	**3,000**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 331,420	$ 332,963	**$ 359,941**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Hearings:			
Inmates	14,965	15,000	**15,000**
Public	19,500	20,000	**20,000**
Police	7,500	8,000	**8,000**
Bonds	16,000	16,000	**16,500**
Commitments/Dispositions	7,000	7,000	**7,500**
Warrants	1,500	2,000	**2,500**

The Service Statement, Goals and Objectives and Performance Measures for all Magistrates are included with Department Number 434.

This is a State mandated function.

CENTRAL PROCESSING - DSS **DEPARTMENT NUMBER: 449**

SERVICE STATEMENT:

The responsibility of Central Process-DSS IV-D is service of process including summons and complaints, rules to show cause and any other court documents in Title IV-D cases for child support enforcement through the South Carolina Department of Social Services.

GOALS AND OBJECTIVES:

The primary goal is service of DSS IV-D papers in accordance to the requirements of applicable State and Federal laws and regulations.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Patrol Officer 1st Class	15	1	1	**1**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 60,396	$ 59,101	**$ 59,293**
Contractual Services	-	585	**585**
Supplies & Materials	-	700	**700**
Business & Transportation	3,180	3,510	**3,510**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 63,576	$ 63,896	**$ 64,088**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Family court processes served	3,342	3,375	**3,400**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Three attempts made to serve DSS-IV-D papers prior to documented court date	57%	45%	**50%**

The entire cost of this department is funded by federal funds through the State Department of Social Services.

SHERIFF **DEPARTMENT NUMBER: 450**

SERVICE STATEMENT:
Serving since 1801, the Horry County Sheriff's Office is the longest existing law enforcement agency in the county. Until 1959, the Horry county Sheriff's Office was the sole agency with jurisdiction in rural areas. It was at this time that the Legislative Delegation of Horry County, as well as 17 other counties, saw fit to also utilize a county or rural police department. Pursuant to that act, the Horry County Sheriff's Office was reduced to a Sheriff and two deputies. Aside from statutory concerns that all Sheriffs within South Carolina are tasked with, traditionally the Horry County Sheriff's Office has been primarily concerned with maintaining the security and decorum within the Horry County Courthouse with a particular emphasis on the various courtrooms. These are Circuit Court, Family Court, Probate Court, as well as other courtrooms when requested to provide assistance. The Office is further responsible for the service of all civil process, and its related aspects; out-of-county arrest warrants, Jury Summons, and defendant extradition back to Horry County. Collateral duties also encompass fugitive investigations that are requested of the Sheriff. State mandated duties include: Maintenance of a resident Sex Offender Registry (713 offenders are currently registered), accident investigations, and disposal of confiscated firearms. There are countless other tasks that are necessary for the efficient operation of the Judicial System, for example, juror and witness transportation. Furthermore, as of July 1999, the Office assumed the supervisory functions over the Horry County Detention Center, which has traditionally had a separate operating budget.

GOALS AND OBJECTIVES:
The Horry County Sheriff's Office is dedicated to providing a level of service that positively reflects upon this agency as well as the Horry County Government. This can only be accomplished if high standards of professionalism are set and followed. The growing population of Horry County presents a challenge as it pertains to greater requests for service. This service comes in a variety of forms, for example, Civil Process and Courthouse security. The importance of security in public venues is self-evident in light of current events. This agency proudly serves the members of the general public, other county agencies, as well as assisting other county law enforcement agencies within this county and throughout South Carolina.

The Sheriff's Office also desires to implement a future plan in which all process is centralized that would alleviate existing jurisdictional confusion and increase efficiency between the two county law enforcement agencies. This would also facilitate the ability to devote greater attention to outstanding Civil Judgements that have been levied as a result of due process. Currently, there are hundreds of thousands of dollars that are owed to parties that have prevailed in civil litigation. Another avenue for modernization is through the Sex Offender Register and Tracking program. In the summer of 2003, this agency went on line with the State Law Enforcement Division (SLED) database. This improvement allowed for; a more expeditious manner to share data with other agencies throughout the state, better public access to the database, as well as a more proactive approach to management of the offenders.

The new Administrative-Judicial Complex has facilitated the ability to provide a secure environment to those parties that visit and work in both buildings. Continuing progress will be made into the screening and identification of contraband items that have the potential to be covertly introduced into a secured area. In December 2003, the newly renovated "Old Courthouse" and the county's "Technology Center" buildings received upgraded security systems that integrated with the Administrative-Judicial Complex.

SHERIFF **DEPARTMENT NUMBER: 450**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,773,148	$ 2,784,244	**$ 2,705,625**
Contractual Services	42,706	46,800	**46,800**
Supplies & Materials	54,453	56,687	**48,655**
Business & Transportation	179,259	222,134	**209,216**
Capital Outlay	-	-	**-**
Other	5,670	-	**-**
TOTAL	$ 3,055,236	$ 3,109,865	**$ 3,010,296**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Sheriff	*	1	1	**1**
Chief Deputy	32	1	1	**1**
Lieutenant	24	1	1	**1**
Sergeant	20	3	4	**4**
Security System Specialist	20	1	0	**0**
Corporal	18	2	2	**2**
Supervisor I	16	0	1	**1**
Deputy Sheriff First Class	15	15	15	**15**
Court Security Officer	13	14	14	**14**
Administrative Assistant	12A	4	4	**3**
Bailiff	7	9	8	**8**
TOTAL		**51**	**50**	**50**

*This position is not classified in the Comprehensive Classification Compensation Plan.

This is a State mandated function.

SHERIFF **DEPARTMENT NUMBER: 450**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Civil Papers Received	6,945	7,150	**7,205**
Warrants Received	582	590	**601**
Execution and Judgements	98	150	**259**
Judgement Amount Collected	$165,000	$200,000	**$198,211**
Terms of Court (weeks)	261	264	**263**
Transfer and Extraditions	231	235	**233**
Records Checks	1,233	1,300	**1,305**
Licenses Issued	229	230	**225**
Hearings	551	550	**565**
Escorts	639	645	**652**
Registered Sex Offenders	530	710	**780**

PERFORMANCE MEASURES:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
1. The Sheriff attend regular meetings of the South Carolina Sheriff's Association	95%	95%	**95%**
2. Annual Certification Report is made to the U.S. Department of Justice within 90 days of beginning fiscal year	100%	100%	**100%**
3. The Sheriff's training report is made annually to The South Carolina Criminal Justice Academy	100%	100%	**100%**

This is a State mandated function.

POLICE **DEPARTMENT NUMBER: 451**

SERVICE STATEMENT:

The Police Department is responsible for developing, maintaining, and administering a program to facilitate the necessary law enforcement and crime prevention services in the unincorporated areas of Horry County and back-up assistance and investigative expertise as required in the incorporated areas of the County. The department serves civil and criminal processes issued out of the Magistrates offices, serves Family Court papers, and renders assistance in the operation of the courts, conducts auction sales and property confiscated as prescribed by law and prepares and maintains a criminal record system as required by statute law.

GOALS AND OBJECTIVES:

The goals of this office are to protect life and property by providing comprehensive police services, to maintain training programs for all officers as required by the State Law Enforcement Training Council to ensure certification of officers, to continue to expand selective traffic enforcement program, and to develop a physical fitness program for all police personnel.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 15,601,939	$ 15,643,400	**$ 15,513,819**
Contractual Services	434,292	480,362	**479,935**
Supplies & Materials	356,071	493,431	**422,883**
Business & Transportation	2,293,131	2,684,968	**2,791,191**
Capital Outlay	379,839	-	**-**
Other	-	-	**-**
TOTAL	$ 19,065,272	$ 19,302,161	**$ 19,207,828**

POLICE **DEPARTMENT NUMBER: 451**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Chief of Police	42	1	1	**1**
Major	32	1	1	**1**
Captain	27	6	6	**6**
GIS Technician III	25	1	1	**1**
Lieutenant	24	16	16	**16**
Crime Scene Supervisor	24	1	1	**1**
Chemist	23	1	1	**1**
Office Manager	23	1	1	**1**
Senior Detective	20	7	7	**7**
Senior Lab Investigator	20	1	1	**1**
Police Sergeant	20	24	24	**24**
Property/Evidence Supervisor	18	1	1	**1**
Supervisor II	18	1	1	**1**
Lab Investigator	18	2	2	**2**
Detective	18	25	23	**23**
Corporal	18	21	22	**22**
Tech Support Specialist	17	1	0	**0**
Supervisor I	16	1	1	**1**
Canine Handler	15	2	2	**2**
Patrol Officer - 1st Class	15	135	127	**127**
Environmental Officer	13	8	6	**6**
Desk Officer	13	4	4	**4**
Administrative Assistant	12A	16	16	**16**
SUBTOTAL		277	265	**265**

POLICE **DEPARTMENT NUMBER: 451**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Investigative Assignments	1,838	2,700	**2,000**
Criminal cases (Index)	9,207	9,657	**9,500**
Criminal arrests (Index)	1,800	1,700	**1,700**
Narcotics cases	833	1,300	**1,300**
Narcotics arrest	733	1,350	**1,350**
Civil/Family Court received	20,827	36,400	**22,000**
Warrants received	8,969	15,000	**10,000**
Crime scenes	341	390	**350**
Calls for Service	134,514	146,500	**140,000**

PERFORMANCE MEASURES:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
1. Priority 1 call response time from dispatch to arrival on scene for first responders	7 min.59 sec.	8 min.	**8 min.**
2. Percentage of Court Service received served:			
Family Court	53.40%	58%	**58%**
Civil	84.24%	88%	**88%**
3. Percentage of Warrants received served	51.28%	50%	**50%**

EMERGENCY MANAGEMENT **DEPARTMENT NUMBER: 454**

SERVICE STATEMENT:

Horry County Emergency Management develops, plans and coordinates resources to protect the residents and visitors from the hazards that threaten our communities and serves as the link between the Local, County, State and Federal agencies in the emergency management network. The Emergency Management Department utilizes the framework of the National Incident Management System for all phases of emergency management: prevention, preparedness, response, recovery and mitigation.

GOALS AND OBJECTIVES:

The primary goal of the Emergency Management office is to establish policies, develop procedures and provide the capability which will assure the maximum and most effective utilization of all resources in the county, minimize the loss of life and/or injury to the population, and protect and conserve the resources and facilities in Horry County during emergencies resulting from natural or man-made disasters. Other goals are to maintain and activate Emergency Operations Center when necessary, and to serve as Coordinator for the EPCRA SARA Title III, Right to Know Act. We also plan to develop a community oriented plan for public safety by developing a strategic vision for the Public Safety Division, develop a state of the art county-wide communications system to include the cities by implementing the Web EOC and to improve the effectiveness and efficiency of County Government by coordination efforts with the League of Cities.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Emergency Management	32	1	1	**1**
Deputy Director of Emergency Management	24	1	1	**1**
Emergency Planner	18	1	2	**2**
Safety Coordinator	16	1	0	**0**
Administrative Assistant	12A	1	1	**1**
TOTAL		5	5	**5**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 296,201	$ 303,415	**$ 304,489**
Contractual Services	29,899	33,782	**31,856**
Supplies & Materials	19,806	26,910	**27,427**
Business & Transportation	30,441	34,797	**31,326**
Capital Outlay	-	-	**-**
Other	7,037	-	**-**
TOTAL	$ 383,384	$ 398,904	**$ 395,098**

EMERGENCY MANAGEMENT **DEPARTMENT NUMBER: 454**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of Grants managed	8	8	**9**
Tier II's received	270	280	**280**
Training classes	50	50	**40**
Exercises/Drills	10	8	**12**
Number of plans written/revised	12	12	**16**
Special Events	-	-	**3**

PERFORMANCE MEASURES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
1. Coordinate LEPC meetings quarterly	100%	100%	**100%**
2. COBRA Responses	100%	100%	**100%**
3. Notify citizens and staff of natural disasters or emergencies	100%	100%	**100%**
4. EOC activation in case of a disaster or emergency	100%	100%	**100%**

This is a State mandated function.

911 COMMUNICATIONS **DEPARTMENT NUMBER: 456**

SERVICE STATEMENT:

As the first link in the chain of Public Safety, it is our mission to provide courteous, reliable and professional service to the citizens and visitors of Horry County. We will support all Public Safety agencies with superior communications services through the use of state-of-the-art equipment, effective ongoing training, caring and dedicated employees and by actively seeking ways to improve.

GOALS AND OBJECTIVES:

Goals for Communications are to:

- Promote public confidence by providing our citizens and visitors with timely and efficient access to emergency services, information and medical pre-arrival instructions
- Protect and assist the field personnel in the performance of their duties
- Support the mission of the Public Safety Division
- Provide a healthy work environment that encourages teamwork and quality service
- Demonstrate honesty, integrity and respect for others

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Communications	40	1	1	**1**
Supervisor III	20	4	4	**4**
E-911 Training Officer	18	1	1	**1**
Technical Specialists	17	2	2	**2**
Dispatch Supervisor	16	4	4	**4**
Telecommunicator	13	44	40	**39**
TOTAL		56	52	**51**

911 COMMUNICATIONS **DEPARTMENT NUMBER: 456**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,470,572	$ 2,626,986	**$ 2,586,106**
Contractual Services	791,250	870,775	**42,545**
Supplies & Materials	10,664	14,700	**15,050**
Business & Transportation	741	1,820	**3,040**
Capital Outlay	-	-	**-**
Other	1,311,000	2,311,000	**832,542**
TOTAL	$ 4,584,227	$ 5,825,281	**$ 3,479,283**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Dispatched Calls:			
Horry County Fire/Rescue	42,744	45,000	**45,000**
Horry County Police	127,035	132,000	**132,000**
Atlantic Beach Police	985	1,600	**1,000**
Aynor Police	4,844	3,000	**5,000**
Horry County Sheriff	704	750	**750**
Horry County Environmental Services	10,274	12,800	**12,800**
Conway Fire/Rescue	3,381	3,500	**3,500**
Surfside Fire/Rescue	850	800	**875**

911 COMMUNICATIONS **DEPARTMENTNUMBER: 456**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. # of HC PD in-progress calls dispatched	8,906	10,000	**10,000**
Avg. initiate to dispatch time	4.28 min	6.00 min	**5.50 min**
2. # of Fire/Rescue calls dispatched	42,744	48,000	**48,000**
Avg. initiate to dispatch time	1.69 min	1.85 min	**1.85 min**
3. Percentage of personnel employed 1 year, Certified as Telecommunicator Specialists	100%	100%	**100%**
4. Number of bimonthly meetings held/ % of attendance	6/ 95.6%	6/ 100%	**6/ 100%**

CORONER **DEPARTMENT NUMBER: 457**

SERVICE STATEMENT:

The Coroner's Office serves the citizens of Horry County by performing duties that include responding to and investigating deaths in Horry County. Information is then gathered on each death and cause and manner of death is determined. To make this determination, this office works with law enforcement agencies and pathologists and at times confers with physicians. Death certificates, permits and other vital paperwork is prepared. This office serves as a central point of information for families, insurance agencies, attorneys, Vital Records (DHEC), the news media and funeral homes. Also, in some cases, inquests are held to help determine the circumstances and manner of death.

GOALS AND OBJECTIVES:

The main objective of the Coroner's Office is to serve the citizens of Horry County efficiently and to uphold the laws and procedures as set forth by the State of South Carolina. Also, training is an essential part of ensuring that our office is aware of any programs or technology that would aid us in serving the community more efficiently. Since this office processes many different documents such as reports, death certificates and permits, knowledge about related computer programs is beneficial. Serving as a point of information for families, law enforcement and other various agencies, this office must have knowledge of FOIA procedures and HIPAA regulations.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Coroner	*	1	1	**1**
Chief Deputy Coroner	24	1	1	**1**
Deputy Coroner	18	2	2	**2**
Supervisor I	16	0	1	**1**
Administrative Assistant	12A	2	1	**1**
TOTALS		6	6	**6**

* This position is not classified in the Comprehensive Classification Compensation Plan.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 350,487	$ 355,537	**$ 355,129**
Contractual Services	292,068	317,820	**303,987**
Supplies & Materials	6,412	8,200	**8,250**
Business & Transportation	28,668	36,619	**36,993**
Capital Outlay	22,100	-	**-**
Other	-	-	**-**
TOTAL	$ 699,735	$ 718,176	**$ 704,359**

CORONER **DEPARTMENT NUMBER: 457**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deaths Referred	1,311	1,490	**1,510**
Autopsies:			
GSRMC	201	225	**235**
MUSC	6	10	**12**
PRMH	0	0	**0**
Burial-Removal-Transit Permits Issued	875	955	**975**
Cremation Permits Issued	996	1,115	**1,120**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Issuance of various documents:			
a. Burial-removal transit permit (72 hours)	100%	100%	**100%**
b. Cremation permit (72 hours)	100%	100%	**100%**
2. Response time:			
a. Notify SLED and DSS of child fatality (48 hours)	100%	100%	**100%**
b. Request for copies of reports (within 5 days of completion of report)	100%	100%	**100%**
c. Respond to calls within appropriate time frame	100%	100%	**100%**

This is a State mandated function.

DETENTION **DEPARTMENT NUMBER: 458**

SERVICE STATEMENT:

The J. Reuben Long Detention Center is a department of the Horry County Sheriff's Office that has the responsibility for providing staff and confinement facilities for all persons in Horry County who are detained by proper authority or are serving a sentence of confinement. It is the intent of the Detention Center to provide and maintain a safe and humane environment for persons lawfully incarcerated by operating under the authority and guidelines of the United States Constitution, South Carolina State Statutes, South Carolina Department of Corrections Standards, and Horry County Council. To provide secure transportation for persons lawfully committed to the State Mental Hospitals for evaluations and prescribed treatment.

To oversee the secure custody and control of all juveniles that are referred through the Family Court System and to provide for the secure transportation of juveniles who are lawfully detained to and from South Carolina Department Juvenile Justice detention facilities.

GOALS AND OBJECTIONS:

To create a safe and positive atmosphere between persons being incarcerated at the facilities and the staff by promoting proactive approaches to reduce the recidivism rates of inmates. To provide the utmost degree of service to the citizens of Horry County by engaging in collaborative partnerships with the public safety agencies in Horry County in an effort to improve the quality of life for Horry County.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 11,906,821	$ 14,843,638	**$ 16,283,540**
Contractual Services	750,975	976,500	**1,401,058**
Supplies & Materials	1,951,868	2,436,966	**2,635,120**
Business & Transportation	300,717	332,379	**310,600**
Capital Outlay	18,579	79,000	**79,000**
Other	-	-	**-**
TOTAL	$ 14,928,960	$ 18,668,483	**$ 20,709,318**

DETENTION **DEPARTMENT NUMBER: 458**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Director of Detention	38	1	1	**1**
Nurse Practitioner	40	1	1	**1**
Deputy Director of Detention	28	1	1	**1**
Captain-Detention	27	4	4	**4**
Detention Lieutenant	24	8	10	**10**
Inmate Program/Services Coordinator	24	0	1	**1**
Supervisor III	20	2	2	**2**
Nurse Supervisor	27	1	1	**1**
Nurse (RN)	24	0	0	**3**
Detention Sergeant	20	11	11	**11**
Food Service Director	20	1	1	**1**
Nurse (LPN)	18	15	20	**17**
Part-Time Nurse	18	2	2	**2**
Technical Support Specialist	18	1	1	**1**
Detention Corporal	18	19	23	**23**
Food Service Supervisor	16	2	2	**2**
Deputy 1st Class	15	10	10	**10**
Maintenance Technician	14	3	3	**3**
Transportation Deputy	14	0	0	**0**
Detention Officer 1st Class	14	148	159	**171**
Administrative Assistant	12A	7	9	**9**
Booking Clerk/Admin Asst.	12A	0	8	**16**
Accounting Clerk	10	1	0	**0**
Trades worker	10	1	1	**2**
Cook	9	10	12	**12**
Custodial Worker II	7	4	4	**3**
TOTAL		253	287	**307**

DETENTION **DEPARTMENT NUMBER: 458**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Number of inmates	15,930	17,105	**18,000**
Number of juvenile inmates	609	840	**900**
Number of mental patients	328	685	**700**
Number of inmates transported	8,584	9,000	**9,475**
Meals served	798,817	900,000	**950,000**
Total Visitors for Inmates	32,115	31,000	**35,600**
Medical Inmate Screenings	21,355	8,500	**17,000**
Sick call referrals to nurses	26,029	15,000	**15,750**
Inmates seen by Nurse Practitioner	16,273	5,500	**8,000**

PERFORMANCE MEASURES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
1. Percentage of officers exceeding 40 hours of pre-service training (minimum 40 hours)	95%	95%	**95%**
2. Percentage of the number of eligible workers assigned to work details as compared to the total # of sentenced inmates assigned to the Minimum Security building	95%	95%	**95%**

This is a State mandated function.

EMERGENCY MEDICAL SERVICE **DEPARTMENT NUMBER: 460**

SERVICE STATEMENT:

The personnel of the Horry County Fire/Rescue Department are committed to assuring the residents, guests, and visitors in our County a secure and superior quality of life to the best of our abilities. We accomplish this by maintaining a high state of readiness, dedication, and compassion in order to minimize emotional, physical and economic loss.

In our organization, we strive to make a difference in our people by creating an atmosphere of teamwork and fellowship while recognizing the individual attributes and responding to the needs of each other.

We acknowledge the empathy toward human suffering requires special individuals who realize the importance if their unselfish contribution and personal commitment to the welfare of the team and community.

GOALS AND OBJECTIVES:

1. Review the delivery of Fire/Rescue Services and develop revised process:
   Provide career coverage for all 1st alarm structure fires.
   Develop a plan for a minimum 6 personnel at each structure fire within 6 minutes.
   Develop a plan to increase the number of ALS personnel.

2. Prepare, coordinate, and manage an ISO rating review:
   Assess mileage of each fire district and determine 5 mile boundaries.
   Develop needed fire flow requirements for each fire area.
   Compile and organize pump, ladder and hose testing records.
   Develop and compile minimum staffing requirements for career an volunteer responses.

3. Enhance Training for both Career and volunteer Fire and EMS personnel.

4. Improve efficiency of internal function of the department.

5. Improve the pre-hospital emergency medical care capability by:
   Developing more aggressive ALS and BLS drug interventions and patient care skills.
   Providing a better customer service employee/patient interaction.

EMERGENCY MEDICAL SERVICE **DEPARTMENT NUMBER: 460**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 11,560,643	$ 11,304,035	**$ 11,466,635**
Contractual Services	322,518	439,003	**421,755**
Supplies & Materials	595,798	744,066	**672,582**
Business & Transportation	1,049,038	1,303,880	**1,387,000**
Capital Outlay	258,927	-	**-**
Other	125,000	-	**-**
TOTAL	$ 13,911,924	$ 13,790,984	**$ 13,947,972**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deputy Fire/Rescue Chief	32	1	1	**1**
Assistant Fire/Rescue Chief	27	2	1	**1**
Battalion Chief	24	3	3	**3**
Division Chief	24	3	3	**3**
Office Manager	23	0	1	**1**
Captain	21	1	1	**1**
Training Officer	21	3	3	**3**
Medical Officer	21	3	3	**3**
Lieutenant	19	2	2	**2**
Firefighter/Paramedic	15	153	137	**148**
Compliance Coordinator	16	1	1	**1**
Supervisor I	16	1	0	**0**
Paramedic	15	12	12	**5**
Automotive Mechanic	15	1	1	**1**
Emergency Medical Technician (EMT)	13	8	8	**4**
Accounting Clerk II	12	0	0	**4**
Administrative Assistant	12A	3	3	**3**
Accounting Clerk	10	0	4	**0**
Tradesworker	10	1	1	**1**
TOTAL		198	185	**185**

EMERGENCY MEDICAL SERVICE **DEPARTMENT NUMBER: 460**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Total calls	38,840	39,929	**41,785**
Assault	1,459	1,516	**1,586**
Behavioral	1,417	1,450	**1,517**
Bikes	57	63	**66**
Cardiac	3,893	3,924	**4,106**
Environmental	107	125	**131**
Fall	2,440	2,689	**2,814**
Fire	304	321	**336**
Interfacility Medical	3	5	**5**
Motor Vehicle Accident	4,549	4,621	**4,836**
Motorcycle	380	431	**451**
OB/GYN	302	325	**340**
Other Medical	19,515	19,621	**20,533**
Other Trauma	552	920	**963**
Pediatric	92	98	**103**
Respiratory	3,770	3,820	**3,998**
EMS Training Hours	27,897	30,500	**33,000**
Stations	18	19	**19**
EMS bills and calls	20,981	21,800	**22,700**
EMS collections	$5,163,918	$6,022,821	**$6,480,000**
Total EMS billings	$9,611,527	$11,153,373	**$12,000,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Maintain capability to provide an advance life support (ALS) unit to all ALS incidents within six minutes (in accordance with the America Heart Association)	55%	60%	**70%**
2. Ensure a turnout for all ambulances of one minute (in accordance with NFPA 1710)	76%	77%	**85%**
3. Ensure a hospital turn-around time for all ambulances of no more than 30 minutes	83%	85%	**90%**
4. Increase collections on EMS receivables by 5%	Yes	Yes	**Yes**

This is a State mandated function.

BEACH FRONT PROGRAM **DEPARTMENT NUMBER: 462**

SERVICE STATEMENT:

The Beach Front Program is comprised of franchised lifeguard services and one Supervisor I. The program is active between the months of May through September. The Supervisor I coordinates the safety training of the lifeguards including CPR, first aid, and updated water rescue techniques on the unincorporated beaches of Horry County and is the liaison between the County and beach services to insure beach services are complying with their agreements with the County. The Supervisor I is responsible for developing and maintaining safety and injury reduction programs and works under the direction of the beach Patrol (a division of the police department) to insure beach ordinances are being followed.

GOALS AND OBJECTIVES:

The main goal of the Beach Front Program is to develop, maintain and administer a franchised life guard system that provides a safety program for those using our unincorporated beaches from May through September, enhance preventative lifeguarding through in-service schools, upgrading training techniques, and following ocean rescue procedures according to the United States Lifesaving Association. A second goal is to respond to emergencies on the beach as quickly as possible and to provide assistance, support and direction as efficiently as needed.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor I	16	1	1	**0**
TOTAL		1	1	**0**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 35,434	$ 35,773	**$ -**
Contractual Services	-	585	-
Supplies & Materials	652	6,200	-
Business & Transportation	7,856	11,345	-
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 43,942	$ 53,903	**$ -**

* This department has been included in Beach Services for the FY 2011 budget and the Supervisor I position has been deleted within the General Fund.

BEACH FRONT PROGRAM **DEPARTMENT NUMBER: 462**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Lifeguard training sessions	85	100	-
Lifeguard Calls	115	100	-
Preventive Actions	745	850	-
(The enforcement of County Beach and Water Safety Laws)			
Medical Calls	68	70	-
Community Programs	65	75	-
Assist Other Officers	125	170	-
Job Related Training Hours	240	230	-

PERFORMANCE MEASURES:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
1. Maintain certifications as instructor for Basic Lifesaving, CPR and First Aid	100%	100%	-
2. Maintain weekly training for franchised lifeguard system	100%	100%	-
3. Maintain contractual standards established for franchised lifeguard system as it pertains to providing adequate personnel between May 15th and September 15th	100%	100%	-

ENVIRONMENTAL SERVICES **DEPARTMENT NUMBER: 476**

SERVICE STATEMENT:

The Environmental Services Department is responsible for mosquito eradication throughout Horry County. This will be accomplished by ground spraying, coordinating aerial spraying and larvicide.

GOALS AND OBJECTIVES:

The goals of the Environmental Services department is to help provide a safe living environment by providing comprehensive mosquito eradication throughout the unincorporated areas of Horry County.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor III	20	1	0	**0**
Supervisor I	16	1	0	**0**
Shelter Technician	13	3	0	**0**
Administrative Assistant	12A	0	0	**0**
Tradesworker	10	2	0	**0**
Custodial Worker I	6	0	0	**0**
TOTAL		7	0	**0**

* Supervisor III, three Shelter Technician, and One Tradeworker transferred as positions for Animal Shelter in FY 2010.
* Supervisor I and one Tradesworker transferred to Stormwater in FY 2010.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 153,726	$ -	**$ -**
Contractual Services	800,288	-	**-**
Supplies & Materials	72,452	-	**-**
Business & Transportation	17,939	-	**-**
Capital Outlay	-	-	**-**
Other	-	411,149	**-**
TOTAL	$ 1,044,405	$ 411,149	**$ -**

*Mosquito eradication program is now funded in the Stormwater Fund.

VETERAN AFFAIRS **DEPARTMENT NUMBER: 491**

SERVICE STATEMENT:

The Horry County Veteran Affairs office is operated on a full-time basis for assistance and counseling to all veterans and their dependents. To obtain benefits and services earned through Military service and provided by the United States Department of Veterans Affairs. House calls are made to the veterans or dependents if they are severely disabled and cannot come into the office.

GOALS AND OBJECTIVES:

To provide professional assistance and counseling to over 29,000 Horry County Veterans and their dependents by:

- Education of benefits available to all Veterans thru news releases, television, radio, news papers, and personal visits to service organizations.
- Complete all initial claims with all available commensurable disabilities included.
- Hire more staff to open satellite offices on the North and South end of the Grand Strand one or two days each week.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Veteran Affairs Officer	21	1	1	**1**
VA Coordinator	16	0	0	**2**
Administrative Assistant	12A	1	1	**1**
Part-time Administrative Assistant	12A	0	1	**0**
TOTAL		2	3	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 113,204	$ 122,309	**$ 204,199**
Contractual Services	1,098	1,555	**1,555**
Supplies & Materials	676	4,300	**3,300**
Business & Transportation	1,444	3,300	**3,200**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 116,422	$ 131,464	**$ 212,254**

VETERAN AFFAIRS **DEPARTMENT NUMBER: 491**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Contacts	9,200	10,800	**11,894**
Claims filed	820	900	**14,980**
Miles traveled	1,200	1,500	**2,300**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Number of claims filed and completed on a daily basis	9	14	**27**
2. Number of counseling requests and completed upon request	36	41	**80**
3. Number of correspondence received and answered on a daily basis	18	22	**60**
4. Number of meetings scheduled to attend	30	35	**52**

This is a State mandated function.

PUBLIC DEFENDER **DEPARTMENT NUMBER: 600**

SERVICE STATEMENT:

The Circuit Public Defender's Office is responsible for providing legal defense for criminal clients in the State of South Carolina, Counties of Horry and Georgetown (15th Circuit) as follows: representing Court appointed indigent persons accused of committing crimes in the 15th Circuit. We represent defendants in General Sessions, and Family Court and interstate agreements and proceedings.

GOALS AND OBJECTIVE:

To provide quality legal representation for indigent criminal defendants and assist in post trial matters.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deputy Public Defender	40	0	1	**1**
Chief Public Defender	40	0	0	**1**
Senior Litigator	38	0	1	**0**
Senior Trial Attorney	36	0	3	**3**
Staff Attorney	33	0	3	**3**
Part-Time Staff Attorney	33	0	1	**0**
Chief Investigator	24	0	1	**1**
Office Manager	23	0	1	**1**
Executive Assistant	17	0	1	**1**
Administrative Assistant	12A	0	4	**4**
TOTAL		N/A	16	**15**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 489,296	$1,125,165	**$1,084,164**
Contractual Services	46,962	100,670	**92,250**
Supplies & Materials	11,935	64,940	**30,000**
Business & Transportation	5,101	48,600	**24,100**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 553,294	$1,339,375	**$1,230,514**

PUBLIC DEFENDER **DEPARTMENT NUMBER: 600**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
General Sessions	5,870	7,200	**7,400**
Family Court	2,890	2,953	**2,975**
Bench Warrants	425	425	**450**
Warrants Disposed	6,870	7,200	**7,400**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Within 45 days of application, a file is opened and client notified	91%	92%	**93%**
2. Within 90 days, discovery received from Solicitor and client interviewed	96%	96%	**96%**
3. Within 180 days, filed disposed or continued	75%	75%	**75%**

This is a State mandated function.

GEORGETOWN PUBLIC DEFENDER **DEPARTMENT NUMBER: 601**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Staff Attorney	33	0	1	**1**
TOTAL		N/A	1	**1**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ 74,863	**$ 81,491**
Contractual Services	78,478	135,225	**122,340**
Supplies & Materials	563	14,781	**3,500**
Business & Transportation	204	6,500	**2,500**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 79,245	$ 231,369	**$ 209,831**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
General Sessions	2,020	2,125	**2,200**
Family Court	510	510	**550**
Bench Warrants	100	100	**125**
Warrants Disposed	2,020	2,125	**2,200**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Within 45 days of application, a file is opened and client notified	91%	92%	**93%**
2. Within 90 days, discovery received from Solicitor and client interviewed	96%	96%	**96%**
3. Within 180 days, filed disposed or continued	75%	75%	**75%**

The Service Statement and Goals and Objectives are included with Department Number 600.
This is a State mandated function.

ANIMAL CARE CENTER **DEPARTMENT NUMBER: 606**

SERVICE STATEMENT:

The Horry County Animal Shelter will provide care and shelter for unwanted and stray animals in the county. The Animal Shelter will accept animals picked up by Animal Control Officers, along with owner drop-offs. The Animal Shelter will provide food, water, shelter, and medical care, as appropriate. The Animal Shelter will establish and operate an Adoption Program to find homes for as many of these animals as possible.

GOALS AND OBJECTIVES:

The goal of the Horry County Animal Shelter is to provide a safe and clean environment for the unwanted and stray animals in our community. The Animal Shelter staff will assess each animal on intake, and will follow established protocols to ensure these animals are handled properly. The Animal Shelter staff will also work with the local Magistrates to ensure all legal requirements are met and complied with. The Animal Shelter will work to reduce the euthanasia rate and increase the adoption rate.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Shelter Director	23	0	1	**1**
Operations Manager	20	0	1	**1**
Shelter Technician	13	0	4	**4**
Administrative Assistant	12A	0	1	**1**
Custodial Worker I	6	0	6	**12**
Part-Time Custodial Worker I	6	0	4	**0**
TOTAL		0	17	**19**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ 569,343	**$ 704,981**
Contractual Services	-	57,540	**64,495**
Supplies & Materials	-	78,100	**89,550**
Business & Transportation	-	6,507	**19,707**
Capital Outlay	-	-	**16,800**
Other	-	-	**-**
TOTAL	$ -	$ 711,490	**$ 895,533**

ANIMAL CARE CENTER **DEPARTMENT NUMBER: 606**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Annual # of Canine Intakes	-	6,000	**6,756**
Annual # of Feline Intakes	-	3,000	**6,441**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
Annual # of Canine Adoptions	-	900	**3,507**
Annual # of Feline Adoptions	-	120	**2,902**

This is a State mandated function.

FUND 10 INFRASTRUCTURE & REGULATION DIVISION

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 11,993,299	$ 12,557,122	**$ 12,441,620**
Contractual Services	739,607	930,785	**949,918**
Supplies & Materials	1,472,205	1,628,586	**1,368,284**
Business & Transportation	1,769,191	3,257,327	**3,090,506**
Capital Outlay	531,048	122,050	**96,000**
Other	390,413	620,000	**1,071,600**
TOTAL	$ 16,922,763	$ 19,115,870	**$ 19,017,928**

AUTHORIZED POSITIONS: DEPARTMENTS	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Engineering	19	17	**17**
Maintenance	79	74	**74**
Code Enforcement	59	49	**49**
I & R Division	2	2	**2**
Public Works—Road Maintenance	91	78	**78**
Public Works—CPSTA Construction	1	0	**0**
Planning	27	26	**26**
TOTAL	278	246	**246**

ENGINEERING **DEPARTMENT NUMBER: 404**

SERVICE STATEMENT:

The Engineering Department provides technical engineering support to various county departments as well as performing engineering design of select projects associated with transportation, storm drainage and site development. The County Engineer applies problem solving techniques to a variety of county-wide problems. The department is responsible for the research and preparation of county roadway easements, various survey and design projects, plan review of new development projects within the County, site assessments, construction inspections, environmental permitting, cost estimates, Horry County road inventory program, and issuing encroachment permits to public utilities/private citizens for work with Horry County rights-of-way or easements.

GOALS AND OBJECTIVES:

The immediate goals of the department are to maintain a project-oriented approach to those improvements approved by County Council, to establish an Engineering Department with the professional and technical expertise necessary to ensure the implementation of sound transportation, and site development improvements throughout Horry County and to make available state of the art engineering technology to other county departments. Future goals and objectives include providing design and surveying of all road improvement projects, design, implementation and enforcement of encroachment permit ordinance, complete as built surveys of all subdivisions currently within the County's maintenance system and updating and maintaining Horry County's road inventory and identification program.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Deputy Engineer	29	1	1	**1**
Road Planning Manager	27	1	1	**1**
Traffic Engineer	27	1	0	**0**
Civil Engineer I	24	8	8	**8**
GIS Analyst	23	1	1	**1**
Engineering Technician	17	3	3	**3**
Supervisor I	16	1	1	**1**
Plans Expediter	13	1	1	**1**
Administrative Assistant	12A	2	1	**1**
Right of Way Technician	12	0	0	**0**
TOTAL		19	17	**17**

ENGINEERING **DEPARTMENT NUMBER: 404**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 1,027,301	$ 1,043,445	**$ 1,035,550**
Contractual Services	139,746	151,437	**152,444**
Supplies & Materials	22,122	9,856	**9,856**
Business & Transportation	51,349	65,212	**60,884**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 1,240,508	$ 1,269,950	**$ 1,258,734**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Construction inspections	6,867	5,900	**6,300**
Road Plans for Proposed Projects	45	25	**25**
Easements prepared ownership determined	914	600	**600**
Plan review of new developments, preliminary plans, plats, asbuilts and resubmits	1,526	1,900	**2,200**
Verification of Plan Cost Estimates	45	100	**120**
Encroachment permits issued	269	290	**320**
Encroachment permit inspections	408	500	**550**
Cost estimates prepared	51	25	**50**
Road & drainage hotline	4,497	4,800	**5,200**
Hotline Workorders Received	117	110	**105**
Administration/Council Workorders	0	0	**0**
Beach Renourishment Meetings	15	6	**6**
Condemnation Meetings	15	9	**10**

Performance Measures:	**FY 2009**	**FY 2010**	**Target 2011**
1. % of encroachment permit applications processed within 14 days	97%	95%	**95%**
2. Resurface/repair road in accordance with Road Plan	12.57	9.90	**13.31**
3. Programmed/Completed miles of private road construction in Road Plan	14.1/2.78	2.7/2.7	**2.7/2.7**
4. % of subdivision plan submittals reviewed within 15 business days	77%	85%	**90%**
5. % of subdivision construction inspections completed and submitted to engineer of record within 48 hours	95%	90%	**90%**

MAINTENANCE **DEPARTMENT NUMBER: 414**

SERVICE STATEMENT:

The Maintenance Department is responsible for maintaining all buildings used by Horry County (except Airport) by performing various specialized skills and trades and for renovations and new construction as approved by County Council. This department also serves as a liaison between contractors, architects, engineers, etc. to facilitate new building construction and other projects. To keep pace with the growth of County services and associated facilities, the department is evolving into two divisions, repairs and maintenance and Capital Project Management.

GOALS AND OBJECTIVES:

The primary goal of the Maintenance Department is to provide a safe, clean, attractive and pleasant environment for all County Buildings. To reach this ongoing objective, the department has instituted new procedures for work request submissions and Work Order tracking, along with weekly internal review of priorities and schedules. The 2010 - 2011 budget request reflects the establishment of an expanded parts / material inventory system, and continuation of the successful life cycle maintenance program. Recent Capital Project specifications have included upgrades and changes to ensure increased energy efficiency, superior indoor air quality standard, more effective equipment service contracts and expanded building security systems.

AUTHORIZED POSITIONS:

	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Director of Construction and Maintenance	40	1	1	**1**
Deputy Director	31	1	1	**1**
Supervisor III	20	5	5	**5**
Supervisor II	18	1	1	**1**
Carpenter	16	4	4	**4**
Crew Chief	16	6	5	**5**
Plumber	16	1	1	**1**
Mason	15	1	0	**0**
Crew Chief-Custodial	14	3	3	**3**
Maintenance Technician	14	2	2	**2**
Painter	14	1	1	**1**
Administrative Assistant	12A	2	2	**2**
Trades Worker	10	15	13	**13**
Custodial Worker II	7	9	9	**9**
Custodial Worker I	6	27	26	**26**
TOTAL		79	74	**74**

MAINTENANCE **DEPARTMENT NUMBER: 414**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,987,588	$ 3,180,912	**$ 3,171,362**
Contractual Services	318,292	456,907	**445,491**
Supplies & Materials	488,096	498,394	**534,141**
Business & Transportation	182,142	212,742	**224,009**
Capital Outlay	139,895	122,050	**96,000**
Other	41,167	-	**-**
TOTAL	$ 4,157,180	$ 4,471,005	**$ 4,471,003**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
HVAC Units Maintained	1,585	1,663	**1,705**
Plumbing Fixtures	2,001	2,149	**2,291**
Buildings Maintained	92	99	**104**
Buildings Maintained by sq. ft.	1,242,708	1,318,308	**1,424,008**
Building Total sq. ft. Serviced by Custodial Staff	833,581	950,532	**1,049,334**
Total Sq. Ft. of Grounds Mowed and Landscaped	4,430,104	4,575,793	**4,575,793**
Total Work Orders	6,040	6,000	**6,000**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Percentage of Work Orders completed per year	95%	95%	**100%**

CODE ENFORCEMENT **DEPARTMENT NUMBER: 461**

SERVICE STATEMENT:

The Code Enforcement Department of Horry County was established to insure that all new erections, additions, alterations, repairs, removal and demolition of buildings are done in compliance with the referenced standards of the Standard Building Code, the National Electric Code, the Federal Emergency Management Agency, and various County Ordinances. Compliance with these minimum standards is a necessity to ensure and promote public safety, health, and general welfare in Horry County.

GOALS AND OBJECTIVES:

The mission of the Code Enforcement Division is to efficiently and effectively enforce the numerous codes and regulations as adopted by Horry County Council. The codes are to be uniformly and fairly applied to all residents of the county and careful consideration is to be paid to the treatment and respect of the residents. This division is to be a user friendly, service oriented, organization with compliance and respect being two driving forces. Our goal is to consolidate code enforcement in a "One Stop" permitting division. All administration and enforcement will be conducted in one location, thereby avoiding unnecessary trips presently employed. Another goal is a greater appreciation for the customers. The goal is to better educate the employees and the residents of this county in code enforcement and to increase overall awareness of the need for code compliance. Code Enforcement will continue the systematic approach of tracking and resolving zoning complaints, as implemented, pro-actively enforcing the Zoning Ordinance in a consistent and fair manner to reduce the number of complaints, address the concerns of the rural/agricultural areas to assure that adequate regulations are n place for those land uses.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Codes Enforcement	40	1	1	**1**
Dep. Director of Codes Enforc.	28	1	1	**1**
Chief Code Enforcement Insp.	22	4	3	**3**
Flood Hazard Control Officer	20	1	1	**1**
Plan Reviewer	20	6	6	**6**
Code Enforcement Inspector	17	28	24	**24**
Supervisor I	16	1	1	**1**
Zoning Inspector	14	2	2	**2**
Plans Expediter	13	2	2	**2**
Administrative Assistant	12A	13	8	**8**
TOTAL		59	49	**49**

CODE ENFORCEMENT **DEPARTMENT NUMBER: 461**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 2,605,673	$ 2,554,470	**$ 2,527,457**
Contractual Services	30,057	33,855	**33,855**
Supplies & Materials	122,741	59,109	**59,109**
Business & Transportation	215,354	223,449	**187,048**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 2,973,825	$ 2,870,883	**$2,807,469**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Inspections	51,785	59,398	**50,638**
Fire Inspections	1,357	1,745	**958**
Routine & Fire Inspections	5,215	5,206	**10,368**
Flood Zone Reviews	119	120	**120**
FZ Subdivision Reviews	562	734	**384**
FZ Determinations	3,107	2,914	**3,108**
Commercial Plan Reviews	991	1,130	**703**
Residential Reviews	1,394	1,522	**1,661**
Abatement/Complaints	2,156	2,018	**1,994**
Permits	6,679	5,918	**7,246**

CODE ENFORCEMENT **DEPT. NUMBER: 461**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Process commercial permits for construction within 20 working days	90%	95%	**95%**
2. Complete all single family reviews within five working days	90%	95%	**95%**
3. Initiate investigations within five working days	95%	97%	**97%**
4. Building without permits/Citations within 30 working days	100%	100%	**100%**
5. Permits issued within 1 hour	95%	95%	**95%**

INFRASTRUCTURE & REGULATION DIVISION **DEPT. NUMBER: 466**

SERVICE STATEMENT:

The Public Works Division was created in July, 1996 at the direction of the County Administrator in an effort to provide direction and supervision to the following departments: Public Works, Engineering, Property Management, and Fleet Maintenance. In FY 1999 the Stormwater Department was established and added to the Public Works Division. In January 2000 the division was renamed Infrastructure & Regulation and expanded to include Code Enforcement, Planning and Zoning. In October 2003 supervision of Maintenance and Parks & Recreation was added. Additionally, the Assistant County Administrator, I & R Division serves on the Cool Springs Business Park Committee and the Impact Fee Committee and acts as staff liaison for the Horry County Solid Waste Authority. In November 2006 the taxpayers of Horry County approved the Capital Local Option Sales Tax, which is managed by the Assistant County Administrator, I&R Division.

GOALS AND OBJECTIVES:

The goal of the Infrastructure and Regulation Division is to set guidelines for the departments within the division to establish performance standards, weekly goals and objectives, as well as long term goals and objectives. The objectives of this division are to maintain and improve the overall transportation and storm drainage systems throughout Horry County so as to provide for the safety and welfare of the citizens traveling along local roads in Horry County; to enforce the codes and regulations related to Land Development and to manage the County's buildings and facilities, and the Parks and Recreation programs as adopted by Horry County Council.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Infrastructure & Regulation Division Director	68	1	1	**0**
Assistant County Administrator	*	0	0	**1**
Executive Assistant	17	1	1	**1**
TOTAL		2	2	**2**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 210,966	$ 232,711	**$ 233,113**
Contractual Services	10,152	17,217	**16,814**
Supplies & Materials	12,771	2,000	**2,000**
Business & Transportation	10,839	4,280	**3,380**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$ 244,728	$ 256,208	**$ 255,307**

INFRASTRUCTURE & REGULATION DIVISION **DEPT. NUMBER: 466**

WORKLOAD INDICATORS & PERFORMANCE MEASURES:

- Manage, coordinate and oversee the eight departments of the I&R Division
- Preparation of agenda and information packets for monthly I&R Committee meetings and resolutions/ordinances resulting from same
- Oversee implementation of division related policies adopted by County Council
- Assist Planning, Code Enforcement, Engineer, and Stormwater personnel with the development of growth and development policies
- Recommend staffing changes to improve County operations for Departments within the I&R Division
- Act as County Engineer
- Oversee private road construction portion of road plan
- Assist maintenance department head with planning and implementation of capital improvement program
- Assist the County Administrator as requested
- Assist County Council members with various requests
- Respond to Administrator's Work Orders in a timely fashion
- Respond to citizen's complaints and inquiries
- Write ordinances and resolutions for Administrator and County council's consideration
- Monitor I&R Strategic Plan items and oversee their completion.
- Conduct Department Head meetings every other month
- Attend County Council meetings
- Liaison for Solid Waste Authority.
- Liaison for Carolina Southern Railroad
- Oversee Beach Renourishment for Horry County
- Attend Planning Commission and TRC/Zoning meetings
- Assist with implementation of Fleet Policy including vehicle replacement program.
- Oversee Local Option Sales Tax initiative.

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Attend scheduled County Council meetings	100%	100%	100%
2. Respond to County Council and/or Administration requests within 24 hours	95%	95%	95%
3. Respond to Departmental and/or citizen's requests within 72 hours	90%	90%	90%
4. Perform reviews of departmental budgets to ensure budgetary compliance and to minimize over-expenditures	Yes	Yes	Yes

INFRASTRUCTURE & REGULATION DIVISION **DEPT. NUMBER: 466**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
5. Coordinate preparation of agendas and for I&R meetings	Yes	Yes	Yes
6. Review and approve all I&R Division department budget transfers and contracts	Yes	Yes	Yes
7. Manage private road construction portion of road plan	7.0 mi.	2.7 mi.	2.7 mi.
8. Manage Public Works portion of road plan	7.78 mi.	7.0 mi.	7.0 mi.
9. Complete resurfacing program	12.57 mi.	9.9 mi.	13.64 mi.
10. Review and assist departments with growth and development policies and procedures	Yes	Yes	Yes
11. Assure completion of plan & plat reviews within time frame of policy	100%	100%	100%
12. Assist and coordinate Public Works and Engineering implementation of road plan on schedule within budget.	Yes	Yes	Yes
13. Manage and coordinate the implementation of the Local Option Sales Tax .	Yes	Yes	Yes

PUBLIC WORKS ROAD MAINTENANCE **DEPARTMENT NUMBER: 470**

SERVICE STATEMENT:

Improve and maintain County Rights-of-Way utilizing sound engineering practices and the most cost effective, proactive methods available.

GOALS AND OBJECTIVES:

Our objectives are to provide regular, dependable, and safe access across all County Maintained Rights-of-Way.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Public Works	42	1	1	**1**
Asst. Director of Public Works	34	1	0	**0**
Supervisor III	20	6	6	**6**
Operations Manager	20	1	1	**1**
Supervisor II	18	2	0	**0**
Accountant	17A	1	1	**1**
Equipment Operator/Welder	16	1	1	**0**
Heavy Equipment Operator III	14	6	2	**5**
E911 Telecommunicator	13	1	1	**1**
Administrative Assistant II	12A	3	2	**2**
Heavy Equipment Operator II	12	47	44	**42**
Fuel Truck/Service Operator	12	2	2	**2**
Heavy Equipment Operator I	10	18	16	**16**
Tradesworker	10	1	1	**1**
TOTAL		91	78	**78**

PUBLIC WORKS ROAD MAINTENANCE **DEPARTMENT NUMBER: 470**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 3,548,563	$ 3,891,065	**$ 3,828,142**
Contractual Services	202,763	222,839	**257,227**
Supplies & Materials	800,922	1,033,427	**742,678**
Business & Transportation	1,323,083	2,734,620	**2,602,305**
Capital Outlay	391,153	-	**-**
Other	349,246	620,000	**1,071,600**
TOTAL	$ 6,615,730	$ 8,501,951	**$ 8,501,952**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Paved Road Network (miles)	633	635	**655**
Miles of dirt road maintained	780	820	**760**
Rip Rap hauled and placed (tons)	280	850	**850**
GABC/MLBC hauled and placed (tons)	59,921	29,200	**24,900**
Coquina Hauled and Placed (tons)	32,379	87,500	**87,037**
Slag Hauled and Placed (tons)	0	0	**0**
Roads improved with coquina/miles	11	24	**24**
Dirt Hauled and Placed (loads)	2,858	4,000	**4,000**
Milled Asphalt Hauled and Placed	441	100	**100**
Signs replaced/installed	1,123	1,500	**1,500**
Road and Drainage Hotline Complaints	1,531	1,000	**1,000**

PUBLIC WORKS - ROAD MAINTENANCE **DEPARTMENT NUMBER: 470**

Performance Measures:	FY 2009	FY 2010	Target 2011
1. Grade and perform regular road maintenance on 820 miles of unpaved roads.	100%	100%	**100%**
2. Improve minimum of 3% of unpaved roads with slag, coquina, etc., annually.	3%	3%	**3%**
3. Complete Work Orders of Asphalt Patching <5 (sy) within 5 working days.	100%	100%	**100%**

PUBLIC WORKS– CPSTA CONSTRUCTION **DEPARTMENT NUMBER: 471**

SERVICE STATEMENT:

In November 2006 the taxpayers of Horry County approved the Capital Local Option Sales Tax. Under direct supervision of the Director of the Infrastructure & Regulation Division, this department will coordinate, manage and facilitate the Horry County Project Sales Tax Act (CPSTA) and RIDE programs.

GOALS AND OBJECTIVES:

The goal of CPSTA Construction is to ensure compliance with all policies and procedures so as to promote effective management administration and completion of the projects outlined in the program. Additionally, develop policy and procedures and establish management standards for the implementation of CPSTA programs and maintain a successful partnership with the State Infrastructure Bank and the SCDOT in the RIDE program.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Transportation Program Manager	33	1	0	**0**
TOTAL		1	0	**0**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	**$ -**
Contractual Services	-	-	-
Supplies & Materials	-	-	-
Business & Transportation	-	-	-
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ -	$ -	$ -

PLANNING & ZONING **DEPARTMENT NUMBER: 485**

SERVICE STATEMENT:

The Planning & Zoning Department shall be responsible for the preparation of the County's Comprehensive Plan and various other documents, studies and reports designed to evaluate, guide and improve the quality of life of all residents within Horry County. Additionally, the Department shall prepare, periodically amend, and administer the Land Development Regulations and Zoning Ordinance to ensure that adequate guidelines exist for the physical and spatial development of the County. These activities shall be designed to promote the public health, safety, prosperity, general welfare of the citizens, businesses and visitors in Horry County.

GOALS AND OBJECTIVES:

Goals for the Planning & Zoning Department are to:

- Implement the strategies of Envision 2025, the Comprehensive Plan
- Assist in development and review of a Capital Improvement Plan for the County's future infrastructure needs
- Implement FISCALS, a fiscal impact software developed for the County
- Promote and preserve the cultural heritage and historical integrity of the County
- Assist the County with implementing CDBG entitlement program
- Administer grants awarded to the County in relation to planning projects
- Prepare area plans to assist in the orderly growth of the county
- Rewrite portions of and restructure the zoning ordinance
- Provide technical support to the Planning Commission and County Council
- Interpret the provisions of the zoning ordinance to elected/appointed officials and the public
- Verify zoning compliance for Business Licenses
- Staff the Board of Architecture Review, Board of Zoning Appeals, and Open Space Board
- Review, prepare, and process rezoning proposals, zoning variances, and special exceptions
- Review, prepare, and process development/subdivision proposals for commercial & residential developments
- Prepare periodic revisions to the land development regulations
- Assist in updating street names and addresses for the Emergency 911 program
- Assist the local MPO in the development of transportation plans

PLANNING & ZONING **DEPARTMENT NUMBER: 485**

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Planning Director/Legal Council	45	1	1	**1**
Deputy Planning Director	32	1	1	**1**
Zoning Administrator	28	1	1	**1**
Principal Planner	28	2	2	**2**
Senior Planner	25	6	6	**6**
Chief Plan Reviewer	23	1	1	**1**
GIS Planning App. Analyst	23	1	1	**1**
Plan Reviewer	20	3	3	**3**
Assistant Zoning Administrator	19	1	1	**1**
Supervisor I	16	2	2	**2**
Plan Expediter	13	3	2	**2**
Addressing Technician	11	1	1	**1**
Administrative Assistant II	12A	4	4	**4**
Trades Worker	10	0	0	**0**
TOTALS		27	26	**26**

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$1,613,208	$1,654,519	**$1,654,996**
Contractual Services	38,597	48,530	**44,087**
Supplies & Materials	25,563	25,800	**20,500**
Business & Transportation	13,424	17,024	**12,880**
Capital Outlay	-	-	**-**
Other	-	-	**-**
TOTAL	$1,690,792	$1,745,873	**$1,723,463**

PLANNING & ZONING **DEPARTMENT NUMBER: 485**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Minor plats (including commercial reviews)	1,461	1,500	**1,200**
Preliminary plats	34	35	**24**
Final plats	49	45	**12**
Standard Rezoning Actions	72	60	**60**
PDD Rezoning Actions	20	12	**7**
Commercial Reviews	215	200	**200**
Business License Issuance	4,900	3,207	**2,900**
Variance Request	105	114	**115**
Zoning Appeals	8	6	**6**
Special Exceptions	32	36	**36**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Process and forward rezoning, variance, and special exception applications within 30 days of receipt	100%	100%	**100%**
2. Review and comment on Minor Plats within 15 days	99%	99%	**100%**
3. Review and comment on Major Plats within 15 days	97%	98%	**100%**
4. Review and comment on Commercial Plans within 15 days	92%	94%	**100%**

FIRE FUND

The Fire Fund represents revenue and expenditures for the purpose of providing fire protection and safety education in the unincorporated areas of the county. Property taxes are the major source of funding for the Fire Fund. The tax millage is not a county-wide millage and is only levied against areas of the county that are provided with fire protection. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for the Fire Fund for FY 2011 is 15.2 mills.

FUND 01 FIRE SUMMARY - PUBLIC SAFETY FUNCTION

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 15,168,677	$ 16,235,214	**$ 15,211,815**
Intergovernmental	239,999	26,585	**26,585**
Interest	43,744	60,000	**17,500**
Transfers In	-	-	**-**
Sale of Assets	-	-	**-**
Other	106,414	-	**-**
TOTAL	15,558,834	16,321,799	**$ 15,255,900**
Fund Balance	280,492	-	**87,608**
TOTAL REVENUES AND-OTHER SOURCES	$ 15,839,326	$ 16,321,799	**$ 15,343,508**
EXPENDITURES:			
Personal Services	$ 9,158,807	$ 9,717,683	**$ 9,399,768**
Contractual Services	1,305,858	1,420,148	**1,518,732**
Supplies & Materials	571,353	646,680	**533,481**
Business & Transportation	581,675	804,817	**794,639**
Capital Outlay	154,328	36,523	**-**
Other	169,683	382,279	**-**
Indirect Cost Allocation	1,189,381	1,213,169	**1,235,738**
TOTAL	13,131,085	14,221,299	**13,482,358**
Transfers Out	2,708,241	2,100,500	**1,861,150**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 15,839,326	$ 16,321,799	**$ 15,343,508**

FIRE **DEPARTMENT NUMBER: 459**

SERVICE STATEMENT:

The personnel of the Horry County Fire/Rescue Department are committed to assuring the residents, guests, and visitors in our County a secure and superior quality of life to the best of our abilities. We accomplish this by maintaining a high state of readiness, dedication, and compassion in order to minimize emotional, physical and economic loss.

In our organization, we strive to make a difference in our people by creating an atmosphere of teamwork and fellowship while recognizing the individual attributes and responding to the needs of each other.

We acknowledge that empathy toward human suffering requires special individuals who realize the importance if their unselfish contribution and personal commitment to the welfare of the team and community.

GOALS AND OBJECTIVES:

1. Review the delivery of Fire/Rescue Services and develop revised process. Provide career coverage for all 1st alarm structure fires. Develop a plan for a minimum 6 personnel at each structure fire within 6 minutes and increase the number of ALS personnel.

2. Prepare, coordinate, and manage an ISO rating review:
    - Assess mileage of each fire district and determine 5 mile boundaries.
    - Develop needed fire flow requirements for each fire area.
    - Compile and organize pump, ladder and hose testing records.
    - Develop and compile minimum staffing requirements for career and volunteer responses.

3. Enhance training for both Career and volunteer Fire and EMS personnel.

4. Improve efficiency of internal functions of the department.

5. Improve the pre-hospital emergency medical care capability by:
    - Developing more aggressive ALS and BLS drug interventions and patient care skills.
    - Providing a better customer service employee/patient interaction.

FIRE **DEPARTMENT NUMBER: 459**

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Fire Chief	42	1	1	**1**
Assistant Fire Chief	27	1	1	**1**
Battalion Chief	24	8	8	**8**
Station Captain	21	15	15	**14**
Investigator	21	1	1	**1**
Part-Time Investigator	21	0	0	**1**
Training Officer	21	3	3	**4**
Public Information Officer	20	1	1	**1**
Public Education Specialist	20	1	1	**1**
Lieutenant*	19	38	38	**38**
Compliance/Wellness Coordinator	19	1	1	**1**
Firefight/Paramedic	15	18	0	**0**
Heavy Equipment Mechanic	16	2	2	**2**
Firefighter*	15	52	70	**70**
GIS Technician	13	1	1	**1**
Administrative Assistant	12A	3	3	**3**
Trades Worker	10	2	2	**2**
TOTAL		148	148	**149**

*5 Lieutenant positions and 9 Firefighter positions are unfunded.

FIRE **DEPARTMENT NUMBER: 459**

WORKLOAD INDICATORS:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Structure Fires	624	635	**657**
Auto Fires	214	240	**248**
Alarms	1,044	1,105	**1,144**
Medical Responses	14,900	15,293	**15,828**
Boat Calls	36	40	**41**
Haz-Mat Call	52	56	**58**
Motor Vehicle Accident	2,801	3,191	**3,303**
Brush/Woods Fire	1,610	1,795	**1,858**
Special Duty	1,098	1,121	**1,160**
Bomb Threat	3	5	**5**
Alert 1, 2 & 3(Aircraft Emergency)	11	14	**14**
Other Responses	573	601	**622**
Total Emergency Responses	22,966	24,096	**24,938**
Public Education Programs Fire/EMS	526	450	**475**
Public Education Participants Fire/EMS	17,348	19,580	**25,750**
Training Man-hours	51,515	50,000	**55,000**
Stations	29	30	**31**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Deploy fire suppression to provide for the arrival of an engine company within five minutes and/or the initial alarm assignment within nine minutes of initial dispatch (in accordance with NFPA 1710)	18%	20%	**55%**
2. Maintain the capability to safely initiate a fire attack within two minutes of arrival of the initial alarm assignment (in accordance with NPFA 1720 & OSHA)	90%	90%	**90%**
3. Deploy the initial full alarm assignment to provide a dedicated water supply capable of providing the needed fire flow for a minimum of 20 minutes of arrival to all structure fires (in accordance with ISO standards)	90%	90%	**90%**

ACCOMMODATIONS TAX FUND

The Accommodations Tax Fund is used to account for the revenues allocated to the fund by state law for the specific purpose of promoting tourism in Horry County and for other tourism related expenditures. Revenues are derived from a state-wide 2% room tax which is collected by the state and distributed to recipient counties, less the South Carolina Department of Revenue and Taxation administrative fee and funds withheld for other counties. The revenues, expenditures, and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 05 ACCOMMODATIONS TAX SUMMARY – ADMINISTRATION FUNCTION

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Intergovernmental	$ 2,952,740	$ 3,127,640	**$ 2,725,000**
Interest	3,327	11,500	**1,000**
Other	4,209	-	**-**
Transfer In	-	-	**-**
TOTAL	2,960,276	3,139,140	**2,726,000**
Fund Balance	195,557	-	**-**
TOTAL REVENUES AND OTHER SOURCES	$ 3,155,833	$ 3,139,140	**$ 2,726,000**
EXPENDITURES:			
Personal Services	$ 1,044,662	$ 1,064,859	**$ 829,752**
Contractual Services	102,589	122,466	**116,643**
Supplies & Materials	45,288	73,643	**41,060**
Business & Transportation	235,482	292,144	**296,644**
Capital Outlay	13,958	20,000	**-**
Other	-	-	**-**
Contributions to Agencies	1,203,854	987,675	**860,526**
Undesignated	-	68,353	**71,375**
Indirect Cost Allocation	-	-	**-**
TOTAL EXPENDITURES	$ 2,645,833	$ 2,629,140	**$ 2,216,000**
Transfers Out	510,000	510,000	**510,000**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 3,155,833	$ 3,139,140	**$ 2,726,000**

FUND 05 OTHER DEPARTMENTS FUNCTION

ACCOMMODATIONS TAX **DEPARTMENT NUMBER: 494**

SERVICE STATEMENT:

Accommodations tax is the funding received from the state government as a result of a 2% room tax collected from local hotels and motels. Funds are dispersed based on a state formula. The first $25,000 and 5% of all other collections are applied to the County General Fund and all other funds are dispersed to county agencies that are tourism related. The Accommodation Tax Committee takes requests from these agencies and makes recommendations to the County Council for disbursement of funds. County Council makes the final decision on appropriations.

GOALS AND OBJECTIVES:

To give assistance to as many agencies as possible to improve the tourism industry in Horry County.

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Contractual Services	$ -	$ -	**$ -**
Contributions to Agencies	1,203,854	987,675	**860,526**
Undesignated	-	68,353	**71,375**
TOTAL EXPENDITURES	1,203,854	1,056,028	**931,901**
Transfers	510,000	510,000	**510,000**
TOTAL EXPENDITURES AND TRANSFERS	$ 1,713,854	$ 1,566,028	**$ 1,441,901**

BEACH SERVICES **DEPARTMENT NUMBER: 452**

SERVICE STATEMENT:

The Beach Clean Program consists of two crews which are responsible for the beach, picking up loose litter and emptying the litter barrels. The Beach Patrol is responsible for enforcing all County laws that apply to the beaches of Horry County. The officers of Beach Patrol are certified police with the power to make arrests if necessary. These officers also patrol the surrounding areas of the beach.

GOALS AND OBJECTIVES:

The primary goals of Beach Services are to maintain the unincorporated beaches in a clean and presentable fashion and also ensure safety on all beaches for citizens and visitors of Horry County. It is also the goal of this department to enforce all the laws of the beaches. Other goals include enhanced training for officers with emphasis on water safety and development of a physical fitness program for personnel.

AUTHORIZED POSITIONS:

	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Lieutenant	24	1	1	**1**
Sergeant	20	2	1	**1**
Supervisor III	20	0	1	**1**
Corporal	18	2	2	**2**
Supervisor I	16	0	0	**1**
Patrolman First Class	15	8	8	**8**
Environmental Technician	12	5	5	**3**
Tradesworker	10	1	1	**1**
Total		19	19	**18**

* One Corporal position and one Patrolman First Class position are un-funded.

BUDGET SUMMARY:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Personal Services	$ 1,044,662	$1,064,859	**$ 829,752**
Contractual Services	102,589	122,466	**116,643**
Supplies & Materials	45,288	73,643	**41,060**
Business & Transportation	235,482	292,144	**296,644**
Capital Outlay	13,958	20,000	**-**
Other	-	-	**-**
TOTAL	$ 1,441,979	$1,573,112	**$1,284,099**

BEACH SERVICES **DEPARTMENT NUMBER: 452**

WORKLOAD INDICATORS:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Calls Taken	6,037	6,200	**6,300**
Disorderly Drunk	300	350	**350**
Medical	61	100	**100**
Boat Distress	15	10	**10**
Lost Persons	45	50	**50**
Rescues	4	10	**5**
Other (unidentified object, wildlife, jet ski, turtle rescue, etc.)	2,519	1,800	**2,700**
Surfer Calls	307	400	**350**
Lifeguard Calls	46	100	**75**
Towed Vehicles	58	60	**60**
Parking Warnings/Violations	235	500	**300**
Fireworks Calls	241	600	**275**
Golf Cart Calls	315	375	**350**

PERFORMANCE MEASURES:	**FY 2009**	**FY 2010**	**Target 2011**
1. Maintain a level of proficiency as it pertains to Advanced Lifesaving, First Aid and CPR certification	100%	100%	**100%**
2. Maintain five hours a week as it pertains to assignment on all-terrain vehicles for patrol of oceanfront	95%	100%	**100%**
3. Bi-annual training on departmental watercraft	100%	100%	**100%**
4. Beaches cleaned by 9:30 a.m. seven days a week (April to September 15th)	98%	100%	**100%**
5. Beaches cleaned by 9:30 a.m. five days a week (September 15th through March)	98%	100%	**100%**

WASTE MANAGEMENT FUND

The Waste Management Fund was established in fiscal year 1993 to accumulate the revenues and expenditures related to solid waste collection and recycling. Operations of this fund are financed with property tax millage levied on the unincorporated areas of the county. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for the Waste Management Fund for FY 2011 is 6.0 mills.

FUND 06 WASTE MANAGEMENT RECYCLING SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 6,631,290	$ 7,122,168	**$ 6,555,780**
Intergovernmental	-	-	**-**
Interest on Investments	102,227	70,000	**40,250**
Other	45	-	**-**
TOTAL REVENUES	$ 6,733,562	$ 7,192,168	**$ 6,596,030**
Transfer In	-	-	**-**
Fund Balance	-	-	**398,087**
TOTAL REVENUES AND FUND BALANCE	$ 6,733,562	$ 7,192,168	**$ 6,994,117**
EXPENDITURES:			
Contractual Services	$ 4,832,112	$ 6,189,058	**$ 6,533,266**
Capital Outlay	147,491	400,000	**450,000**
Other	-	594,899	**-**
Indirect Cost Allocation	8,050	8,211	**10,851**
TOTAL EXPENDITURES	$ 4,987,653	$ 7,192,168	**$ 6,994,117**
Fund Balance	1,745,909	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 6,733,562	$ 7,192,168	**$ 6,994,117**

WASTE MANAGEMENT RECYCLING **DEPARTMENT NUMBER: 483**

SERVICE STATEMENT:

The Waste Management Recycling Department is responsible for giving the residents of Horry County a manned recycling center system that will place a disposal site within five miles of their home, which should keep the highways of our county as free of litter as possible.

GOALS AND OBJECTIVES:

Our goals include continuing to be a working part of the Horry County Solid Waste Authority's overall function, to give the residents of Horry County the best, least expensive, most convenient method of disposing of their solid waste and still meet or exceed all local, state and federal goals and regulations.

BUDGET SUMMARY:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Contractual Services	$ 4,832,112	$ 6,189,058	**$ 6,533,266**
Capital Outlay	147,491	400,000	**450,000**
Other	-	594,899	**-**
Indirect Cost Allocation	8,050	8,211	**10,851**
TOTAL	$ 4,987,653	$ 7,192,168	**$ 6,994,117**

The County currently operates 24 (twenty-four) manned recycling centers at the following locations:

North Myrtle Beach	Longs
Loris	Red Bluff
Mount Olive	Ketchuptown
Aynor	Browntown
Kate's Bay Road	Sarvis Crossroads
Dorman's Crossroads	Homewood Hwy 701
Oak Grove Hwy 905	Landfill
Jackson Bluff	Socastee
McDowell Shortcut	Toddville
Brooksville	Bucksport
Duford	Dog Bluff
Holmestown/Scipio Lane	Carolina Forest

COMMENTS:
This is a State mandated function.

WATERSHEDS FUND

The Watersheds Fund account for the maintenance of Cartwheel, Buck Creek, Crab Tee, Gapway, Simpson Creek and Todd Swamp Watersheds. The revenues, expenditures, and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes..

The property tax rate for FY 2011 for each of the six watersheds are as follows: Cartwheel Watershed is 3.4 mills, Buck Creek Watershed is 3.2 mills, Crab Tree Watershed is 3.2 mills, Gapway Watershed is 3.1 mills, Simpson Creek Watershed is 2.9 mills, and Todd Swamp Watershed is 3.1 mills.

FUNDS 15, 17, 18, 19, 20, 21 WATERSHEDS

SERVICE STATEMENT:

The Watershed Funds are used to account for the property tax revenues collected for the specific purpose of providing general maintenance and upkeep of the six (6) watersheds. Funds are derived from taxes assessed on residents benefiting from the watershed in each special district.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 99,655	$ 93,383	**$ 99,095**
Transfer In	-	-	**-**
Interest	9,281	12,040	**5,950**
Fund Balance	-	-	**-**
TOTAL REVENUES	$ 108,936	$ 105,423	**$ 105,045**
EXPENDITURES:			
Contractual Services	$ 19,281	$ 102,726	**$ 102,981**
Business & Transportation	-	-	**-**
Indirect Cost Allocation	2,645	2,697	**2,064**
Fund Balance	87,010	-	**-**
TOTAL EXPENDITURES & OTHER USES:	$ 108,936	$ 105,423	**$ 105,045**

MT. GILEAD FUND

The Mt. Gilead Fund accounts for revenue derived from property taxes for road improvements in the Mt. Gilead Community. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2011 Mt. Gilead Road maintenance is 7.0 mills.

FUND 32 MT. GILEAD ROAD MAINTENANCE

SERVICE STATEMENT:

The Mt. Gilead Road Maintenance Fund is used to account for the revenues collected from 7.0 mills levied on real property within the district. Expenditures are authorized only for the maintenance and improvement of the roads within the district.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 33,609	$ 27,475	**$ 30,775**
Interest on Investments	7,152	7,500	**3,500**
Other	-	-	**-**
Other Sources:			
Fund Balance	7,610	25,000	**25,000**
Transfers In	-	-	**-**
TOTAL REVENUES	$ 48,371	$ 59,975	**$ 59,275**
EXPENDITURES:			
Personal Services	$ 602	$ 602	**$ 602**
Contractual Services	43,981	20,354	**37,300**
Construction Contracts	-	-	**-**
Indirect Cost Allocation	3,788	3,864	**4,979**
Contingency	-	35,155	**16,394**
Other Uses:			
Interest Exp on Principle	-	-	**-**
Transfers Out	-	-	**-**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES & OTHER USES	$ 48,371	$ 59,975	**$ 59,275**

SOCASTEE COMMUNITY RECREATION FUND

The Socastee Community Recreation Fund accounts for revenue derived from property taxes earmarked for recreation facilities in the Socastee Community. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2011 Socastee Community Recreation is 1.8 mills.

FUND 33 SOCASTEE COMMUNITY RECREATION

SERVICE STATEMENT:

The Socastee Community Recreation Fund is used to account for the revenues collected from 1.8 mills levied on real and personal property within the district. Expenditures are authorized only for recreation services within the district.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 181,586	$ 176,745	**$ 179,025**
Interest on Investments	315	255	**250**
TOTAL REVENUES	181,901	177,000	**179,275**
Other Sources:			
Fund Balance	4,883	-	**-**
TOTAL REVENUES & OTHER SERVICES	$ 186,784	$ 177,000	**$ 179,275**
EXPENDITURES:			
Personal Services	$ 958	$ 2,000	$ **2,000**
Contractual Services	4,436	4,438	**57,344**
Supplies & Materials	181,066	-	**2,000**
Capital Outlay	-	-	**33,936**
Indirect Cost Allocation	324	330	**283**
Other	-	150,688	**63,914**
Other Uses:			
Transfer Out	-	19,544	**19,798**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES	$ 186,784	$ 177,000	**$ 179,275**

ROAD MAINTENANCE FUND

The Road Maintenance Fund is used to account for the revenues collected and transfers in from the following:

$30 fee charged for each motorized vehicle licensed within the County
1.0% Hospitality Fee Allocation (Transfer In)
CTC Allocations (Transfer In)

Funds are earmarked for the maintenance and/or improvements of the County's road system and public works operation. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 34 - ROAD MAINTENANCE

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Fees and Fines	$ 7,073,671	$ 7,091,185	**$ 6,966,650**
Licenses and Permits	-	-	**-**
Intergovernmental	-	-	**-**
Interest	224,499	160,000	**122,500**
Other	-	-	**-**
TOTAL REVENUES	7,298,170	7,251,185	**7,089,150**
Transfers In	2,780,698	2,900,000	**2,665,150**
Fund Balance	-	-	**307,028**
TOTAL REVENUES AND OTHER SOURCES	$ 10,078,868	$ 10,151,185	**$ 10,061,328**

EXPENDITURES:			
Personal Services	$ 473,945	$ 605,257	**$ 593,309**
Contractual Services	4,445,127	5,713,049	**4,951,931**
Supplies & Materials	60,591	21,842	**19,286**
Business & Transportation	123,444	251,380	**399,222**
Capital Outlay	2,024	100,000	**50,000**
CTC Road Construction	-	-	**-**
Payments—Municipalities	1,382,235	1,363,885	**1,371,364**
Indirect Cost Allocation	39,973	40,772	**362,466**
TOTAL EXPENDITURES	6,527,339	8,096,185	**7,747,578**
Transfers Out	323,853	2,055,000	**2,313,750**
Fund Balance	3,227,676	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 10,078,868	$ 10,151,185	**$ 10,061,328**

FUND 34 - ROAD MAINTENANCE - INFRASTRUCTURE & REGULATION FUNCTION

SERVICE STATEMENT:

The Public Works Department maintains approximately 793 miles of unpaved road, 607 miles of paved roads, 2,400 miles of drainage and approximately 67 bridges throughout Horry County. In addition, the Engineering and Public Works Departments perform road paving and resurfacing as approved in the County's Local Road Improvement Plan and in the recently adopted Capital Sales Tax referendum.

GOALS AND OBJECTIVES:

It is the goal of the Engineering and Public Works Departments to provide Horry County with a more efficient, highly productive, road maintenance and construction program; to increase our ability to pave more roads and improve maintenance standards and techniques; to provide an infrastructure for stormwater management; and to provide efficient infrastructure for the county.

ENGINEERING **DEPARTMENT NUMBER: 404**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	**$ -**
Contractual Services	2,626,531	3,417,491	**2,505,732**
Supplies & Materials	44,213	-	**-**
Business & Transportation	-	-	**-**
Capital Outlay	-	-	**-**
Other	-	1,242,605	**2,057,028**
TOTAL	$ 2,670,744	$ 4,660,096	**$ 4,562,760**

INFRASTRUCTURE & REGULATION DIVISION **DEPT. NUMBER: 466**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	**$ -**
Contractual Services	67,593	-	-
Supplies & Materials	1,189	-	-
Business & Transportation	-	-	-
Capital Outlay	-	-	-
Other	-	-	-
TOTAL	$ 68,782	$ -	**$ -**

PUBLIC WORKS - ROAD MAINTENANCE **DEPARTMENT NUMBER: 470**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ -	$ -	$ -
Contractual Services	-	-	-
Supplies & Materials	-	-	-
Business & Transportation	-	-	-
Capital Outlay	-	-	-
Other	3,853	-	-
TOTAL	$ 3,853	$ -	$ -

PUBLIC WORKS – CONSTRUCTION **DEPARTMENT NUMBER: 471**

SERVICE STATEMENT:

Improve county maintained roads by means of constructing and paving roads. This includes, but is not limited to, installing tile for roadside drainage, clearing and grubbing, drainage design and improvements, subgrade preparation, base preparation, fine grading, testing and seeding.

GOALS AND OBJECTIVES:

Our goals are to prepare and pave 7.0 miles of county maintained dirt roads in accordance with the Road Plan and improve drainage and seed shoulders for the 7.0 miles of roads paved.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor II	18	3	3	**2**
Heavy Equipment Operator III	14	3	3	**4**
Heavy Equipment Operator II	12	6	6	**6**
TOTAL		12	12	**12**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 473,945	$ 605,257	**$ 593,309**
Contractual Services	1,751,003	2,295,558	**2,446,199**
Supplies & Materials	15,189	21,842	**19,286**
Business & Transportation	123,444	251,380	**399,222**
Capital Outlay	2,024	100,000	**50,000**
Other	359,973	853,167	**619,188**
TOTAL	$ 2,725,578	$ 4,127,204	**$ 4,127,204**

PUBLIC WORKS - CONSTRUCTION **DEPARTMENT NUMBER: 471**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Redesigned drainage (miles)	15.56	14.0	**14.0**
Seeding shoulders (miles)	7.78	7.0	**7.0**

Performance Measures:	**FY 2009**	**FY 2010**	**Target 2011**
1. Pave 7.0 miles of roads in accordance with road plan.	7.78	7.0	**7.0**

BEACH NOURISHMENT FUND

The Beach Nourishment Fund is used to account for revenues and expenditures for beach nourishment and renourishment projects on the unincorporated beaches of the County. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

Beach Nourishment is funded with transfers from the Accommodations Tax and General Funds.

FUND 38 BEACH NOURISHMENT - INFRASTRUCTURE & REGULATION FUNCTION

SERVICE STATEMENT:

The Beach Nourishment Fund is used to account for revenues and expenditures for beach nourishment and renourishment projects on the unincorporated beaches of the County.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Intergovernmental	$ -	$ -	**$ -**
Interest	(3,413)	35,000	**-**
TOTAL REVENUES	(3,413)	35,000	**-**
Other Sources:	-		
Transfers In	887,646	837,962	**842,662**
Fund Balance	-	-	**-**
TOTAL REVENUES & OTHER SOURCES	$ 884,233	$ 872,962	**$ 842,662**
EXPENDITURES & OTHER USES			
Contractual Services	$ -	$ -	**$ -**
Capital Outlay	224,036	-	**87,537**
Cost Allocation	-		
Contingency	-	872,962	**755,125**
Fund Balance	660,197	-	**-**
TOTAL EXPENDITURES & OTHER USES	$ 884,233	$ 872,962	**$ 842,662**

ADMISSIONS TAX FUND

The Admissions Tax Fund accounts for revenue derived from Admissions Tax District established in the Waccamaw Pottery area. These funds are earmarked by state law for infrastructure improvements. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 42 ADMISSIONS TAX - FANTASY HARBOUR **DEPARTMENT NUMBER: 495**

SERVICE STATEMENT:

The Admissions Tax - Fantasy Harbour Fund is used to account for revenues collected by the State, passed through to the county, for Admissions paid in the Fantasy Harbour section of the County. Expenditures are authorized only for the improvement of roads within this area.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Interest of Investments	6,778	-	-
Intergovernmental	$ 1,321,891	$ 75,000	**$ 20,000**
Other Sources:			
Fund Balance	-	-	**530,000**
TOTAL REVENUES	$ 1,328,669	$ 75,000	**$ 550,000**
EXPENDITURES:			
Contractual Services	$ -	$ -	**$ -**
Capital Outlay	-	-	**-**
Other	-	-	**550,000**
Transfer Out	935,190	75,000	**-**
Other Uses:	-	-	-
Fund Balance	393,479	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 1,328,669	$ 75,000	**$ 550,000**

HOSPITALITY FEE 1.5% FUND

The Hospitality Fee (1.5%) Fund accounts for revenue derived from countywide fees on sales of prepared food, car rentals, admissions and accommodations in the countywide areas of the County. These funds are earmarked for road construction-RIDE Projects. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 47 HOSPITALITY FEE (1.5%)

SERVICE STATEMENT:

The Hospitality Fee (1.5%) is used to account for fees collected countywide from the sale of prepared foods, accommodations, and admissions. Revenues collected will be used for road construction-RIDE Projects.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Fees and Fines	$ 28,329,397	$ 29,311,450	**$ 27,805,045**
Interest	39,230	48,500	**25,000**
Other	-	-	-
Fund Balance	-	-	-
TOTAL REVENUES	$ 28,368,627	$ 29,359,950	**$ 27,830,045**
EXPENDITURES & OTHER USES:			
Other	$ -	$ -	**$ -**
Undesignated Contingency	$ -	$ -	**$ -**
Other Uses:			
Transfers Out	$ 28,341,455	$ 29,359,950	**$ 27,830,045**
Fund Balance	27,172	-	-
TOTAL EXPENDITURES AND OTHER USES	$ 28,368,627	$ 29,359,950	**$ 27,830,045**

HOSPITALITY FEE 1.0% FUND

The Hospitality Fee (1.0%) Fund accounts for revenue derived from unincorporated sale of prepared food, car rentals, admissions and accommodations in the unincorporated areas of the County. These funds are earmarked to offset County public safety, Baseball Fund and infrastructure and regulation services impacted by tourism. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 48 HOSPITALITY FEE (1.0 %)

SERVICE STATEMENT:

The Hospitality Fee (1.0%) is used to account for the fees collected in the unincorporated area of the County on the sale of prepared foods, car rentals, accommodations, and admissions.

REVENUES:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Fees and Fines	$ 6,179,238	$ 6,350,250	**$ 5,898,850**
Interest	28,024	25,000	**10,850**
Other	-	-	-
Transfer In	-	-	-
TOTAL REVENUES	$ 6,207,262	$ 6,375,250	**$ 5,909,700**
OTHER FINANCING SOURCES:			
Fund Balance	$ 548,438	$ -	**$ -**
TOTAL REVENUES & OTHER FINANCING SOURCES	$ 6,755,700	$ 6,375,250	**$ 5,909,700**
EXPENDITURES:			
Personal Services	$ -	$ -	**$ -**
Contractual Services	-	-	-
Supplies & Materials	-	-	-
Business & Transportation	-	-	-
Capital Outlay	-	-	-
Contingency	-	746,026	**27,059**
Transfer Out	6,755,700	5,629,224	**5,882,641**
TOTAL EXPENDITURES	6,755,700	6,375,250	**5,909,700**
Other Uses:			
Fund Balance	-	-	-
TOTAL EXPENDITURES AND OTHER USES	$ 6,755,700	$ 6,375,250	**$ 5,909,700**

VICTIM WITNESS ASSISTANCE FUND

The Victim Witness Fund was established pursuant to the Victim Bill of Rights Act as passed by the State of South Carolina. This act mandated the collection, use and restriction of certain portions of the fines and special assessments collected in the Circuit and Magistrate Court process. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 52 - Victim Witness Assistance

DEPARTMENT NUMBER: 421, 453, 490, 495 & 494

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Victim Witness	517,769	520,208	**514,756**
Transfer In	234,746	135,254	**81,107**
Other	353	(500)	**500**
Fund Balance	$ -	$ -	**$ -**
TOTAL REVENUES	$ 752,868	$ 654,962	**$ 596,363**
EXPENDITURES:			
Personal Services	678,584	618,140	**480,694**
Contractual Services	4,464	6,900	**6,900**
Supplies & Materials	16,472	9,767	**8,767**
Business & Transportation	11,240	20,155	**18,895**
Capital Outlay	-	-	-
Other	$ -	$ -	**$ 81,107**
TOTAL EXPENDITURES	$ 710,760	$ 654,962	**$ 596,363**
Transfers Out	-	-	-
Fund Balance	42,108	-	-
TOTAL EXPENDITURES AND OTHER USES	$ 752,868	$ 654,962	**$ 596,363**

VICTIM'S BILL OF RIGHTS - GEORGETOWN SOLICITOR **DEPARTMENT NUMBER: 421**

SERVICE STATEMENT:

To provide victim services to all victims of crimes in the Fifteenth Judicial Circuit via letters, telephone contact and one-on-one contact and home visits. Special emphasis is placed on victims of violent crimes. Follow-ups after trials are conducted with victims in all criminal cases. The victim/witness division assists victims through the Court process to ensure that their rights are protected.

GOALS AND OBJECTIVES:

Our primary goal is to ensure that the victim's rights are protected. Another objective is to make sure that victims have transportation to Court and make all lodging and travel arrangements when victims are out of state. We have a restitution officer that works with victims to try and recoup their losses through court sentences.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Victim's Advocates	13	1	1	**1**
TOTAL		1	1	**1**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 55,558	$ 55,508	**$ 55,056**
Contractual Services	-	-	**-**
Supplies & Materials	990	1,200	**1,200**
Business & Transportation	2,636	3,500	**3,500**
Other	-	-	**-**
TOTAL	$ 59,184	$ 60,208	**$ 59,756**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Victims serviced	1,920	1,950	**1,970**
# of victims served per advocate	640	975	**980**
# of Parole Hearing attended by the Director	7	10	**10**
# of Restitution Hearing attended by advocates	7	10	**10**

Performance Measures are included with Department Number 52-495.
This is a State Mandated Function

VICTIM'S BILL OF RIGHTS - DETENTION **DEPARTMENT NUMBER: 453**

SERVICE STATEMENT:

The Victim Advocates at J. Reuben Long Detention Center will provide victim services to all victims of crime in the Fifteenth Judicial Circuit by guiding them through the Court process and to ensure those individual rights are protected as stated in the Victim Bill of Rights Act 141 of 1997.

GOALS AND OBJECTIVES:

To guarantee that all victims and witnesses to a crime committed within Horry County are treated with dignity, respect, courtesy and sensitivity and are afforded the services as provided by law. The Victim Advocates are to render support to a network of services for victims and their accessibility to those resources.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor III-Detention	20	1	1	**1**
Victim's Advocates-Detention	13	4	4	**3**
TOTAL		5	5	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 249,855	$ 247,042	**$ 199,772**
Contractual Services	2,719	5,000	**5,000**
Supplies & Materials	8,803	3,750	**3,750**
Business & Transportation	-	7,650	**7,650**
Capital Outlay	-	-	**-**
Other	-	-	**81,107**
TOTAL	$ 261,377	$ 263,442	**$ 297,279**

VICTIM'S BILL OF RIGHTS - DETENTION **DEPARTMENT NUMBER: 453**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Number of Case files and Court appearances	14,987	17,268	**18,993**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Enter new cases into SAVIN within 24 hours of booking	95%	95%	**96%**
2. Forward new cases and victim information to the Solicitor's Office within 48 hours	95%	95%	**95%**
3. Contact victims and explain SAVIN to them and the court process within 24 hours	99%	99%	**100%**
4. Run NCIC's for Solicitor's Office prior to court hearings	100%	100%	**100%**
5. Notify victims of release of defendant within one hour of the defendant's release	100%	100%	**100%**

This is a State Mandated Function

VICTIM'S BILL OF RIGHTS - POLICE **DEPARTMENT NUMBER: 490**

SERVICE STATEMENT:

The Horry County Police Department's Victim Advocate Program is comprised of two civilian employees. The victim advocates work under limited supervision of the Violent Crimes section supervisor. Each advocate operates and coordinates a victim assistance program by providing crisis intervention and necessary support services to victims of crime. They provide educational materials to law enforcement staff and the community in response to criminal victimization.

GOALS AND OBJECTIVES:

The main goal of the Victim Advocate Program is to establish contact with victims of crime and identify their needs, refer victims to appropriate service agencies and/or providers, and ensure victims' legal rights are protected. They advise victims of case status and progress, maintain contact with and provide support to victims and/or family members throughout the criminal justice process as needed. A second goal is to provide crisis intervention and support to victims of crime, provide educational materials concerning victims' rights, and adult and child victimization. Through this they increase the community's awareness of the victim assistance program to encourage timely reporting and assistance.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Victim's Advocates	13	2	2	**0**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 88,273	$ 88,078	**$ -**
Contractual Services	-	-	-
Supplies & Materials	1,011	1,000	-
Business & Transportation	750	1,260	-
Other	-	-	-
TOTAL	$ 90,034	$ 90,338	**$ -**

WORKLOAD INDICATORS:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2010**
Cases Assigned	114	200	-
Cases Unfounded	21	20	-
Cases Exceptionally Cleared	55	50	-
Cases Cleared by Arrest	12	26	-
Victim Contacts	2,124	2,200	-
Assistance Provided	614	600	-

* This department has been deleted and its function will be absorbed by the Solicitor and Detention.

VICTIM'S BILL OF RIGHTS - POLICE **DEPARTMENT NUMBER: 490**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Contact victims within 48 hours of case assignment	95%	95%	**N/A**
2. Forward victim compensation forms to State Office of Victim Assistance (SOVA) within 48 hours of contact (in person) with victim	100%	100%	**N/A**
3. Forward completed victim's request forms to South Carolina Victim's Assistance Network (SCVAN) for emergency funding within 24 hours of the request	100%	100%	**N/A**

This is a State Mandated Function

VICTIM'S BILL OF RIGHTS - SOLICITOR **DEPARTMENT NUMBER: 495**

SERVICE STATEMENT:

To provide victim services to all victims of crimes in the Fifteenth Judicial Circuit via letters, telephone contact and one-on-one contact and home visits. Special emphasis is placed on victims of violent crimes. Follow-ups after trials are conducted with victims in all criminal cases. The victim/witness division assists victims through the Court process to ensure that their rights are protected.

GOALS AND OBJECTIVES:

Our primary goal is to ensure that the victim's rights are protected. Another objective is to make sure that victims have transportation to Court and make all lodging and travel arrangements when victims are out of state. We have a restitution officer that works with victims to try and recoup their losses through court sentences.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Supervisor III	20	1	1	**1**
Restitution Officer	14	1	1	**1**
Victim's Advocate	13	3	3	**2**
TOTAL		5	5	**4**

BUDGET SUMMARY:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Personal Services	$ 284,898	$ 227,512	**$ 225,866**
Contractual Services	1,745	1,900	**1,900**
Supplies & Materials	5,668	3,817	**3,817**
Business & Transportation	7,854	7,745	**7,745**
Other	-	-	**-**
TOTAL	$ 300,165	$ 240,974	**$ 239,328**

VICTIM'S BILL OF RIGHTS - SOLICITOR **DEPARTMENT NUMBER: 495**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Victims serviced	9,000	9,200	**9,250**
# of victims served per advocate	2,250	2,300	**2,312**
# of Parole Hearing attended by the Director	20	21	**21**
# of Restitution Hearing attended by advocates	25	26	**25**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Enter and mail Victim Impact Statements within 48 hours of receipt of case in Solicitor's Office	96%	96%	**96%**
2. Forward new cases and victim information to the Prosecutors within 72 hours	95%	95%	**95%**
3. Contact victims and verify restitution within 10 days	100%	100%	**100%**

This is a State Mandated Function

SENIOR CITIZEN FUND

The Senior Citizen Fund accounts for revenue derived from property taxes earmarked for senior citizen programs. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for FY 2011 Senior Citizen Fund is .4 mills.

FUND 53 - SENIOR CITIZEN FUND

SERVICE STATEMENT:

The Senior Citizen Fund is used to account for revenues collected from .4 mills levied on real and personal property. Expenditures are authorized only for programs that benefit the senior citizens of the County. Currently, the county has designated the Horry County Council on Aging as the agency through which these funds are administered.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 757,689	$ 811,405	**$ 775,860**
Interest	585	550	**425**
Fund Balance	-	-	-
TOTAL REVENUES	$ 758,274	$ 811,955	**$ 776,285**
EXPENDITURES:			
Contractual Services	$ 749,863	$ 811,622	**$ 775,925**
Indirect Cost Allocation	326	333	**360**
Other Uses:			
Fund Balance	8,085	-	-
TOTAL EXPENDITURES	$ 758,274	$ 811,955	**$ 776,285**

ARCADIAN SHORES FUND

The Arcadian Shores Fund accounts for revenue derived from property taxes earmarked for infrastructure improvements within the Arcadian Shores Special Tax District. Revenues, expenditures, and fund balances of this fund are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for Arcadian Shores Fund is 32.3 mills.

FUND 57 ARCADIAN SHORES

SERVICE STATEMENT:

The Arcadian Shores Fund is used to account for the revenues collected from 32.3 mills levied on real and personal property within the district. Expenditures are authorized for road and drainage improvements to the publicly dedicated right of way and the administration and debt maintenance cost related to the approved purpose within the district.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 60,196	$ 56,975	**$ 61,860**
Interest	658	550	**350**
Other Sources:			
Loan*	-		
Other	-	-	**-**
Fund Balance	-	-	**-**
TOTAL REVENUES & OTHER SERVICES	$ 60,854	$ 57,525	**$ 62,210**
EXPENDITURES:			
Personal Services	$ 602	$ 602	$ **602**
Contractual Services	29,140	16,314	**18,840**
Supplies & Materials	102	110	**110**
Indirect Cost Allocation	3,354	3,421	**3,364**
Other	16,203	37,078	**39,294**
Other Uses:			
Fund Balance	11,453	-	**-**
TOTAL EXPENDITURES	$ 60,854	$ 57,525	**$ 62,210**

*Loan from County

BASEBALL STADIUM FUND

The Baseball Stadium Fund was established pursuant to a Baseball Management Agreement dated September 1, 1998 with the City of Myrtle Beach, South Carolina and the County. The City has an undivided 70% ownership interest and the County has an undivided 30% ownership interest in the Project. The County agreed to make payments of an amount equal to 30% of the required debt service requirements of the Certificates of Participation, Series 1998 that were originally issued for $10,295,000. The County's proportionate interest in the debt service requirements of the Certificates initial amount is $3,088,500.

FUND 66 BASEBALL STADIUM FUND

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Interest	-	-	**-**
Transfers In	79,800	335,894	**101,230**
Fees & Fines	10,147	6,600	**10,000**
TOTAL REVENUES	$ 89,947	$ 342,494	**$ 111,230**
Retained Earnings	-	-	**-**
TOTAL REVENUES & RETAINED EARNINGS	$ 89,947	$ 342,494	**$ 111,230**
EXPENSES:			
Personal Services	$ 15,784	$ -	**$ -**
Contractual Services	32,384	-	-
Supplies & Materials	25,453	-	-
Principal	-	151,500	**-**
Interest	-	91,476	**-**
Depreciation	-	-	**-**
Other	-	99,518	**111,230**
TOTAL EXPENSES	$ 73,621	$ 342,494	**$ 111,230**
Retained Earnings	16,326	-	**-**
TOTAL EXPENSES & RETAINED EARNINGS	$ 89,947	$ 342,494	**$ 111,230**

INDUSTRIAL PARKS FUND

The Industrial Parks Fund began operation July 1, 1998, to account for the revenues and expenses related to the rental, maintenance, development and sale of property at the Atlantic Center and 701 Industrial Parks, which are owned and operated by Horry County. These industrial parks are marketed and maintained to encourage future economic development within Horry County. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 67 INDUSTRIAL PARKS SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Sale of Property	$ -	$ -	**$ -**
Rents	80,324	64,655	**64,656**
Interest	73,122	90,000	**44,000**
Misc. Revenue	80	-	**-**
Property Taxes	-	-	**-**
TOTAL	$ 153,526	$ 154,655	**$ 108,656**
Retained Earnings	901,710	1,000,000	**590,700**
TOTAL REVENUES & RETAINED EARNINGS	$ 1,055,236	$ 1,154,655	**$ 699,356**

EXPENSES:			
Personal Services	$ -	$ -	**$ -**
Contractual Services	526,260	15,550	**10,250**
Supplies & Materials	11,841	-	**-**
Business & Transportation	-	-	**-**
Indirect Cost Allocation	17,135	17,478	**11,748**
Other	-	1,121,627	**586,658**
Transfer Out	500,000	-	**90,700**
TOTAL EXPENSES	$ 1,055,236	$ 1,154,655	**$ 699,356**
Retained Earnings	$ -	$ -	**$ -**
TOTAL EXPENSES & RETAINED EARNINGS	$ 1,055,236	$ 1,154,655	**$ 699,356**

STORMWATER MANAGEMENT FUND

The Stormwater Management Fund began operation July 1, 1999, to account for the revenues and expenses related to the project construction, maintenance, and development of the County's stormwater management program. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 68 - STORMWATER MANAGEMENT FUND

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Fees and Fines	$ 4,306,390	$ 4,300,000	**$ 4,500,000**
Licenses and Permits	-	-	**-**
Intergovernmental	-	-	**-**
Interest	71,620	115,000	**30,000**
Other	-	-	**-**
TOTAL	$ 4,378,010	$ 4,415,000	**$ 4,530,000**
Transfers In	-	411,149	**-**
Fund Balance	710,249	-	**261,861**
TOTAL REVENUES AND OTHER SOURCES	$ 5,088,259	$ 4,826,149	**$ 4,791,861**
EXPENDITURES:			
Personal Services	$ 1,437,626	$ 1,700,208	**$ 1,706,763**
Contractual Services	1,764,972	1,269,146	**1,214,054**
Supplies & Materials	249,954	306,660	**265,110**
Business & Transportation	250,943	331,245	**352,427**
Capital Outlay	929,199	524,000	**500,000**
Other	205,565	326,843	**253,507**
TOTAL EXPENSES	$ 4,838,259	$ 4,458,102	**$ 4,291,861**
Transfers Out	250,000	368,047	**500,000**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 5,088,259	$ 4,826,149	**$ 4,791,861**

FUND 68 - STORMWATER MANAGEMENT FUND DEPARTMENT NUMBER: 472

SERVICE STATEMENT:

The mission of the Drainage and Stormwater Management Department is to develop, implement, operate, and adequately and equitably fund the acquisition, construction, operation, maintenance, and regulation of county stormwater drainage systems. The program shall strive to safely and efficiently control runoff, enhance public health and safety, facilitate mobility and access to homes and businesses during and after storm events, protect lives and property, complement and support other local, county and state programs and priorities, seek to reduce and eliminate the discharge of pollutants to receiving waters, protect the beach resources of the community, and enhance the natural resources of the community.

Stormwater Management Department is also responsible for mosquito eradication throughout Horry County. This will be accomplished by ground spraying, coordinating aerial spraying and larvicide.

GOALS AND OBJECTIVES:

1. To preserve and enhance the quality of the water of Horry County:
    - Provide services as described in the NPDES Phase II permit application
    - Protect and conserve the natural functions of wetlands and waterbodies through pollutant reduction

2. To reduce the impact of flooding in Horry County:
    - Develop and implement solutions for major drainage problems
    - Control the growth of vegetation in ditches and canals
    - Develop a workable and credible easement program for all County drainage facilities
    - Continue to review and enforce drainage design requirements for new development

3. To create public support for the importance of Storm Water Management:
    - Make information and education accessible to citizens
    - Provide citizens with appropriate venues to participate in the storm water management program
    - Create stakeholder partnerships to address storm water issues
    - Train front-line employees to respond to citizen inquiries

4. To manage storm water program funds to maximize the benefits to citizens:
    - Develop a prioritized Capital Improvement Project list
    - Develop a storm water maintenance management plan
    - Inspect and enforce compliance with County storm water policies and regulations
    - Achieve total commitment to the strategic planning process

FUND 68 - STORMWATER MANAGEMENT FUND **DEPARTMENT NUMBER: 472**

AUTHORIZED POSITIONS:

	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Stormwater Manager	40	1	1	**1**
Deputy Stormwater Manager	29	1	1	**1**
Civil Engineer I	24	8	8	**8**
GIS Analyst I	23	1	1	**1**
Supervisor III	20	2	2	**2**
Civil Engineer Designer	19	1	1	**1**
Accountant	17A	1	1	**1**
Supervisor I	16	0	1	**1**
HEO III	14	6	6	**6**
Tradesworker	10	1	2	**1**
HEO II	12	2	2	**2**
Administrative Assistant	12A	1	1	**1**
HEO I	10	2	2	**3**
TOTAL		27	29	**29**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Ditches cleaned	80 miles	80 miles	**80 miles**
Vegetation control of ditches	100 miles	100 miles	**100 miles**
Bush-hog ditches	400 miles	400 miles	**400 miles**
Hand Clean Ditches	5 miles	5 miles	**5 miles**
Installation of storm drain	6,000 LF	6,000 LF	**2,500 LF**
Administrator Work Orders	25	25	**25**
Hotline Service Requests	717	1,300	**750**
Issue and inspect Stormwater permits	400	180	**150**
Mosquito Spraying (acres):			
Aerial	500,000	300,000	**450,000**
Ground	250,000	263,000	**300,000**

FUND 68 - STORMWATER MANAGEMENT FUND **DEPARTMENT NUMBER: 472**

PERFORMANCE MEASURES:	FY 2009	FY 2010	Target 2011
1. Percentage of complaints responded to within 2 working days	95%	99%	**99%**
2. Develop and implement solutions for major drainage problems	6 Projects	6 Projects	**4 Projects**
3. Detailed drainage system inventory & mapping	June 2009	June 2010	**June 2011**
4. Implement NPDES program components	June 2009	June 2010	**June 2011**
Mosquito Abatement:			
5. Check retention ponds and all other potential breeding pools weekly	100%	100%	**100%**
6. Check and treat monthly abandoned swimming pools for larvae	100%	100%	**100%**
7. Monitor ball field/parks on a two-week rotation basis	100%	100%	**100%**

AYNOR (COOL SPRING) BUSINESS PARK FUND

The Aynor (Cool Spring) Business Park was developed in 2005 through the County's Multi County Business Park and Development agreement with the Burroughs and Chapin Company. Phase 1 of the Park consists of approximately 90 acres. The Park is marketed and maintained to encourage future economic development within Horry County. The revenues, expenses and retained earnings are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 69 AYNOR (COOL SPRING) BUSINESS PARK SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Sale of Property	$ 60,900	$ -	**$ -**
Rents	-	-	**-**
Interest	13,010	12,500	**-**
Misc. Revenue	-	-	**-**
Property Taxes	-	-	**-**
TOTAL	$ 73,910	$ 12,500	**$ -**
Transfer In	-	-	**-**
Retained Earnings	1,791,315	6,000	**20,000**
TOTAL REVENUES & RETAINED EARNINGS	$ 1,865,225	$ 18,500	**$ 20,000**
EXPENSES:			
Personal Services	$ -	$ -	**$ -**
Contractual Services	3,013	6,000	**2,700**
Supplies & Materials	5,769	12,500	**7,000**
Capital Outlay	-	-	**-**
Indirect Cost Allocation	-	-	**-**
Other	56,443	-	**10,300**
Transfer Out	1,800,000	-	**-**
TOTAL EXPENSES	$ 1,865,225	$ 18,500	**$ 20,000**
Retained Earnings	$ -	$ -	**$ -**
TOTAL EXPENSES & RETAINED EARNINGS	$ 1,865,225	$ 18,500	**$ 20,000**

GIS/IT SPECIAL REVENUE

The Geographical Information System/Information Technology Fund is used to account for the revenues generated pursuant to County Ordinance 143-02 as passed by County Council in FY 2003. These revenues are derived from the creation and sale of information of a GIS/IT nature. Expenditures are for hardware or software to enhance the system.

FUND 81 GIS/IT SPECIAL REVENUE

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Digital Data	$ 15,319	$ 50,000	**$ -**
Sales Tax	(1,031)	(4,000)	**-**
Interest	1	-	**-**
Other	-	20,000	**22,500**
TOTAL	14,289	66,000	**22,500**
Fund Balance	-	20,000	**-**
TOTAL REVENUES AND OTHER SOURCES	$ 14,289	$ 86,000	**$ 22,500**
EXPENDITURES:			
Contractual Services	8,745	46,000	**22,500**
Supplies and Materials	-	20,000	**-**
Capital Outlay	-	-	**-**
Other	-	20,000	**-**
TOTAL EXPENDITURES	$ 8,745	$ 86,000	**$ 22,500**
Transfers Out	-	-	**-**
Fund Balance	5,544	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 14,289	$ 86,000	**$ 22,500**

E-911 EMERGENCY TELEPHONE

The Emergency Telephone System was established in order to comply with Title 23, Chapter 47 of the South Carolina Code of Laws, which sets the system requirements for Public Safety Communications Centers. It mandates the collection and expenditure of funds for wireless and wireline telephones. Monies from this fund are totally restricted to use in the 911 system. This fund is to be included in the annual audit and reported to the State Auditor.

FUND 86 E-911 EMERGENCY TELEPHONE FUND SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Intergovernmental	$ 1,930,834	$ 1,500,000	**$ 1,750,000**
Other	1,491	-	**-**
TOTAL	1,932,325	1,500,000	**1,750,000**
Fund Balance	-	-	**-**
TOTAL REVENUES AND OTHER SOURCES	$ 1,932,325	$ 1,500,000	**$ 1,750,000**
EXPENDITURES:			
Personal Services	190,115	191,489	**183,726**
Contractual Services	1,201,497	1,232,000	**1,291,000**
Supplies and Materials	4,720	4,695	**4,445**
Business & Transportation	6,750	8,225	**8,425**
Capital Outlay	-	-	**-**
Other	-	63,591	**262,404**
TOTAL EXPENDITURES	$ 1,403,082	$ 1,500,000	**$ 1,750,000**
Transfers Out	-	-	**-**
Fund Balance	529,243	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 1,932,325	$ 1,500,000	**$ 1,750,000**

E-911 EMERGENCY TELEPHONE **DEPARTMENT NUMBER: 456**

SERVICE STATEMENT:

To provide our citizens and visitors a reliable, state-of-the art, Enhanced 9-11 System, manned by well-trained, courteous call takers. We will provide timely, lifesaving assistance in all emergencies. We will handle non-emergent calls efficiently and provide accurate information to internal and external callers. We will make timely and accurate changes to the telephone database.

GOALS AND OBJECTIVES:

Goals for E-911 Emergency Telephone are to:

- Provide professional and timely customer service
- Work with service providers and planning departments to assure accurate database management
- Support the mission of the Public Safety Division and Horry County Government

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Asst. Director of Communications	30	1	1	**1**
MSAG Specialist	17	1	1	**1**
Administrative Assistant	12A	1	1	**1**
TOTAL		3	3	**3**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Telephone Calls:			
9-11 Lines	221,693	228,000	**225,000**
Non-emergent Lines	312,819	375,000	**320,000**
Outgoing Lines	174,003	160,000	**175,000**

PERFORMANCE MEASURES:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Number of calls rec'd/Avg. answer time	221,693/4.3 sec.	228,000/5 sec.	**225,000/5 sec.**
Number of FOIA Requests/% complete In 15 days	196/94.9%	225/100%	**225/100%**

LOCAL ACCOMMODATIONS TAX FUND

The Local Accommodations Tax Fund was established February 19, 2002 by County Ordinance 111-01. This ordinance levied a .5% tax on all accommodations in the unincorporated area of the county. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

FUND 88 LOCAL ACCOMMODATIONS TAX

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Local Accommodation Tax	$ 865,215	$ 828,250	**$ 829,500**
Interest	4,070	10,000	**2,000**
Other	-	-	**-**
TOTAL	869,285	838,250	**831,500**
Fund Balance	-	-	**-**
TOTAL REVENUES AND OTHER SOURCES	$ 869,285	$ 838,250	**$ 831,500**
EXPENDITURES:			
Chamber of Commerce	253,335	245,025	**30,000**
Public Safety/High Tourist Events	331,347	-	**-**
Capital Outlay	55,247	-	**-**
Undesignated	-	13,218	**-**
TOTAL EXPENDITURES	$ 639,929	$ 258,243	**$ 30,000**
Transfers Out	178,995	580,007	**801,500**
Fund Balance	50,361	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 869,285	$ 838,250	**$ 831,500**

COUNTY RECREATION FUND

The County Recreation Fund was established July 1, 2001. Prior to then the Recreation Program was operated as a part of the General Fund. County Council established a separate millage to ensure that the current level of commitment to recreation was maintained in the future. The revenues, expenditures and fund balance are reported in the Special Revenue Fund for annual financial reporting purposes.

The property tax rate for the County Recreation Fund for FY 2011 is 2.2 mils.

FUND 90 COUNTY RECREATION FUND SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 4,347,735	$ 4,663,111	**$ 4,353,685**
Interest on Investments	55,702	75,000	**35,000**
Miscellaneous Programs	427,027	500,000	**735,000**
Other	42,632	-	**-**
TOTAL REVENUES	$ 4,873,096	$ 5,238,111	**$ 5,123,685**
Transfer In	23,989	19,544	**19,798**
Fund Balance	-	-	**68,605**
TOTAL REVENUES AND FUND BALANCE	$ 4,897,085	$ 5,257,655	**$ 5,212,088**
EXPENDITURES:			
Personal Services	$1,254,777	$ 1,900,678	**$2,002,047**
Contractual Services	257,752	262,475	**330,000**
Supplies & Materials	219,258	189,096	**201,000**
Business & Transportation	140,662	144,009	**149,300**
Capital Outlay	76,842	70,000	**40,000**
Other Agencies	-	-	**-**
Other	1,478,407	1,311,928	**1,546,419**
TOTAL EXPENDITURES	$ 3,427,698	$ 3,878,186	**$ 4,268,766**
Transfer Out	1,468,219	1,379,469	**943,322**
Fund Balance	1,168	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 4,897,085	$ 5,257,655	**$ 5,212,088**

PARKS & RECREATION **DEPARTMENT NUMBER: 482**

SERVICE STATEMENT:

The mission of the Horry County Parks and Recreation Department is to offer a diversified county-wide recreation program comprised of quality programs and facilities to meet the emotional, mental, and physical recreational needs of the citizens of Horry County.

GOALS AND OBJECTIVES:

The goal of the Horry County Parks and Recreation Department is to insure that the citizens of Horry County have opportunities for cultural, leisure, and recreational activities through cooperative efforts with the cities, school district, Council on Aging, and other public and private entities. The department strives to have facilities that are well maintained and meet national safety and ADA standards.

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Parks & Recreation Director	36	1	1	**1**
Supervisor III	20	1	1	**1**
Recreation Coordinator	19	2	2	**2**
Supervisor II	18	1	1	**1**
Program Specialist	15	1	1	**1**
District Supervisor	15	4	4	**4**
Crew Chief/Recreation	16	2	2	**1**
Administrative Assistant	12A	0	1	**1**
Part-Time Administrative Assistant	12A	1	0	**0**
Recreation Assistant	11	2	2	**2**
Part-Time Recreation Assistant	11	2	2	**2**
Recreation Worker	10	3	3	**6**
Part-Time Recreation Worker	10	2	2	**0**
Tradesworker	10	0	1	**5**
Part-Time Tradesworker	10	1	0	**8**
Recreation Leader	2	4	4	**0**
Part-Time Recreation Leader	2	50	60	**60**
TOTAL		77	87	**95**

PARKS & RECREATION **DEPARTMENT NUMBER: 482**

WORKLOAD INDICATORS:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Athletic Program Participants	12,151	13,000	**15,000**
Athletic Camp Participants	285	350	**500**
Athletic Tournament Participants	343	750	**2,000**
Senior Citizens Participants	2,352	3,000	**3,000**
Special Events Participants	6,894	9,000	**15,000**
After School Program Participants	145	200	**400**
Summer Camp Participants	289	350	**400**
Boat Landings Maintained	28	28	**28**
Playgrounds Maintained	19	19	**20**
Outdoor Courts Maintained	14	16	**16**
Passive Parks Maintained	19	19	**19**
Athletic Fields Maintained	50	56	**69**

PERFORMANCE MEASURES:

- Open a new recreation center
- Construct two passive park
- Install irrigation on eight baseball fields
- Open new baseball/multipurpose field
- Renovate one boat landing
- Develop new special events county-wide
- Improve beach access

CAPITAL PROJECTS FUND

The Capital Project Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by the Enterprise and Recreation Funds.

Proceeds of bond issues of the county and grants from other governmental units are maintained by the County Treasurer until such funds are required for their designated purposes.

Revenues, expenditures, and fund balances are reported in the Capital Projects Fund for annual financial reporting purposes.

FUND 08 CAPITAL PROJECTS SUMMARY

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Interest	$ 1,899,268	$ 250,000	$ **-**
Solid Waste Disposal Fee	608,514	657,500	**699,975**
Intergovernmental	933,587	625,000	**625,000**
Other	270,500	-	**-**
TOTAL REVENUES	3,711,869	1,532,500	**1,324,975**
OTHER SOURCES:			
Transfers In	8,699,221	4,826,206	**4,891,007**
Capital Lease	-	-	-
Bond Proceeds	-	-	**-**
Other Financing Sources	-	-	**-**
Fund Balance	23,937,191	302,560	**3,188,166**
TOTAL REVENUES AND OTHER SOURCES	$ 36,348,281	$ 6,661,266	**$ 9,404,148**
EXPENDITURES:			
Construction Projects and Capital Outlay	$ 35,394,119	$ 5,451,206	**$ 5,516,007**
E911 Enhancement Program	715,255	601,129	**476,637**
Other	-	$ 327,560	**$ 1,759,854**
TOTAL EXPENDITURES	36,109,374	6,379,895	**7,752,498**
OTHER USES:			
Fund Balance	-	-	**-**
Transfers Out	238,907	281,371	**1,651,650**
TOTAL EXPENDITURES AND OTHER USES	$ 36,348,281	$ 6,661,266	**$ 9,404,148**

CAPITAL IMPROVEMENTS PLAN –FY 2011 BUDGET

The Capital Improvement Plan was first adopted in FY 2006 for the five year period from FY 2007 to FY 2011. For FY 2011 the entire five year plan (FY11-FY15) is included in the budget document as 5 Year CIP. This section provides a breakdown of the portion of the plan approved and funded in FY 2011.

FY 2011 includes the following projects:

PROJECTS FUNDED WITH SOLID WASTE DISPOSAL FEE:

E911 Enhancement and Transfer Out
The E911 Enhancement Program Phase III is entering its seventh year for FY 2011. The plan involved the purchase and installation of a fiber optic cable network to provide connectivity to each municipality within the county allowing them access to the county's state of the art emergency 911 center. This will allow them access to the county's computer aided dispatch program and provide a direct access to a county-wide single data base. At some point this system will provide them access to other county data such as tax information or planning and zoning data via this network. The first portion of this program is well underway with most of the fiber already installed. Along the route fiber drops were planned in to provide future key facilities such as hospitals State DMV locations access to this network. The cost of installing and purchasing the network was rolled into a lease purchase financing option to allow the available revenue stream to pay the cost of this system over a seven-year period. The accounting for this payment stream is accounted for in this fund.

The FY 2011 Budget includes the ongoing lease payments for the purchase and installation of fiber.
$ 476,637

The transfer out is to fund four E911 telecommunication technicians that assist with municipal dispatch and call taking needs, and the funding for a cable locator to protect this very valuable asset. These positions are paid and accounted for in the General Fund.
$ 223,338

TOTAL PROJECTS FUNDED WITH SOLID WASTE DISPOSAL FEE $ 699,975

PROJECTS FUNDED WITH TRANSFER FROM GENERAL FUND:

Fiber Loop Lease Payment
When the Fiber Project was installed in FY 2006, the loop was not complete. The portion of the loop between Myrtle Beach and North Myrtle Beach was not installed. In FY 2008 County Council authorized the completion of this project while recognizing that the lease payments would not begin until the installation was complete and the work product was accepted. The FY 2011 budget includes an appropriation to make the third years lease payment.

$ 595,115

Public Works Equipment
The Public Works department is budgeted to receive the following replacement heavy equipment:
6 Motorgraders
1 Lowboy Trailer
1 Lowboy Road Tractor
1 Flatbed Dump Truck
1 Excavator $ 1,071,600

Aerial Photography
The County's Geographical Information System (GIS) is dependent on recurring updates of the map by Aerial flight or satellite imagery. The FY 2011 budget appropriates $99,000 from the General Fund and $350,000 from the Stormwater Fund.

$ 99,000

E911 Upgrades Phase II
The original E911 system was first placed into operation in 1989. Most of the E911 equipment has not been replaced since then until this project was undertaken. This project involves a complete replacement of the county radio system, the replacement of the 911 back room and console radio and telephone equipment, their computer aided dispatch system, the construction of two additional radio towers, and the installation and purchase of mobile computers in the public safety vehicles and the implementation of a automated vehicle location system. This project is in year seven of a seven-year process. It involves the purchase and lease of equipment and software at various levels over a seven-year period. The funds appropriated for this project funds these purchases and the annual lease payments. The program was designed and contingent on recurring funding at this level to sustain a systematic replacement of hard-ware, software, radio and telephone equipment to keep this project on the cutting edge of technology. The system is based on the county's geographic information system (GIS) to allow visual display of the location of the 911 call or the responding public safety units. This project was up and running as of the end of FY 2006. So far the County has completed the remodeling of the 911 Center, installed the new gold elite radio consoles, including two additional training consoles. The computer assisted dispatch was placed in operation in February 2006. A six position redundant dispatch center was put in place at the County Emergency Operation Center for use during emergencies or by municipalities as needed. The 911 Center operations are integrated to the County's geographical information system to provide the location of an incoming call or the location of the County's emergency units to be dispatched. The state of the art E911 Dispatch Center has been a tremendous accomplishment. It is visited regularly by other agencies from all over the United States and by visitors as far away as Australia, Buenos Aries and Barbados. The commitment has been continued for FY 2011. $ 1,881,542

PROJECTS FUNDED WITH TRANSFER FROM GENERAL FUND:

Fiber Relocation
Lease payment for the relocation of fiber at the Back Gate and Glenns Bay Road in the South Strand and Cherry Grove and 6th Avenue in the North Stand.

$ 330,000

TOTAL PROJECTS FUNDED WITH TRANSFER FROM GENERAL FUND **$ 3,977,257**

PROJECTS FUNDED WITH TRANSFER FROM ROAD FUND:

Public Works Equipment
The Public Works department is budgeted to receive the following replacement heavy equipment:
2 Model Rollers
1 Motor Grader
1 Excavator $ 563,750

TOTAL PROJECTS FUNDED WITH TRANSFER FROM ROAD FUND **$ 563,750**

PROJECTS FUNDED WITH TRANSFER FROM STORMWATER:

Aerial Photography
The County's Geographical Information System (GIS) is dependent on recurring updates of the map by Aerial flight or satellite imagery. The FY 2011 budget appropriates $99,000 from the General Fund and $350,000 from the Stormwater Fund.

$ 350,000

TOTAL PROJECTS FUNDED WITH TRANSFER FROM STORMWATER **$ 350,000**

PROJECTS FUNDED WITH SUNDAY LIQUOR SALES REVENUE- RECREATION :

Projects Funded from Sunday Liquor Sales Revenue
Unidentified recreation projects were funded by Sunday liquor sales revenues. These projects will be identified during FY 2011 based on the comprehensive recreation plan.

$ 625,000

TOTAL PROJECTS FUNDED WITH SUNDAY LIQUOR SALES REVENUE **$ 625,000**

PROJECTS FUNDED WITH CAPITAL PROJECTS FUND BALANCE:

Fire Bond Projects Contingency
Interest earned on the Fire Bond Construction Fund is being appropriated as a contingency to address potential funding short falls in the existing project budgets. At the time of the adoption of this budget the final distribution of this appropriation to various projects was unknown.

$ 73,918

Museum Bond Projects Contingency
Interest earned on the Museum Bond is being appropriated as a contingency to address potential funding short falls in the existing project budgets. At the time of the adoption of this budget the final distribution of this appropriation to various projects was unknown.

$ 278,705

Detention Center Projects Contingency
Interest earned on the Detention Bond Construction Fund is being appropriated as a contingency to address potential funding short falls in the existing project budgets and to replace Pay-as-you-go funding being transferred back to the General Fund to cover General Fund short falls. At the time of the adoption of this budget the final distribution of this appropriation to various projects was unknown.

$ 1,407,231

Transfer Out-General Fund
Funding set aside in FY 2007 as pay-as-you-go for the Minimum Security Detention project is now needed back in the General Fund to cover General Fund operations. This funding is being replaced by interest earned on the Detention Bond.

$ 1,428,312

TOTAL PROJECTS FUNDED WITH CAPITAL PROJECTS FUND BALANCE $ 3,188,166

CAPITAL PROJECTS OPERATIONAL IMPACTS:

Due to the reduced funding available for capital projects, the items funded in the FY 2011 budget, for the most part, ended up being either replacement equipment or payments toward ongoing multiyear projects. The operational impacts were either not significant or already addressed by previous operating budgets.

The future operational impacts related to the recreation projects will be considered as the projects are determined and authorized to proceed.

DEBT SERVICE FUNDS

Debt Service Funds are used to account for the accumulation of resources for and the payment of general long-term debt principal and interest. The main source of revenue is taxes levied against real and personal property. Revenues, expenditures, and fund balances are reported in the Debt Service Fund for annual financial reporting purposes.

The total property tax rate for FY 2011 debt service funds is 7.5 mills allocated as follows: General Debt Service Fund - 5.0 mills, Higher Education - .7 mills, and Horry Georgetown TEC - 1.8 mills.

FUNDS 09, 12, 16, 80 and 89 DEBT SERVICE SUMMARY

REVENUES:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Property Taxes	$ 14,970,410	$ 16,072,475	**$ 14,964,786**
Intergovernmental	59,544	59,546	**59,546**
Interest	2,550,879	1,897,150	**1,592,118**
Other	-	-	**-**
TOTAL	17,580,833	18,029,171	**16,616,450**
Fund Balance	592,806	292,694	**1,313,917**
Issuance of Debt	8,155,000	-	**-**
Transfers In	33,161,779	33,426,090	**32,720,311**
TOTAL REVENUES AND OTHER SOURCES	$ 59,490,418	$ 51,747,955	**$ 50,650,678**

EXPENDITURES:

Other-Horry Georgetown Tec	$ 3,000,000	$ 3,719,172	**$ 3,458,282**
Other-Higher Education Grants	1,170,000	1,217,460	**1,100,921**
Principal	28,128,967	28,784,658	**31,243,792**
Interest	15,993,087	15,596,539	**14,842,633**
Indirect Cost Allocation	-	-	**-**
Other	75,369	2,422,002	**-**
Agent Fees/Financial Costs	7,623	8,124	**5,050**
TOTAL	48,375,046	51,747,955	**50,650,678**
Fund Balance	11,115,372	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 59,490,418	$ 51,747,955	**$ 50,650,678**

OVERVIEW:

Horry County, South Carolina, has been on Dunn and Bradstreet's list of the top ten fastest growing counties in the United States for the last eight years and is now listed as the second fastest growing County. The County's population growth exceeded 42% between the 1980 and 1990 U. S. census and by more than 36% between the 1990 and 2000 U. S. census.

This unprecedented rapid growth challenges a local government's ability to meet the service demands and needs of its residents. Local governments have two basic choices in financing public facilities: pay-as-you go financing and debt financing. While reliance on either of these two options can be risky to fiscal stability, a carefully analyzed mix of financing options can insure that the County will be able to respond to rapid changes in the economy and in the population.

The County is required by South Carolina law to keep debt within the legal debt limitation of 8% of the assessed value of real and personal property. The following is a computation of the legal debt margin of the County as of June 30, 2009.

Assessed value at June 30, 2009	$ 1,981,158,000
Legal Debt Limit (8%)	158,493,000
Outstanding Debt Subject to Limit	(101,921,000)
Available Debt Limit	$ 56,572,000

The fiscal year 2011 budget provides for anticipated debt service and related expenditures in the following funds.

Fund 9 -	General Debt Service	$ 14,124,498
Fund 12-	Higher Education	1,326,471
Fund 16-	Horry Georgetown TEC	3,695,395
Fund 80-	Special Revenue Debt Service	2,160,628
Fund 89-	Ride Plan Debt Service	29,343,686
	Total	$ 50,650,678

Schedules of general obligation debt payments, principal and interest, are included in each fund. Schedules reflecting information such as computation of legal debt margin, ratio of annual debt service expenditures to general expenditures, ratio of net general bonded debt to assessed value and net bonded debt per capita are included in the appendix section of the Budget.

FUND 09 GENERAL DEBT SERVICE FUND

SERVICE STATEMENT:

The General Debt Service Fund is responsible for the accumulation of sufficient resources to meet the debt payment requirements of the County in compliance with the South Carolina State Constitution, Article X, Section 14 effective December 1, 1977, as amended. This section provides that a local unit cannot at any time have total debt outstanding in an amount that exceeds 8 percent of its assessed property value without benefit of referendum. Excluded from the limitation are: bonded indebtedness levies assessed on properties located in an area receiving special benefits from the taxes collected; and bonded indebtedness existing on December 1, 1977. Payments include principal, interest, and fees obligated by General Obligation Bonds.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 10,044,649	$ 10,732,550	**$ 9,984,440**
Intergovernmental	35,028	35,026	**35,026**
Interest	358,397	350,000	**125,000**
Other	-	-	**-**
TOTAL REVENUES	10,438,074	11,117,576	**10,144,466**
Fund Balance	539,388	292,694	**1,175,560**
Transfers In	2,177,769	2,801,925	**2,804,472**
Sale of Property and Equipment	-	-	**-**
TOTAL REVENUES AND OTHER SOURCES	$ 13,155,231	$ 14,212,195	**$ 14,124,498**
EXPENDITURES:			
Principal	$ 7,999,320	$ 8,384,513	**$ 8,496,275**
Interest	5,152,188	5,823,533	**5,624,116**
Other	-	-	**-**
Agent Fees/Financial Costs	3,723	4,149	**4,107**
TOTAL EXPENDITURES	13,155,231	14,212,195	**14,124,498**
Fund Balance	-	-	**-**
TOTAL EXPENDITURES AND OTHER USES	$ 13,155,231	$ 14,212,195	**$ 14,124,498**

FUND 09 GENERAL DEBT SERVICE SCHEDULES

EXPENDITURES:

ISSUE	DESCRIPTION	PRINCIPAL	INTEREST	AGENT FEES	FY 11 TOTAL
Bonds					
1999	Refunding Judicial Center, 38.3M	1,775,000	1,047,232	540	2,822,772
2000	Refunding Fire Bond, 9.5 M	765,000	143,778	542	909,320
2001A	20.2 M Bond	975,000	653,075	1,025	1,629,100
2004	11M Fire Bond	560,000	391,288	500	951,788
2007	11M Health/Museum	615,000	375,500	500	991,000
2008	50M Detention Bond	2,785,000	1,964,857	500	4,750,357
2008	12M Library Bond	450,000	487,944	500	938,444
2009A	5.04M Recreation/Library Bond	455,000	138,800	-	593,800
2009B	6.96M Recreation/Library Bond	-	368,853	-	368,853
2010	$350,000 Boat Landing*	25,000	50,000	-	75,000
Total Bonds		8,405,000	5,621,327	4,107	14,030,434
Leases					
2000	Central Energy Plant	91,275	2,789	-	94,064
Total Payments		**$8,496,275**	**$5,624,116**	**$4,107**	**$14,124,498**

*Estimated. Bond not yet issued.

TOTAL BONDED DEBT ALL YEARS:
(PRINCIPAL AND INTEREST)

BONDS	FY 11	FY 12	FY 13	ALL OTHER YEARS	TOTAL OF ALL PAYMENTS
1999 Refunding	2,822,232	2,820,107	2,835,882	25,776,107	34,254,328
2000 Refunding	908,778	910,063	903,400	1,804,650	4,526,891
2001A	1,628,075	1,629,200	1,625,750	13,025,725	17,908,750
2004	951,288	958,888	960,288	8,492,825	11,363,289
2007	990,500	990,900	990,300	8,943,600	11,915,300
2008 Detention	4,749,857	4,685,607	4,622,607	44,387,794	58,445,865
2008 Library	937,944	925,444	917,444	13,304,588	16,085,420
2009A	593,800	594,700	590,400	4,158,900	5,937,800
2009B	368,853	368,853	368,853	11,735,663	12,842,222
TOTAL BONDED DEBT	$13,951,327	$13,883,762	$13,814,924	$131,629,852	$ 173,279,865

FUND 12 HIGHER EDUCATION FUND

SERVICE STATEMENT:

The Higher Education Fund is responsible for the accumulation of sufficient revenues to meet the debt payment requirements of the college and for the purpose of providing some funds for tuition assistance for students. The cost of debt service and student grants is paid by the county through property taxes.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 1,326,313	$ 1,421,220	**$1,311,331**
Intergovernmental	10,636	10,640	**10,640**
Interest	6,658	12,000	**4,500**
Other	-	-	**-**
TOTAL REVENUES	1,343,607	1,443,860	**1,326,471**
Fund Balance	53,418	-	-
TOTAL REVENUES AND OTHER SOURCES	$ 1,397,025	$ 1,443,860	**$1,326,471**
EXPENDITURES:			
Principal	$ 125,000	$ 130,000	**$ 135,000**
Interest	101,600	95,975	**90,125**
Indirect Cost Allocation	-	-	**-**
Other-Student Grants	1,170,000	1,217,460	**1,100,921**
Agent Fees / Other costs	425	425	**425**
TOTAL EXPENDITURES	1,397,025	1,443,860	**1,326,471**
Fund Balance	-	-	-
TOTAL EXPENDITURES & OTHER EXPENSES	$ 1,397,025	$ 1,443,860	**$1,326,471**

FUND 12 HIGHER EDUCATION DEBT SERVICE SCHEDULES

EXPENDITURES:

ISSUE	DESCRIPTION	PRINCIPAL	INTEREST	AGENT FEES	FY 11 TOTAL
Bonds					
2001 2.8 M		$ 135,000	$ 90,125	$ 425	$ 225,550

TOTAL BONDED DEBT ALL YEARS:
(PRINCIPAL AND INTEREST)

BONDS	FY 11	FY 12	FY 13	ALL OTHER YEARS	TOTAL ALL PAYMENTS
2001 2.8 M	$225,125	$ 224,050	$ 227,750	$ 1,807,595	$ 2,484,520

FUND 16 HORRY-GEORGETOWN TEC FUND

SERVICE STATEMENT:

The Horry-Georgetown TEC Fund is responsible for the accumulation of sufficient resources to meet the debt payment requirements of the college and for the purpose of providing maintenance on the grounds and buildings occupied by the college. The land and buildings are owned by the county and the cost of debt service and maintenance is paid by the county through property taxes.

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Property Taxes	$ 3,599,448	$ 3,918,705	**$ 3,669,015**
Intergovernmental	13,880	13,880	**13,880**
Interest	18,452	28,500	**12,500**
TOTAL REVENUES	3,631,780	3,961,085	**3,695,395**
Fund Balance	-	-	-
TOTAL REVENUES AND OTHER SOURCES	$ 3,631,780	$ 3,961,085	**$ 3,695,395**
EXPENDITURES:			
Other-Horry Georgetown Tec	$ 3,000,000	$ 3,719,172	**$ 3,458,282**
Principal	120,000	120,000	**120,000**
Interest	126,313	121,513	**116,713**
Indirect Cost Allocation	-	-	-
Agent Fees	400	400	**400**
TOTAL EXPENDITURES	$ 3,246,713	$ 3,961,085	**$ 3,695,395**
Fund Balance	385,067	-	-
TOTAL EXPENDITURES & OTHER EXPENSES	$ 3,631,780	$ 3,961,085	**$ 3,695,395**

FUND 16 HORRY-GEORGETOWN TEC DEBT SERVICE SCHEDULES

EXPENDITURES:

ISSUE	DESCRIPTION	PRINCIPAL	INTEREST	AGENT FEES	FY 11 TOTAL
Bonds					
2004	3M Tech	$ 120,000	$ 116,713	$ 400	$ 237,113

TOTAL BONDED DEBT ALL YEARS:
(PRINCIPAL AND INTEREST)

BONDS	FY 11	FY 12	FY 13	ALL OTHER YEARS	TOTAL ALL PAYMENTS
2004	$ 236,713	$ 246,613	$ 245,875	$ 2,707,250	$ 3,436,451

FUND 80 SPECIAL REVENUE DEBT SERVICE

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Interest	601,889	186,650	**118**
Issuance of Debt	8,155,000	-	**-**
Transfer In	1,735,607	1,232,080	**2,160,510**
TOTAL REVENUES	10,492,496	1,418,730	**2,160,628**
Fund Balance	-	-	-
TOTAL REVENUES AND OTHER SOURCES	$ 10,492,496	$ 1,418,730	**$ 2,160,628**
EXPENDITURES:			
Principal	1,541,500	1,180,000	**1,860,000**
Interest	732,025	235,580	**300,510**
Other	75,369	-	**118**
Agent Fees	3,075	3,150	**-**
TOTAL EXPENDITURES	$ 2,351,969	$ 1,418,730	**$ 2,160,628**
Fund Balance	8,140,527	-	**-**
TOTAL EXPENDITURES & OTHER EXPENSES	$ 10,492,496	$ 1,418,730	**$ 2,160,628**

FUND 89 RIDE PLAN DEBT SERVICE

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Interest	1,565,483	1,320,000	**$ 1,450,000**
TOTAL REVENUES	1,565,483	1,320,000	**1,450,000**
Fund Balance	-	-	**138,357**
Transfer In	29,248,403	29,392,085	**27,755,329**
TOTAL REVENUES AND OTHER SOURCES	$ 30,813,886	$ 30,712,085	**$ 29,343,686**
EXPENDITURES:			
Principal	18,343,147	18,970,145	**20,632,517**
Interest	9,880,961	9,319,938	**8,711,169**
Other	-	2,422,002	**-**
TOTAL EXPENDITURES	$ 28,224,108	$ 30,712,085	**$ 29,343,686**
Fund Balance	2,589,778	-	**-**
TOTAL EXPENDITURES & OTHER EXPENSES	$ 30,813,886	$ 30,712,085	**$ 29,343,686**

AIRPORT ENTERPRISE FUND

The Airport Fund is used to accumulate the revenues and expenses related to the operation of the county's four airports. Operations are financed primarily with fees collected for services, leases, grants, and other airport related services. The revenues, expenses and retained earnings are reported in the Proprietary Fund for annual financial reporting purposes.

Airport Terminology

The following abbreviations are referenced throughout the Airport Enterprise Fund. These are standard abbreviations used in the industry.

1. FBO – Fixed Based Operations
2. CFC – Contract Facility Charges.
3. PFC – Passenger Facility Charges
4. FAA – Federal Aviation Administration.
5. ATCT – Air Traffic Control Tower
6. ARFF – Aircraft Rescue and Firefighting.
7. GA – General Aviation.
8. FIS – Federal Inspection Station.
9. HCDA – Horry County Department of Airports.
10. AIP – Airport Improvement Plan.

FUND 70 AIRPORT SUMMARY

REVENUES:	BUDGET FY 2011
Landing Fees	$ 2,074,806
Airline Terminal Rents	4,154,722
Terminal Concessions	6,062,889
Security Fees	207,960
Leases MBIA	737,559
MBIA Other	249,500
FBO Airline Services	750,000
FBO GA Fuel Sales	3,954,152
FBO Other	349,718
Loris/Misc. Rev	-
Leases Conway	19,340
Leases Grand Strand	261,300
Total Operating Revenue	18,821,946
NON-OPERATING REVENUES:	
Redevelopment Authority Grant Revenue	100,000
Interest Income	825,000
Interest Income—Bond	13,000
Intergovernmental	2,507,894
CFC's	2,500,000
PFC'S	3,150,000
Airline Profit Sharing/Capital Reim	(1,000,000)
Total Non-Operating Revenues	8,095,894
TOTAL REVENUES	$ 26,917,840
OPERATING AND NON-OPERATING EXPENSES:	
Salaries and Benefits	$ 6,776,347
Utilities	1,070,911
Professional Services	875,688
Maintenance & Supplies	862,963
Equipment	230,921
Insurance	280,776
Cost of Sales	2,504,639
Office Supplies	35,450
Business & Transportation	276,445
Vehicle Expense	205,000
Depreciation	5,500,000
County Allocation	280,000
Bond Amortization	21,560
Bad Debt	25,000
Interest Expense	564,175
Grant Expenditures	-
TOTALEXPENSES	$ 19,509,875
NET INCOME	$ 7,407,965
BALANCE SHEET ITEMS:	
Debt service	(697,000)
Capital Projects	(2,639,474)
Capital Purchases	(442,000)
Fund Balance	(3,629,491)

HORRY DEPARTMENT OF AIRPORTS

SERVICE STATEMENT:

The Department of Airports is responsible for the planning, developing, operation and maintenance of four (4) airports under the jurisdiction of Horry County: Conway (HYW), Loris (5J9), and Grand Strand Airports (CRE) and the Myrtle Beach International Airport (MYR). The Department is responsible for administration of all aeronautical laws in accordance with Federal, State, County and local laws, regulations, ordinances and statutes. It is responsible for normal and emergency operations, security and complete maintenance at all Airports. It provides parking and fueling services for general aviation aircraft at MYR through the FBO, Myrtle Beach Aviation Service. The Department also provides fueling and other various services to commercial airlines at MYR. It is responsible for the administration of all contracts and agreements entered into by Horry County for use and support of all airport facilities.

GOALS AND OBJECTIVES:

Goals for fiscal year 2011 are to further improve operating efficiency to meet projected activity forecasts within the budget, to maintain full compliance with FAA requirements, to initiate/complete projects called for in the master plans for each airport, including improvements to the general aviation terminal at MYR, and continue the development of the safety/security/capacity improvements as appropriate at all of Horry County's airports. One of the principal objectives of the Department for the next several years is to continue development of new passenger terminal capacity at MYR as quickly as possible to the maximum extent affordable in a manner that will allow the Department to maintain reasonable rates and charges to the airport's users/ tenants.

The Department will also continue actively participating in the community's efforts to attract new and improved airline service for the region.

It is the objective of the Department to maintain its position as one of the region's primary economic engines while:

- maintaining a reasonable, fair, and competitive fee structure for services provided by the Department to its customers and the public, and
- provide as sound a financial foundation as possible to support future airport development needs.

HORRY COUNTY DEPARTMENT OF AIRPORTS FUND 70
SERVICE LEVEL BY DEPARTMENT

AUTHORIZED POSITIONS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Administration	15	15	**15**
FBO-General Aviation	18	20	**24**
ARFF	13	13	**13**
Police	13	13	**13**
Maintenance	37	37	**37**
Airline Services	30	27	**24**
Security	6	7	**8**
TOTAL	132	132	**134**

FUND 70 AIRPORT ADMINISTRATION - 900

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Director of Airports	*	1	1	**1**
Deputy Director of Admin & Finance	*	1	1	**1**
Deputy Director of Engineering	*	1	1	**1**
Assistant Airport Director	*	1	1	**1**
Airport Marketing Director	32	1	1	**1**
Airport Attorney**	40	1	1	**1**
Airport Systems Manager	30	1	1	**1**
Finance Manager	30	1	1	**1**
Manager Office of Airport Public Safety	28	1	1	**1**
Airport Operations Specialist	25	1	1	**1**
Public Education Specialist	20	1	1	**1**
Information Coordinator	17	1	1	**1**
Executive Assistant/DBE Coordinator	17	1	1	**1**
Accountant	17A	2	2	**2**
TOTAL		15	15	**15**

***Unclassified Position**
**Airport Attorney position unfunded.

FUND 70 AIRPORT-AIRLINE SERVICES 904

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Flightline Supervisor	20	1	1	**1**
Supervisor I	16	2	2	**2**
Sr. Flightline Specialist	13	2	2	**2**
Flightline Specialist	11	4	5	**5**
Apprentice Flightline Specialist (PT)	9	21	17	**14**
TOTAL		30	27	**24**

FUND 70 AIRPORT - FBO-GENERAL AVIATION –905

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Property Manager	26	1	1	**1**
General Aviation Manager	25	1	1	**1**
Fuels Supervisor	20	1	1	**0**
Supervisor II	18	0	0	**1**
Supervisor I	16	3	3	**3**
Sr. Customer Service Rep	14	1	1	**1**
Sr Flight Line Specialist	13	0	0	**2**
Administrative Assistant	12A	3	3	**3**
Administrative Assistant (PT)	12A	0	0	**2**
Flight Line Specialist	11	2	2	**2**
Apprentice Flightline Specialist (PT)	9	6	8	**8**
TOTAL		18	20	**24**

FUND 70 AIRPORT-AIR RESCUE/FIREFIGHTER-906

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Chief-ARFF	26	1	1	**1**
Shift Captain	22	3	3	**3**
Airport Firefighter	15	9	9	**9**
TOTAL		13	13	**13**

FUND 70 AIRPORT-POLICE-907

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Sergeant	20	1	1	**1**
Patrol Officer 1st Class	15	3	2	**2**
Patrol Officer Class 3	13	9	10	**10**
TOTAL		13	13	**13**

FUND 70 AIRPORT - MAINTENANCE/PURCHASING/BAGGAGE –908

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Deputy Director of Maintenance	26	1	1	**1**
Airport Maintenance Supervisor	20	3	3	**3**
Supervisor I	16	2	2	**2**
Special Purpose Technician	15	3	3	**3**
Maintenance Technician	14	5	5	**5**
Administrative Assistant	12A	1	1	**1**
HEO II	12	2	2	**2**
Tradesworker	10	7	7	**8**
Custodial II	7	2	2	**1**
Custodial I	6	11	11	**11**
TOTAL		37	37	**37**

FUND 70 AIRPORT-SECURITY OPERATIONS-909

AUTHORIZED POSITIONS:	GRADE	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Operations/Safety Manager	22	0	0	**1**
Supervisor III	20	1	1	**0**
Supervisor I	16	0	0	**1**
Security Control Technician	12	5	5	**4**
Security Control Technician PT	12	0	1	**2**
TOTAL		6	7	**8**

HORRY DEPARTMENT OF AIRPORTS

OPERATING SUMMARY BY DEPARTMENT

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Administration	$ 7,215,529	$ 8,206,555	**$ 8,483,082**
FBO-General Aviation	917,961	1,129,056	**1,367,357**
ARFF	909,820	977,957	**961,581**
Police	688,410	733,814	**770,907**
Maintenance	3,218,416	3,759,003	**3,779,972**
Airline Services	692,888	900,802	**651,431**
Security	312,523	346,562	**426,731**
TOTAL	$ 13,955,547	$ 16,053,749	**$ 16,441,061**

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Passengers Handled-Total-all airports	1,775,383	1,812,500	**1,826,000**
Passengers Handled-MYR Air Carriers	1,485,488	1,570,000	**1,550,000**
Passengers Handled-MYR General Aviation	150,333	100,000	**112,500**
Passengers Handled-CRE	114,865	125,000	**142,500**
Passengers Handled-HYW	24,698	17,500	**21,000**
Passengers Handled-5J9	-	-	**-**
Number of Leases/Contracts-Total-all airports	72	67	**66**
Number of Leases/Contracts-MYR-Terminal	59	54	**53**
Number of Leases/Contracts-MYR GA	6	5	**5**
Number of Leases/Contracts-CRE	5	4	**4**
Number of Leases/Contracts-HYW	2	4	**4**
Number of Leases/Contracts-5J9	-	-	**-**
Aircraft Operations-Total-all airports	136,668	120,900	**138,000**
Aircraft Operations-MYR Air Carriers	20,710	23,900	**27,600**
Aircraft Operations-MYR General Aviation	60,133	40,000	**45,000**
Aircraft Operations-CRE	45,946	50,000	**57,000**
Aircraft Operations-HYW	9,879	7,000	**8,400**
Aircraft Operations-5J9	-	-	**-**

HORRY DEPARTMENT OF AIRPORTS

WORKLOAD INDICATORS: (Continued)	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Major Capital Projects-Total-all airports	25	23	**17**
Major Capital Projects-MYR Air Carriers	16	15	**11**
Major Capital Projects-MYR General Aviation	3	3	**1**
Major Capital Projects-CRE	3	2	**2**
Major Capital Projects-HYW	2	2	**2**
Major Capital Projects-5J9	1	1	**1**

PERFORMANCE MEASURES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Operational Budget and Passenger:			
MYR, CRE, HYW & 5J9			
Operating Budget	13,955,547	16,053,749	**16,441,061**
Passengers Handled-All Airports	1,775,383	1,812,500	**1,826,000**
Operational Budget Per Aircraft Operations:			
MYR, CRE, HYW & 5J9			
Operating Budget	13,955,547	16,053,749	**16,441,061**
Aircraft Operations	136,668	120,900	**138,000**
Cost Per Operation	102.11	132.79	**119.14**
Cost per Enplaned Passenger at MYR			
Terminal Rents	4,085,932	4,112,993	**4,154,722**
Landing Fees	2,045,616	2,051,806	**2,074,806**
Security Fees	216,732	207,960	**207,960**
Reconciliation	(1,534,749)	(1,625,553)	**(1,000,000)**
Total	4,813,531	4,747,206	**5,437,488**
Enplanements MYR	742,744	785,000	**775,000**
Cost per Enplaned Passenger at MYR	6.48	6.05	**7.02**

AIRPORT DEBT SERVICE SCHEDULE

EXPENSES:

ISSUE	DESCRIPTION	PRINCIPAL	INTEREST	AGENT FEES	FY 11 TOTAL
Bonds					
1997	Construction	$ 125,000	$ 195,402	$ 6,150	**$ 326,552**
2000	Refunding	450,000	341,560	3,575	**795,135**
		$ 575,000	$ 536,962	$ 9,725	**$1,121,687**

TOTAL BONDED DEBT ALL YEARS:
(PRINCIPAL & INTEREST)

ALL BONDS	FY 11	FY 12	FY 13	OTHER YEARS
1997 (Revenue)	$ 320,401	$ 318,631	$ 316,534	$ 4,709,638
2000 (Revenue)	791,561	793,389	792,185	6,270,796
TOTAL BONDED DEBT	**$ 1,111,962**	**$1,112,020**	**$ 1,108,719**	**$ 10,980,434**

AIRPORT CAPITAL PROJECTS:

MYRTLE BEACH INERNATIONAL AIRPORT (MYR)

MYR-New Vacuum Truck-$184,210

Purchase a new Vacuum Truck, to further improve Runway, Taxiway and Ramp Safety.

Estimated Cost:	$ 184,210
Previously Budgeted	0
Budget Request	184,210
Funding:	
AIP/FAA (95%)	175,000
Local Share (5%)	9,210

Note: This truck will be 100% funded by HCDA if FAA funds are not offered.

MYR-Commerce Park Improvements-$700,000

Begin Land Development Improvements (paving, grading, drainage, water, sewer, etc…) in the proposed Commerce Park at MYR.

Estimated Cost:	$ 700,000
Previously Budgeted	0
Budget Request	700,000
Funding:	
Verizon	400,000
Horry Electric	300,000

MYR – Employee Parking Lot Improvements-$50,000

Re-surface the asphalt Employee Parking (Gold) Lot at MYR.

Estimated Cost:	$ 50,000
Previously Budgeted	0
Budget Request	50,000
Funding:	
HCDA (100%)	50,000

AIRPORT CAPITAL PROJECTS:

MYRTLE BEACH INERNATIONAL AIRPORT (MYR)

MYR-Runway Re-hab Design/ LOI/ BCA-Phase 1-$789,474

Complete the Design, LOI and BCA for the proposed re-surfacing of the MYR Runway.

Estimated Cost:	$ 789,474
Previously Budgeted	0
Budget Request	789,474
Funding:	
FAA Discretionary (95%)	750,000
HCDA (5%)	39,474

MYR-GA Building #364 Hangar Improvements-$100,000

Improve the existing GA Bldg. #364 Hangar (painting and misc. improvements).

Estimated Cost:	$ 100,000
Previously Budgeted	0
Budget Request	100,000
Funding:	
ABRDA (100%)	100,000

MYR – West Side Building Painting-$150,000

Paint various buildings and the water tank on the GA side of the MYR Airfield.

Estimated Cost:	$ 150,000
Previously Budgeted	0
Budget Request	150,000
Funding:	
ABRDA (100%)	150,000

AIRPORT CAPITAL PROJECTS:

GRAND STRAND AIRPORT (CRE)

CRE-Fuel Farm Construction-Phase 1-$157,895

Design a consolidated Fuel Farm for the existing fuel tanks at CRE.

Estimated Cost:	$ 157,895
Previously Budgeted	0
Budget Request	157,895
Funding:	
AIP/FAA (95%)	150,000
SCDOA (2.5%)	3,947
HCDA (2.5%)	3,947

CRE-Fuel Farm Construction-Phase 2-$157,895

Construct a portion of the consolidated Fuel Farm at CRE.

Estimated Cost:	$ 157,895
Previously Budgeted	0
Budget Request	157,895
Funding:	
AIP/FAA (95%)	150,000
SCDOA (2.5%)	3,947
HCDA (2.5%)	3,947

CRE – Pavement Management Study-$50,000

Conduct a Pavement Management Study at CRE.

Estimated Cost:	$ 50,000
Previously Budgeted	0
Budget Request	50,000
Funding:	
SCDOA (100%)	50,000

AIRPORT CAPITAL PROJECTS:

CONWAY-HORRY COUNTY AIRPORT (HYW)

HYW – Pavement Management Study-$50,000

Conduct a Pavement Management Study at HYW.

Estimated Cost:	$ 50,000
Previously Budgeted	0
Budget Request	50,000
Funding:	
SCDOA (100%)	50,000

LORIS-TWIN CITY AIRPORT (5J9)

5J9 – Pavement Management Study-$50,000

Conduct a Pavement Management Study at 5J9.

Estimated Cost:	$ 50,000
Previously Budgeted	0
Budget Request	50,000
Funding:	
SCDOA (100%)	50,000

AIRPORT CAPITAL PROJECTS:

ALL AIRPORTS

Design Contingency Account

This account is established for two (2) reasons; (1) for the funding of Engineering, Surveying and Construction of projects, for which HCDA expects to receive federal grants but for which advance professional services are needed before a grant award is received, and (2) for the Engineering, Surveying and Construction of projects which may become necessary, but unforeseen.

Budget Request	$150,000
Funding:	
Local Share	150,000

Environmental Contingency Account

This account is established for the funding of Sampling, Testing, Engineering, Surveying and Mitigation efforts of environmental projects, which may occur throughout the year and are necessary.

Budget Request	$ 50,000
Funding:	
Local Share	50,000

All capital budgets from previous years will roll forward, if the project is not completed in FY 10. The related funding sources will also be rolled forward.

FLEET MAINTENANCE INTERNAL SERVICE FUND

The Fleet Maintenance Internal Service Fund began operation July 1, 1993, to account for the revenues and expenses related to the maintenance of all vehicles and heavy equipment owned and operated by Horry County. Operations of this fund are financed with fees collected for services from other County departments.

FUND 40 FLEET MAINTENANCE SUMMARY -
INFRASTRUCTURE & REGULATION FUNCTION

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Intergovernmental	$ -	$ -	**$ -**
Charges	2,326,451	2,182,807	**2,221,115**
Interest on Investments	34,958	83,000	**21,000**
Other	-	-	**-**
TOTAL	$ 2,361,409	$ 2,265,807	**$ 2,242,115**
Transfers In	-	-	**-**
Retained Earnings	-	-	**-**
TOTAL REVENUES & RETAINED EARNINGS	$ 2,361,409	$ 2,265,807	**$ 2,242,115**
EXPENSES:			
Personal Services	$ 841,260	$ 855,849	**$ 859,482**
Contractual Services	31,056	33,615	**33,260**
Supplies & Materials	49,174	34,700	**34,700**
Business & Transportation	1,324,258	1,271,684	**1,271,684**
Capital Outlay	-	-	**-**
Other	9,647	69,959	**42,989**
TOTAL EXPENSES	$ 2,255,395	$ 2,265,807	**$ 2,242,115**
Vehicle Replacement Reserve	-	-	**-**
Transfers to/(from) Retained Earnings	106,014	-	**-**
TOTAL EXPENSES & RETAINED EARNINGS	$ 2,361,409	$ 2,265,807	**$ 2,242,115**

FLEET MAINTENANCE **DEPARTMENT NUMBER: 473**

SERVICE STATEMENT:

The Fleet Maintenance Department provides major and minor repairs on County automotive and heavy equipment. The department purchases parts that are needed for repairs as well as maintaining purchase orders, work orders and warranty files. Fleet service has established a Preventative Maintenance Program for all vehicles and equipment. This program helps extend vehicle life and lowers major repair costs. With all county vehicles placed under Fleet Service, the implementation of this program allows Fleet Service to control when vehicles will be brought to the shop for service and repairs. This increases shop efficiency and shortens vehicle down time. Fleet Maintenance is committed to meet the goals outlined in the strategic plan.

GOALS AND OBJECTIVES:

It is the goal of the Fleet Service Department to provide Horry County with a cost efficient vehicle maintenance program with safety as our top priority. Fleet Service is dedicated to support the County Strategic Plan. Our goals are to meet the "basic" levels of service while continuing to be short 2 Heavy Mechanics. Also, we will continue to improve Fleet effectiveness. To complement our commitment to providing Horry County with a cost effective vehicle maintenance program, a Service Technician will provide more timely "A" Services at a lower rate.

AUTHORIZED POSITIONS:	**GRADE**	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Director of Fleet Operations	36	1	1	**1**
Asst. Director Fleet Operations	26	1	1	**1**
Supervisor III	20	1	1	**1**
Heavy Equipment Mechanic*	16	7	7	**7**
Automotive Mechanic	15	3	3	**3**
Parts Manager	15	1	1	**1**
Service Technician	12	1	1	**1**
Administrative Assistant	12A	1	1	**1**
Tire Repairer	10	1	1	**1**
Parts Clerk	10	1	1	**1**
TOTAL		18	18	**18**

* Two Heavy Equipment Mechanic positions unfunded for FY11.

FLEET MAINTENANCE **DEPARTMENT NUMBER: 473**

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
WORKLOAD INDICATORS:			
Repair orders processed	8,249	8,500	**8,500**
Road calls made	4,030	3,900	**3,900**
Vehicles maintained	649	660	**660**
Heavy equipment maintained	306	309	**309**

PERFORMANCE MEASURES:	FY 2009	FY 2010	TARGET 2011
1. Percentage of small vehicle repairs completed within 24 hours	83%	84%	**84%**
2. Percentage of repairs that were scheduled at least 24 hours in advance	83%	84%	**84%**
3. Percentage of heavy vehicle repairs completed within 24 hours	70%	70%	**60%**

FUND 41 FLEET REPLACEMENT

REVENUES:	**ACTUAL FY 2009**	**BUDGET FY 2010**	**BUDGET FY 2011**
Charges	$ 2,436,719	$ 2,462,960	**$ 2,615,603**
Interest on Investments	123,866	200,000	**72,500**
Other	129,433	60,000	**100,000**
TOTAL	$ 2,690,018	$ 2,722,960	**$ 2,788,103**
Transfers In	3,853	-	**-**
Retained Earnings			**-**
TOTAL REVENUES & RETAINED EARNINGS	$ 2,693,871	$ 2,722,960	**$ 2,788,103**
EXPENSES:			
Vehicle Replacement	-	1,801,500	**2,235,000**
Depreciation	1,675,283		
Other	-	921,460	**553,103**
TOTAL EXPENSES	$ 1,675,283	$ 2,722,960	**$ 2,788,103**
Transfers to/(from) Retained Earnings	1,018,588	-	**-**
TOTAL EXPENSES & RETAINED EARNINGS	$ 2,693,871	$ 2,722,960	**$ 2,788,103**

SOLID WASTE AUTHORITY

The Solid Waste Authority Fund began operation July 1, 1992, to accumulate the revenues and expenses related to disposal of solid waste and recyclable materials. Operations of this department are financed primarily with tipping fees collected for disposal of solid waste. The revenues, expenses and retained earnings are reported as a component unit for annual financial reporting purposes.

FUND 04 SOLID WASTE AUTHORITY SUMMARY - INFRASTRUCTURE & REGULATION DIVISION

REVENUES:

	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Property Taxes	$ -	$ -	**$ -**
Intergovernmental	3,538,888	4,889,058	**5,294,117**
Fees	10,865,943	10,989,800	**11,252,650**
Interest	640,355	484,263	**300,000**
Other	857,660	4,044,800	**3,462,657**
TOTAL REVENUES	$ 15,902,846	$ 20,407,921	**$ 20,309,424**

EXPENDITURES:

Personal Services	$ 5,845,973	$ 5,847,919	**$ 5,776,898**
Contractual Services	4,169,354	5,210,118	**5,081,280**
Supplies & Materials	451,751	506,092	**506,650**
Business & Transportation	870,381	969,226	**992,672**
Capital Outlay	-	867,000	**2,776,657**
Construction	-	2,119,500	**556,000**
Contingency	-	170,500	**220,296**
Post Closure/Closure	2,324,612	1,645,831	**1,331,967**
Depreciation	1,853,869	1,228,585	**1,086,943**
Capital Recovery Fee	-	-	**-**
Other	697,108	876,250	**1,187,674**
Landfill Replacement-Depreciation	1,939,178	966,900	**792,387**
TOTAL EXPENSES	18,152,226	20,407,921	**20,309,424**
Retained Earnings	(2,249,380)	-	**-**
TOTAL EXPENSES & RETAINED EARNINGS	$ 15,902,846	$ 20,407,921	**$ 20,309,424**

* Does not include capital expenditures made in FY2009

SOLID WASTE AUTHORITY

SERVICE STATEMENT:

Horry County Solid Waste Authority is responsible for operating sanitary landfills for MSW and C&D materials, along with a resource recovery/recycling system that are environmentally safe and in accordance with state and federal regulations; thereby providing residential, commercial, industrial and institutional waste haulers with a place to dispose of solid waste. The Authority is also responsible for providing comprehensive, cost effective integrated solid waste management utilizing environmentally sound methods and technology and educating the public on responsible waste management.

GOALS AND OBJECTIVES:

The primary goal of the Solid Waste Authority is to provide comprehensive solid waste management programs which maximize protection of the environment and efficiently utilize the disposal system. We will accomplish this goal by encouraging development of yard waste reduction and collection programs in order to divert this waste from landfills; by aggressively pursuing markets for the sale of recycled materials; by developing construction and demolition waste processing programs to avoid landfilling; by developing and maintaining programs to prevent the unauthorized disposal of hazardous waste; and by investigating incentives, including alternative rate structures, to encourage recycling. Other goals of the Authority are to provide educational programs to the public on responsible waste management with an emphasis on source reduction, reuse, recycling, and environmental awareness; to develop and maintain an administrative staff which fully supports the missions, goals, and objectives of the Board of Directors; to maintain active liaison and communications with industry, federal, state, and local officials concerned with solid waste management; to provide attractive and well-maintained facilities and equipment in order to provide waste disposal services promptly to users, to enhance the image of waste management in the service area, and to instill pride in HCSWA; and to continue to employ, train, and retain a highly competent work force consistent with sound personnel practices and laws.

WORKLOAD INDICATORS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Tons of solid waste	233,955	240,000	**234,600**
Tons of shingles	5,126	5,000	**5,500**
Tons of yard waste	32,008	29,900	**35,500**
Tons of mixed construction	61,182	85,000	**76,500**
Tons of tires	3,021	1,815	**3,265**
Tons of clean wood	1,094	1,200	**2,500**
Tons of concrete	21,640	20,000	**22,000**

This is a State mandated function.

SOLID WASTE AUTHORITY AUTHORIZED POSITIONS:	ACTUAL FY 2009	BUDGET FY 2010	BUDGET FY 2011
Board of Directors	7	7	**7**
Executive Director	1	1	**1**
Director-Finance & Administration	1	1	**1**
Director-Recycling & Corporate Affairs	1	1	**1**
Director-Operation & Planning	1	1	**1**
Deputy Director-Finance & Administration	1	1	**1**
Deputy Director-Operation & Planning	1	1	**1**
Deputy Director-Recycling & Corporate Affairs	1	1	**1**
Special Projects & Governmental Affairs Mgr	1	1	**1**
Material Recycling Facility Manager	1	1	**1**
Property & Environmental Management Manager	1	1	**1**
Human Resource Manager	1	1	**1**
Landfill Superintendent	1	1	**1**
Collection & Hauling Supervisor	1	1	**1**
Material Recycling Facility Supervisor	1	1	**1**
Environmental Manager	1	1	**1**
Environmental Specialist	1	1	**1**
Accounting Supervisor	1	1	**1**
Accountant*	1	1	**1**
Accounting Clerk I	2	2	**2**
Recycling Programs Coordinator	2	2	**2**
Heavy Equipment Maintenance Technician	2	2	**2**
Maintenance Supervisor-UCS	1	1	**0**
Maintenance Technician	2	2	**2**
Heavy Equipment Operator III	7	7	**11**
Heavy Equipment Operator II	10	9	**6**
Administrative Assistant	2	2	**2**
Tradesworker IV	1	1	**1**
Tradesworker III	4	4	**4**
Tradesworker II*	4	4	**4**
Clerk II	1	1	**1**
Clerk I	2	2	**2**
Mechanic	1	1	**1**
Part-Time Environmental Equipment Operator	1	1	**1**
***Two unfunded positions**			
County Collection System			
Unincorporated Collection System Manager	1	1	**1**
Unincorporated Collection System Supervisor	1	1	**1**
Heavy Equipment Operator III	1	1	**1**
Tradesworker II	2	2	**2**
Tradesworker I	28	28	**28**
Part-Time Tradesworker I	28	28	**28**
TOTAL	128	127	**127**

STATE OF SOUTH CAROLINA)
) **ORDINANCE NUMBER 24-10**
COUNTY OF HORRY)

AN ORDINANCE TO RAISE REVENUE, MAKE APPROPRIATIONS AND ADOPT A BUDGET FOR HORRY COUNTY, SOUTH CAROLINA FOR FISCAL YEAR ENDING JUNE 30, 2011.

WHEREAS, 4-19-120 and 4-9-130 of the code of Laws of South Carolina require that a County Council shall adopt an annual budget, and shall act by Ordinance to adopt budgets and levy taxes.

NOW THEREFORE, be it ordained by County Council of Horry County in Council, duly assembled, and by the authority of the same:

SECTION 1. That the following appropriations by activity be, and the estimated revenue to support these appropriations, as well as other supporting documents contained in the recommended budget are hereby adopted, and is hereby made part thereof as fully as incorporated herein, and a copy thereof is attached hereto:

REVENUES	APPROPRIATION
General	$ 119,145,380
Fire – restricted	15,255,900
Accommodations Tax	2,726,000
Admissions Tax District – Fantasy Harbour	20,000
Hospitality Fee – 1.5%	27,830,045
Hospitality Fee – 1.0%	5,909,700
Waste Management	6,596,030
Arcadian Shores	62,210
Mt. Gilead Road Maintenance – restricted	34,275
Socastee Community Recreation	179,275
Road Maintenance – restricted	7,089,150
Watersheds – restricted	105,045
Debt Service	10,144,466
Special Revenue Debt	118
Local Accommodation Tax	831,500
Ride Plan Debt Service	1,450,000
Senior Citizens	776,285
Higher Education Commission	1,326,471
Horry-Georgetown Technical College	3,695,395
Fleet Maintenance	2,242,115
Fleet Replacement	2,788,103
Industrial Parks	108,656
Stormwater Management	4,530,000
Victim Witness Assistance	515,256
Airport	26,917,840
Solid Waste Authority	20,309,424
Capital Projects	1,324,975
E-911 Emergency Telephone	1,750,000
GIS/IT Special Revenue	22,500
Baseball Stadium Enterprise	10,000
County Recreation Fund	5,123,685
TOTAL REVENUES	**268,819,799**

FUND BALANCE AND OTHER SOURCES	
General	4,952,517
Fire-restricted	87,608
Waste Management	398,087
Industrial Parks	590,700
Aynor Industrial Park	20,000
Mt. Gilead Road Maintenance-restricted	25,000
Road Maintenance-restricted	307,028
Stormwater Management	261,861
Debt Service	1,175,560
County Recreation Fund	68,605
Ride Plan Debt Service	138,357
Admissions Tax District—Fantasy Harbour	530,000
Capital Projects	3,188,166
TOTAL FUND BALANCE AND OTHER SOURCES	**11,743,489**
TRANSFERS IN	
Road Maintenance – restricted	2,665,150
General	5,310,076
Debt Service	2,804,472
Special Revenue Debt	2,160,510
Ride Plan Debt Service	27,755,329
Beach Nourishment	842,662
Baseball Stadium Enterprise	101,230
Capital Projects	4,891,007
County Recreation Fund	19,798
Victim Witness Assistance	81,107
TOTAL TRANSFERS IN	**46,631,341**
TOTAL SOURCES	**$ 327,194,629**
EXPENDITURES	**APPROPRIATIONS**
General	$ 125,181,188
Fire – restricted	13,482,358
Accommodations Tax	2,216,000
Waste Management	6,994,117
Mt. Gilead Road Maintenance – restricted	59,275
Socastee Community Recreation	159,477
Road Maintenance – restricted	7,747,578
Victim Witness Assistance	596,363
Admissions Tax District—Fantasy Harbour	550,000
Beach Nourishment	842,662
Watersheds – restricted	105,045
Debt Service	14,124,498
Special Revenue Debt	2,160,628
Local Accommodation Tax	30,000
Ride Plan Debt Service	29,343,686
Senior Citizens	776,285
Higher Education Commission	1,326,471
Horry-Georgetown Technical College	3,695,395
Fleet Maintenance	2,242,115
Fleet Replacement	2,788,103

Hospitality Fee-1.0%	27,059
Industrial Parks	608,656
Aynor Business Park	20,000
Stormwater Management	4,291,861
Airport	23,288,349
Capital Projects	7,752,498
Solid Waste Authority	20,309,424
Arcadian Shores	62,210
Baseball Stadium Enterprise	111,230
GIS/IT Special Revenue	22,500
E-911 Emergency Telephone	1,750,000
County Recreation Fund	4,268,766
TOTAL EXPENDITURES	**276,933,797**
FUND BALANCE AND OTHER USES	
Airport	3,629,491
TOTAL FUND BALANCE AND OTHER USES	**3,629,491**
TRANSFERS OUT	
General	4,226,785
Fire—restricted	1,861,150
Accommodation Tax	510,000
Capital Projects	1,651,650
Industrial Parks	90,700
Stormwater Management	500,000
Hospitality Fee – 1.5%	27,830,045
Hospitality Fee – 1.0%	5,882,641
County Recreation Fund	943,322
Socastee Community Recreation	19,798
Road Fund	2,313,750
Local Accommodation Tax	801,500
TOTAL TRANSFERS OUT	**46,631,341**
TOTAL USES	**$ 327,194,629**

SECTION 2. That a tax for the General Fund to cover the period from July 1, 2010 to June 30, 2011, both inclusive, is hereby levied upon all taxable property in Horry County, in a sufficient number of mills not to exceed thirty-four and eight tenths (34.8) to be determined from assessment of the property herein.

SECTION 3. That the additional taxes, besides that noted above in Section 2, to cover the period from July 1, 2010 to June 30, 2011, both inclusive, is hereby levied upon all taxable property in Horry County for the following funds:

NAME	MILLS
Debt Service	5.0
Higher Education Commission	.7
Horry-Georgetown Technical College	1.8
Senior Citizen Fund	.4
Horry County Recreation	2.2

SECTION 4. That the additional taxes, besides that noted above in Sections 2 and 3, to cover the period from July 1, 2010 to June 30, 2011, both inclusive, is hereby levied upon all taxable property located within each of the following respective Special Tax districts in Horry County for the following funds:

NAME	MILLS
Fire (Restricted)	15.2
Waste Management (Restricted)	6.0
Arcadian Shores (Restricted)	32.3
Mt. Gilead Road Maintenance (Restricted)	7.0
Socastee Community Recreation (Restricted)	1.8
Cartwheel Watershed (Restricted)	3.4
Buck Creek Watershed (Restricted)	3.2
Crab Tree Watershed (Restricted)	3.2
Gapway Watershed (Restricted)	3.1
Simpson Creek Watershed (Restricted)	2.9
Todd Swamp Watershed (Restricted)	3.1

SECTION 5. Mileage rate paid to County employees for Fiscal Year 2011 shall be forty-two cents ($.42) per mile.

SECTION 6. Per diem meal cost paid to County employees for Fiscal Year 2011 shall be thirty-seven dollars and fifty cents ($37.50) per day *(tip to be included)* for all out of County meals. There will be no in County meals without the prior approval of the County Administrator.

SECTION 7. Effective July 1, 2010 a road maintenance fee of thirty ($30) dollars on each motorized vehicle licensed in Horry County is scheduled to be included on motor vehicle tax notices with the proceeds going into the County Road Maintenance Fund and specifically used for the paving, resurfacing, maintenance and improvement of the County road system. Any interest earned on these funds shall accrue to this account. Any contracted Attorney's fees incurred as a result of litigation involving the road maintenance fee shall reduce the interest accrual. The cities shall continue to receive 85% of the road fee collected within their boundary.

SECTION 8. The Horry County Capital Improvement Plan shall be reviewed and revised by the County Council annually based on their established priorities and subject to availability of funding. The Fiscal Year 2011 plan covers the next five (5) years priority capital concerns. Upon approval of the Plan, the County Administrator shall be charged with the responsibility of administering the Plan, including any property acquisitions, sales or divestitures and leases, necessary to achieve the ultimate Plan goals as established by County Council.

SECTION 9. At fiscal year end, June 30, 2010, any funds budgeted for capital projects which have not been completed and said funds have not been budgeted to other capital projects, road maintenance fees and funds budgeted for the local road improvement accounts, which have not been expended, funds budgeted for the one penny sales tax capital road plan that have not been expended, other County Council road improvement, parks maintenance and recreation funds which have not been expended, grant funds or donations which have not been expended, stormwater management funds budgeted for capital projects, chemicals and contract spraying which have not been expended, funds for Maintenance capital equipment and Life Cycle Program which have not been expended, funds for County Council expense accounts which have not been expended, funds for Recreation capital improvements and programs which have not been expended, funds for capital items authorized by purchase order but not received, accommodations tax funds approved by the Accommodations Tax Committee and County Council which have not been expended, shall reflect as a designation of fund balance in the Comprehensive Annual Financial Report and shall be brought forward in the fiscal year 2011 as budgeted fund balance and not represented in the approved revenue and expenditure budget amounts. This automatic re-budgeting shall not require a supplemental budget ordinance and shall be limited to the amount available above the required fund balance for the previous fiscal year.

SECTION 10. Any funds received during fiscal year 2011, as a result of new grants accepted by County Council, donations accepted by the County, funds provided as Department of Social Service incentives, proceeds from the sale of Public Works heavy equipment, fees collected on the sale of park passes, funds received from the tree mitigation ordinance, appropriations of Accommodations Tax Fund balances approved by County Council, or appropriations of fund balance for the purpose of Capital Projects approved by County Council, shall increase the original budget appropriation and shall not require a supplemental budget ordinance. Proceeds from the sale of Public Works heavy equipment shall be used to fund replacement equipment.

SECTION 11. Authorizes the transfer of $850,000 from the 1% Hospitality Fund to the General Fund for the purpose of funding portions of Public Safety costs related to tourism.

SECTION 12. Authorizes the County Administrator to make emergency adjustments to the Airport Enterprise Fund budget as necessary to allow the Horry County Department of Airports to meet any required security or safety mandates issued by the Federal Government. The Administrator's authority to make such budget adjustments shall be limited to an aggregate amount not to exceed one million dollars. The Department of Airports' Financial Consultants, prior to any action by the Administrator, must approve all such budget adjustments. The Administrator shall advise Horry County Council of all necessary adjustments made pursuant to this section at the next regularly scheduled Council meeting.

SECTION 13. Equipment Leasing. The County Administrator is authorized to negotiate the leasing of all or any of the items of equipment as needed during the budget year through a lease-purchase financing through a bank, vendor or otherwise. The effective interest rate payable in respect of any such financing shall not exceed 7% per annum. Such financings shall include a non-appropriation clause allowing the County to cancel such financing by failing to appropriate funds to pay such financing in future fiscal years. Such financing shall not pledge the full faith or credit or the taxing power of the County not shall such financing constitute a pecuniary liability or an indebtedness of the County within the meaning of any statutory or constitutional restriction. The specific terms of any such equipment financing may be established by resolution of the County Council.

SECTION 14. In accordance with Section IX (Fixed Asset Capitalization Policy) of the Horry County Finance Policy, the dollar value at which assets shall be required to be capitalized for fiscal year 2011 is $5,000.

SECTION 15. The County Administrator is instructed to implement a $100 per month cap as the maximum amount Horry County will pay on behalf of county employees for the portion of employee-only insurance coverage in the State Health Insurance Plan for health insurance. This portion is normally listed as the employee portion for employee-only insurance and currently is approximately $94 monthly on the standard plan.

SECTION 16. Effective July 1, 2010 the 10% cap on employee insurance premiums (deductions) shall increase to 12% and shall be applicable to only the savings and standard plans available under the State Health Insurance program.

SECTION 17. If for any reason any sentence, clause or provision of this Ordinance shall be amended, such shall require a seventy-five percent (75%) vote of Council.

SECTION 18. If for any reason any sentence, clause or provision of this Ordinance shall be declared invalid, such shall not affect the remaining provisions thereof.

SECTION 19. This Ordinance shall become effective July 1, 2010.

FIRST READING: April 8, 2010
SECOND READING: June 1, 2010
THIRD READING: June 15, 2010

HORRY COUNTY COUNCIL

Liz Gilland

Liz Gilland, Chairman

Attest:

Patricia S. Hartley

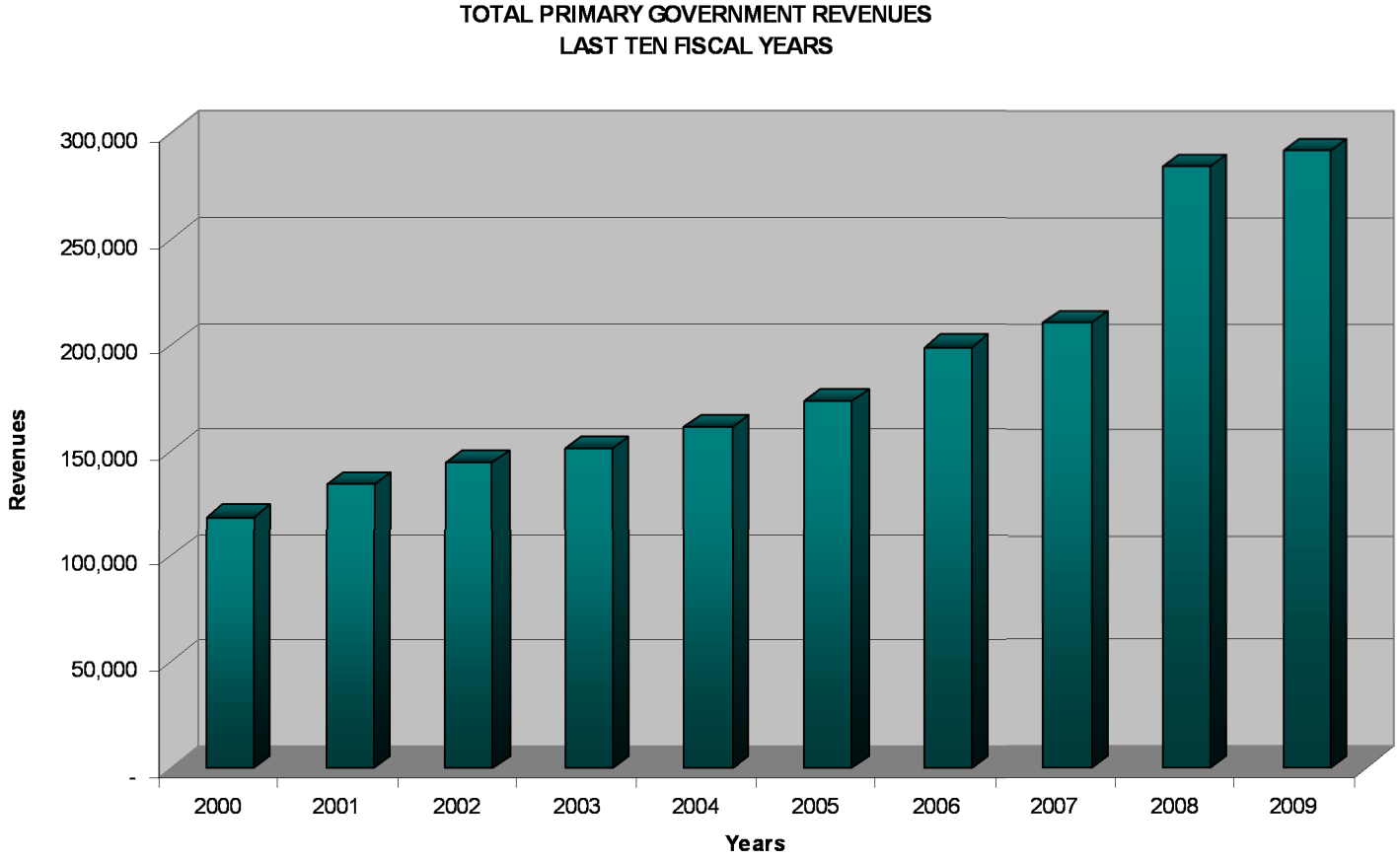
Patricia S. Hartley, Clerk to Council

HORRY COUNTY, SOUTH CAROLINA

Primary Government Revenues (by Source)
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Taxes	Fees and Fines	Licenses and Permits	Documentary Stamps	Intergovern-mental	Interest on Investments	Other	Total
2009	**114,821**	**65,709**	**7,551**	**2,406**	**22,296**	**7,834**	**71,131**	**291,748**
2008	104,607	64,570	9,999	4,356	21,210	7,880	*71,803	284,425
2007	93,557	61,679	12,128	6,966	22,570	8,030	5,993	210,923
2006	87,680	58,817	13,841	8,962	18,913	5,650	5,034	198,897
2005	78,844	54,004	9,348	6,472	18,093	2,945	3,654	173,360
2004	75,519	50,299	6,434	3,889	18,010	1,847	5,429	161,427
2003	72,818	46,874	4,982	2,443	16,891	2,168	4,512	150,688
2002	67,927	45,073	4,389	2,139	19,018	2,903	2,790	144,239
2001	54,757	42,570	3,927	1,980	21,976	6,622	2,501	134,333
2000	48,980	38,168	2,870	2,143	17,834	6,011	2,720	118,726

NOTES: Revenues derived from Primary Government (General, Special Revenue, Debt Service and Capital Projects Funds.) ***Major Capital Projects Sales Tax added 2008**.



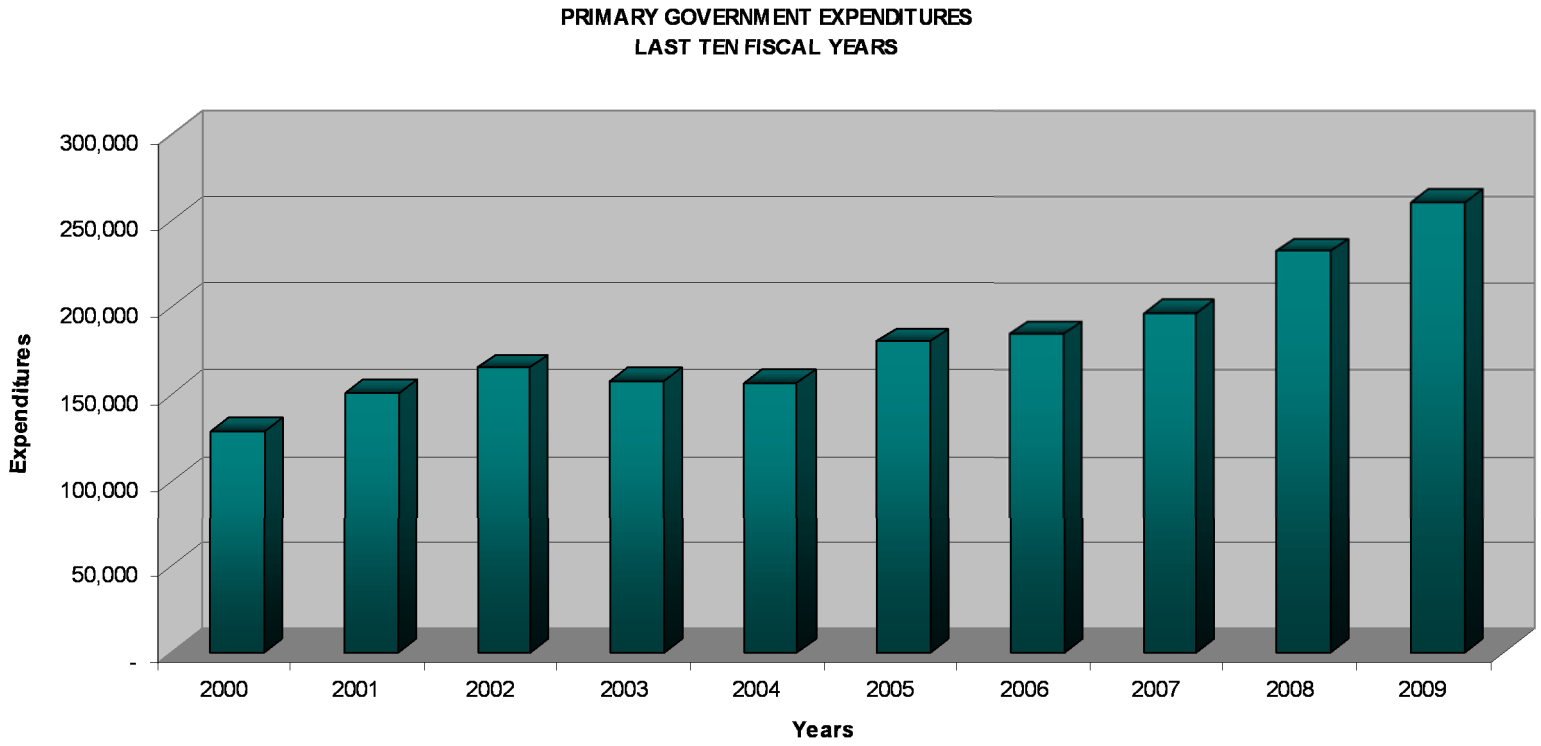
HORRY COUNTY, SOUTH CAROLINA

Primary Government Expenditures by Function
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	General Gov't.	Public Safety	Economic Develop-ment	(1) Environ. Protection & Control	(2) Culture & Recreation	(3) Capital Projects	(4) Debt Service	Total
2009	**30,810**	**84,810**	**2,292**	**30,075**	**13,829**	**50,118**	**48,375**	**260,309**
2008	30,143	79,117	383	33,767	19,624	28,822	40,091	231,947
2007	27,254	73,533	312	31,940	14,806	11,175	38,042	197,062
2006	23,570	67,878	774	30,483	9,490	13,544	38,900	184,639
2005	20,867	60,477	58	30,952	9,196	20,563	37,852	179,965
2004	20,102	56,573	208	25,960	7,853	8,780	37,311	156,787
2003	28,250	44,177	1,895	21,575	7,264	15,161	39,291	157,613
2002	26,723	43,884	1,581	22,459	6,680	22,783	40,855	164,965
2001	22,814	37,584	1,957	21,864	8,218	26,621	31,868	150,926
2000	21,518	33,238	1,810	19,980	5,771	14,608	32,202	129,127

NOTES: Expenditures derived from Primary Government (General, Special Revenue, Debt Service & Capital Projects Funds.)

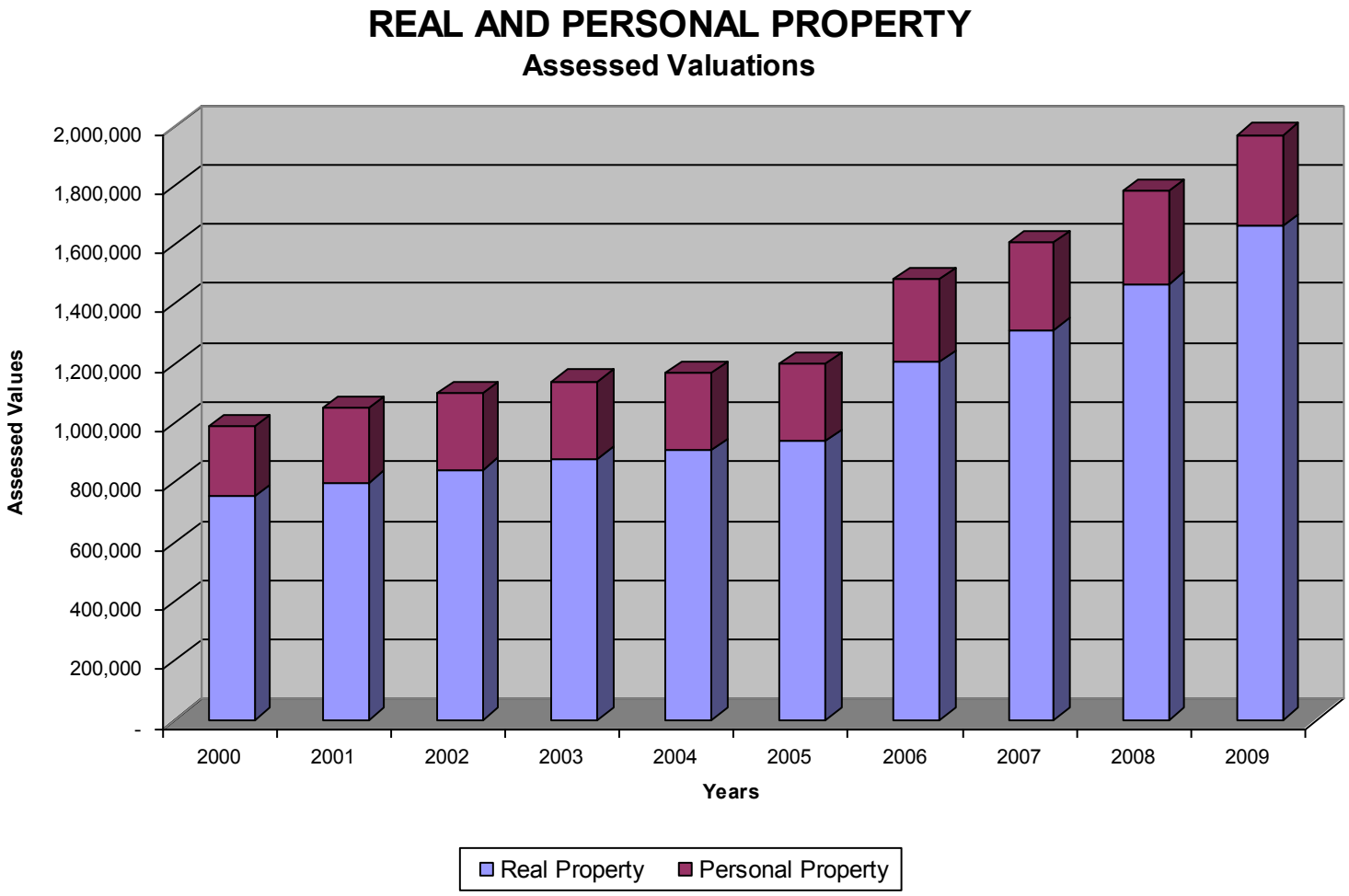
(1) Public Works, Health & Social Services, and Conservation & Natural Resources.
(2) Culture & Recreation and Other.
(3) Capital Outlay
(4) Debt Service, Bond Issue Cost, and Ride Contribution. HG Tech and Higher Education disbursements.



HORRY COUNTY, SOUTH CAROLINA

Assessed Valuations of Real and Personal Property
Last Ten Fiscal Years (expressed in thousands)

Fiscal Year	Real Property Assessed Value	Personal Property Assessed Value	Total Assessed Value
2009	**1,663,986**	**306,600**	**1,970,586**
2008	1,467,283	312,264	1,779,547
2007	1,312,131	294,434	1,606,565
2006	1,203,371	278,723	1,482,094
2005	936,344	261,029	1,197,373
2004	906,382	261,357	1,167,739
2003	877,971	260,973	1,138,944
2002	841,337	256,549	1,097,886
2001	799,594	251,332	1,050,926
2000	753,814	232,785	986,599



HORRY COUNTY, SOUTH CAROLINA

Computation of Legal Debt Margin
June 30, 2009 (expressed in thousands)

Assessed value		$ 1,981,158
Debt limit - 8% of assessed value		$ 158,493
Amount of debt applicable to debt limit:	$ 101,921	
Less, issues existing prior to December 1, 1977	-	
Total amount of debt applicable to debt margin		$ 101,921
Available Debt limit		$ 56,572

Debt Limit:

The County's borrowing power is restricted by Article X, Section 14, as amended, of the State Constitution effective December 1, 1977. This section provides that a local unit cannot, at any time, have total debt outstanding in an amount that exceeds 8 percent of its assessed property value. Excluded from the limitation are: bonded indebtedness approved by the voters and issued within five years of the date of such referendum; special bonded indebtedness; levies assessed on properties located in an area receiving special benefits from the taxes collected; and, bonded indebtedness existing on December 1, 1977, the effective date of amendment of Article X of the Constitution of South Carolina pertaining to bonded debt. The assessed value used above is the tax base as of June 30, 2008. The total amount of debt applicable to the Debt Limit includes those general obligation bonds accounted for in the Enterprise fund issued after December 1, 1977 and still outstanding June 30, 2009.

HORRY COUNTY, SOUTH CAROLINA

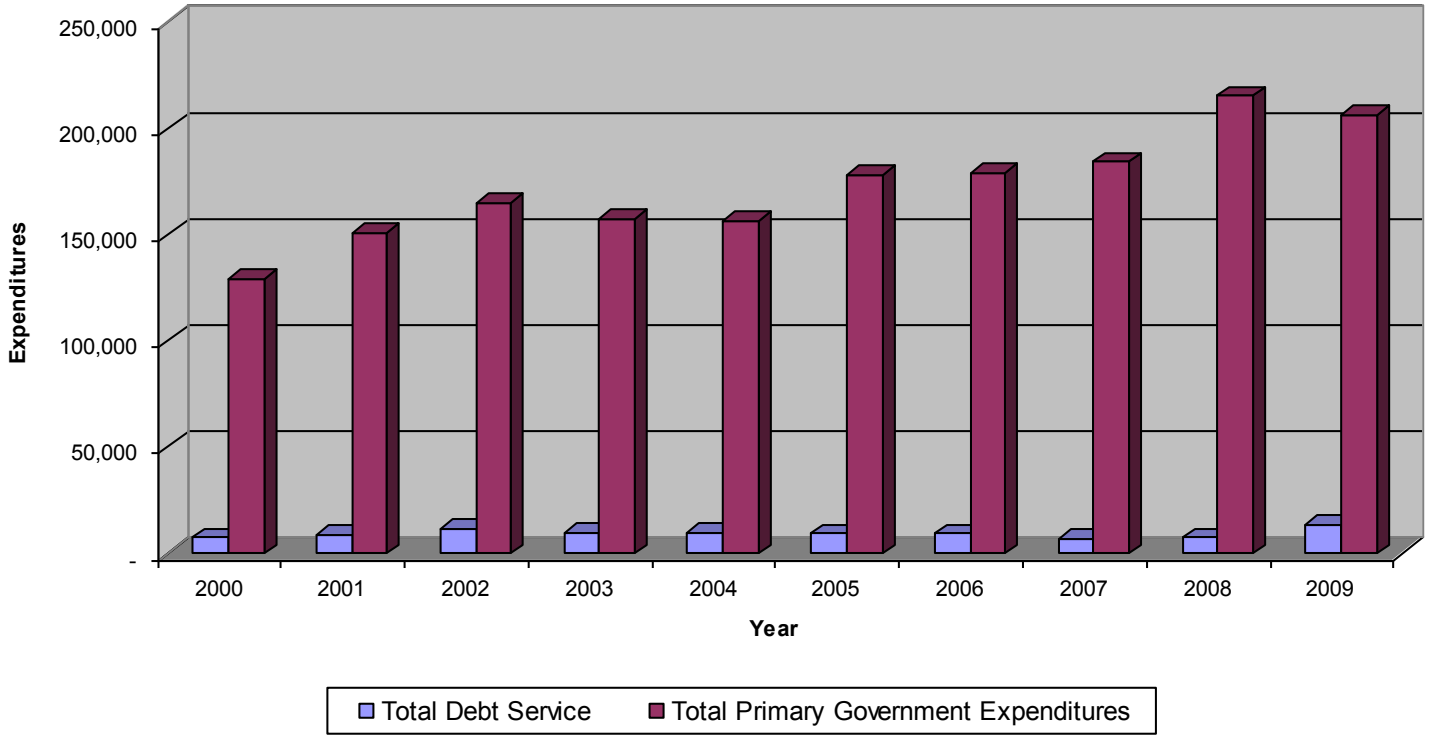
Ratio of Annual Debt Service Expenditures for General Bonded Debt to Total Primary Government Expenditures

Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Debt Service Expenditures: Principal	Interest & Agent Fees	Total Debt Service	Total Primary Government Expenditures	Ratio of Debt Service to Total Primary Government Expenditures
2009	**8,080**	**5,361**	**13,441**	**206,338**	**6.51%**
2008	4,200	3,336	7,536	215,319	3.50%
2007	3,800	3,115	6,915	184,255	3.76%
2006	5,390	3,859	9,249	179,201	5.16%
2005	5,515	3,818	9,333	178,150	5.24%
2004	5,995	3,666	9,661	156,787	6.16%
2003	5,740	3,957	9,697	157,613	6.15%
2002	8,045	3,525	11,570	164,965	7.01%
2001	4,965	3,562	8,527	150,926	5.65%
2000	4,710	2,595	7,305	129,125	5.66%

NOTE: Total general government expenditures represent total expenditures for all governmental fund types.

DEBT SERVICE EXPENDITURE COMPARISON
(By Year)

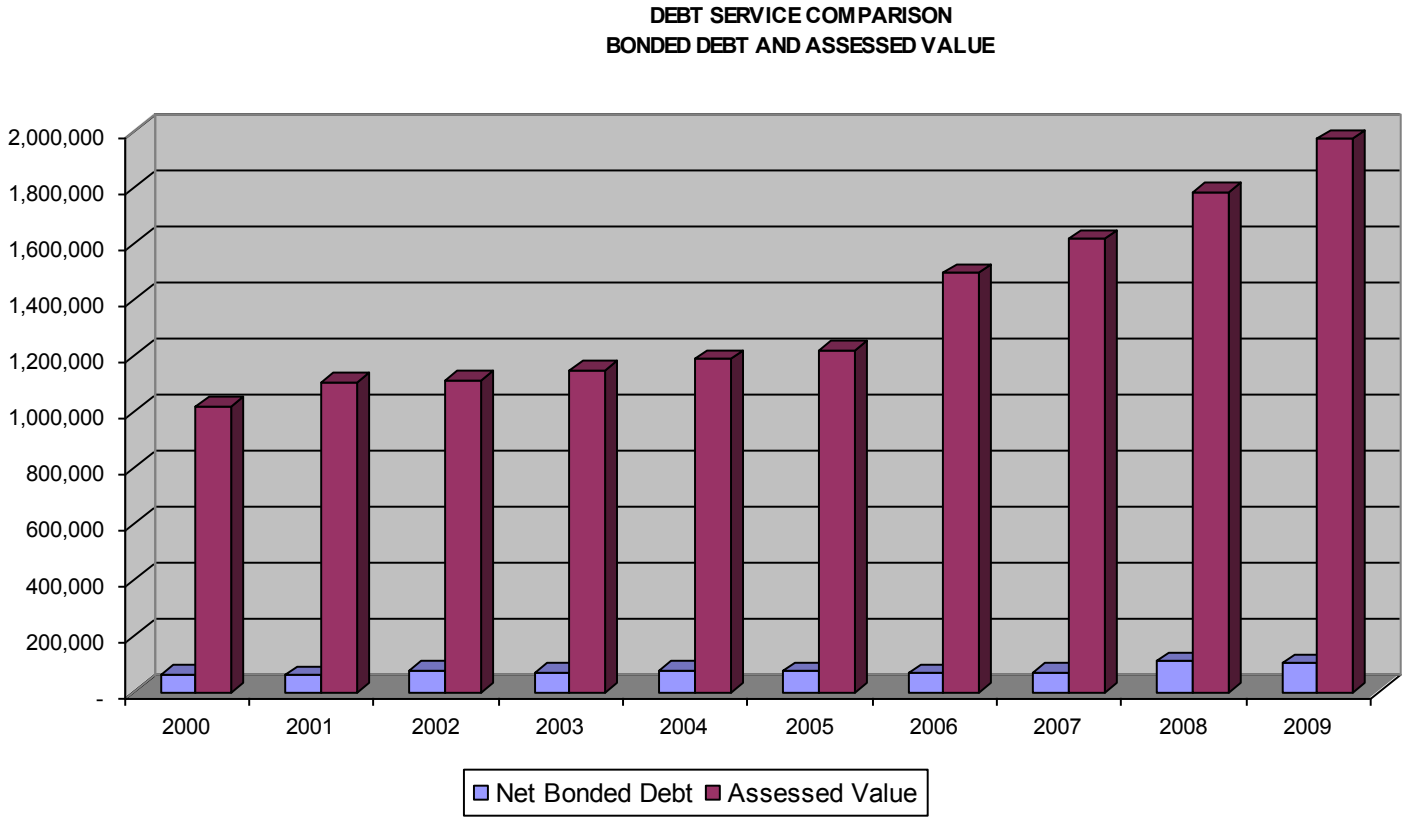


HORRY COUNTY, SOUTH CAROLINA

Ratio of Net General Bonded Debt to Assessed Value and Net Bonded Debt Per Capita
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Total Outstanding	Amount Available in D/S Funds	Debt Payable From Enter-prise Fund	Net Bonded Debt	Assessed Value	Population	Ratio Net Bonded Debt To Assessed Value	Net Bonded Debt Per Capita
2009	**116,050**	**14,129**	**0**	**101,921**	**1,970,586**	**257**	**5.17%**	**$397**
2008	122,890	15,441	0	107,449	1,779,547	249	6.04%	$432
2007	80,120	10,631	0	69,489	1,612,683	238	4.31%	$292
2006	72,920	6,107	0	66,813	1,492,666	226	4.48%	$294
2005	76,435	4,417	0	72,018	1,216,010	218	5.92%	$330
2004	81,950	4,249	0	77,701	1,184,873	210	6.56%	$370
2003	73,945	4,430	0	69,515	1,148,122	206	6.05%	$337
2002	79,685	3,939	0	75,746	1,112,570	206	6.81%	$368
2001	61,855	2,578	0	59,277	1,102,075	201	5.38%	$295
2000	66,820	3,020	0	63,800	1,017,255	196	6.27%	$326

NOTE:
Population Figures are estimates in all years but 2000, source: U.S. Census Bureau



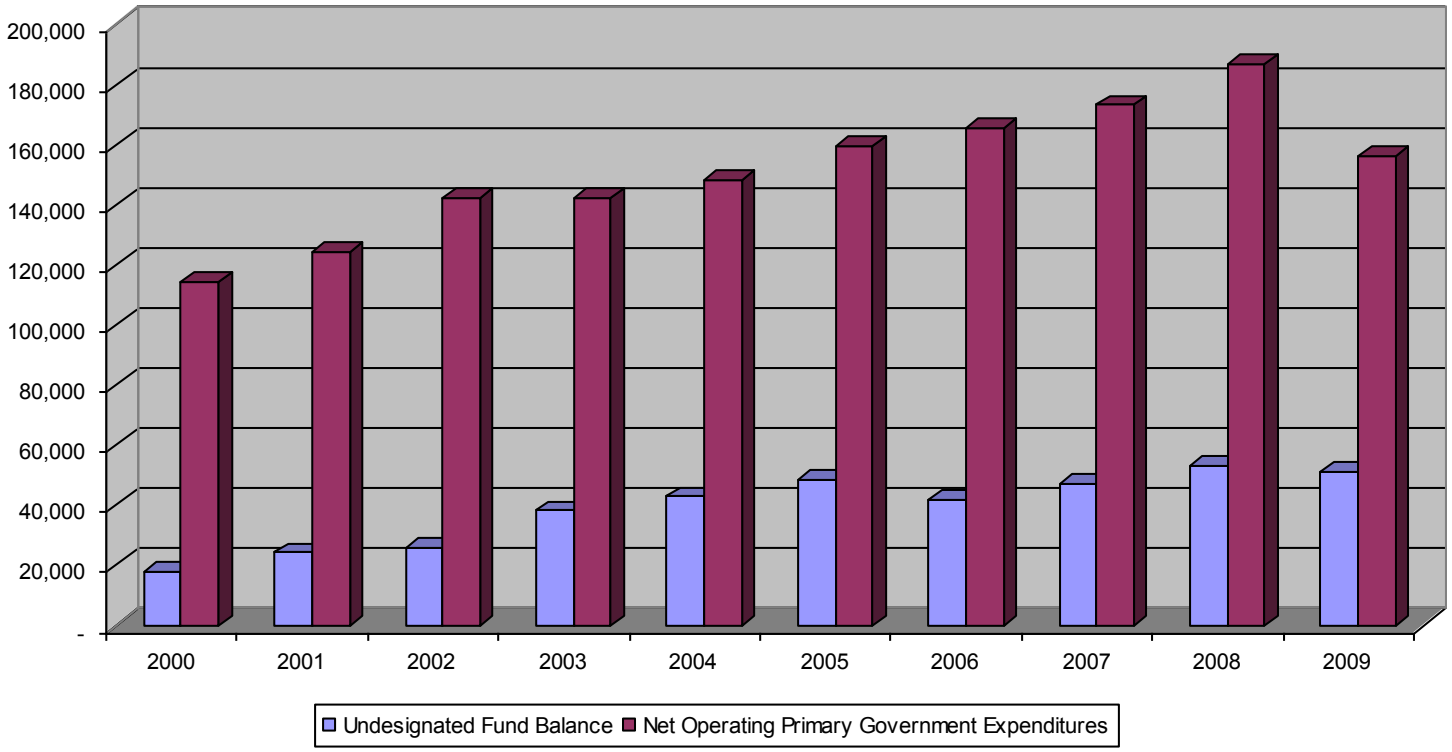
HORRY COUNTY, SOUTH CAROLINA

Undesignated Fund Balance Compared to Primary Government Expenditures and Net Operating Expenditures - Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Undesignated Fund Balance	Primary Government Expenditures	% of Primary Government Expenditures	Capital Outlay	Net Operating Primary Government Expenditures	% of Net Primary Government Expenditures
2009	**50,937**	**206,338**	**24.69%**	**(50,118)**	**156,220**	**32.61%**
2008	53,106	215,319	24.66%	(28,822)	186,497	28.48%
2007	47,298	184,255	25.67%	(11,175)	173,080	27.33%
2006	42,010	179,201	23.44%	(13,544)	165,657	25.36%
2005	48,240	178,150	27.08%	(18,748)	159,402	30.26%
2004	42,802	156,787	27.30%	(8,780)	148,007	28.92%
2003	38,192	157,613	24.23%	(15,161)	142,452	26.81%
2002	25,842	164,965	15.67%	(22,783)	142,182	18.18%
2001	24,274	150,926	16.08%	(26,621)	124,305	19.53%
2000	18,166	129,127	14.07%	(14,608)	114,519	15.86%

NOTE: Primary Government (General, Special Revenue, Debt Service & Capital Projects Funds.)

FUND BALANCE COMPARISON
UNDESIGNATED FUND BALANCE AND EXPENDITURES

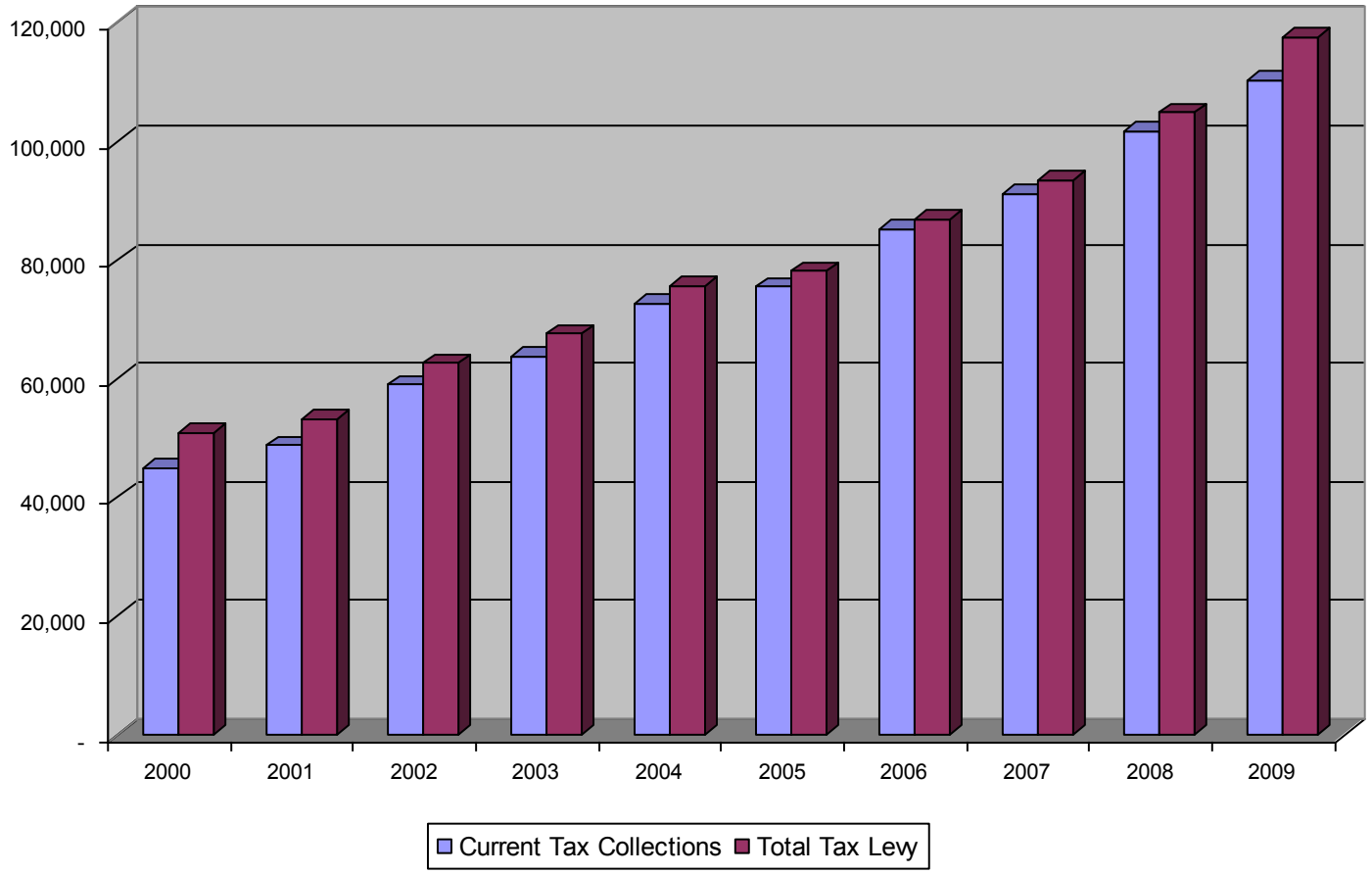


HORRY COUNTY, SOUTH CAROLINA

Property Tax Levies and Collections
Last Ten Audited Fiscal Years (expressed in thousands)

Fiscal Year	Total Tax Levy	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections	Total Tax Collections
2009	**117,588**	**110,329**	**93.83%**	**4,012**	**114,341**
2008	104,866	101,674	96.96%	2,933	104,607
2007	93,573	91,215	97.48%	2,334	93,549
2006	86,977	85,237	98.00%	2,448	87,685
2005	78,211	75,544	96.59%	3,300	78,844
2004	75,692	72,650	95.98%	2,870	75,520
2003	67,605	63,812	94.39%	4,491	68,303
2002	62,665	59,068	94.26%	4,411	63,479
2001	53,313	48,751	91.44%	4,622	53,413
2000	50,889	45,010	88.45%	4,622	49,632

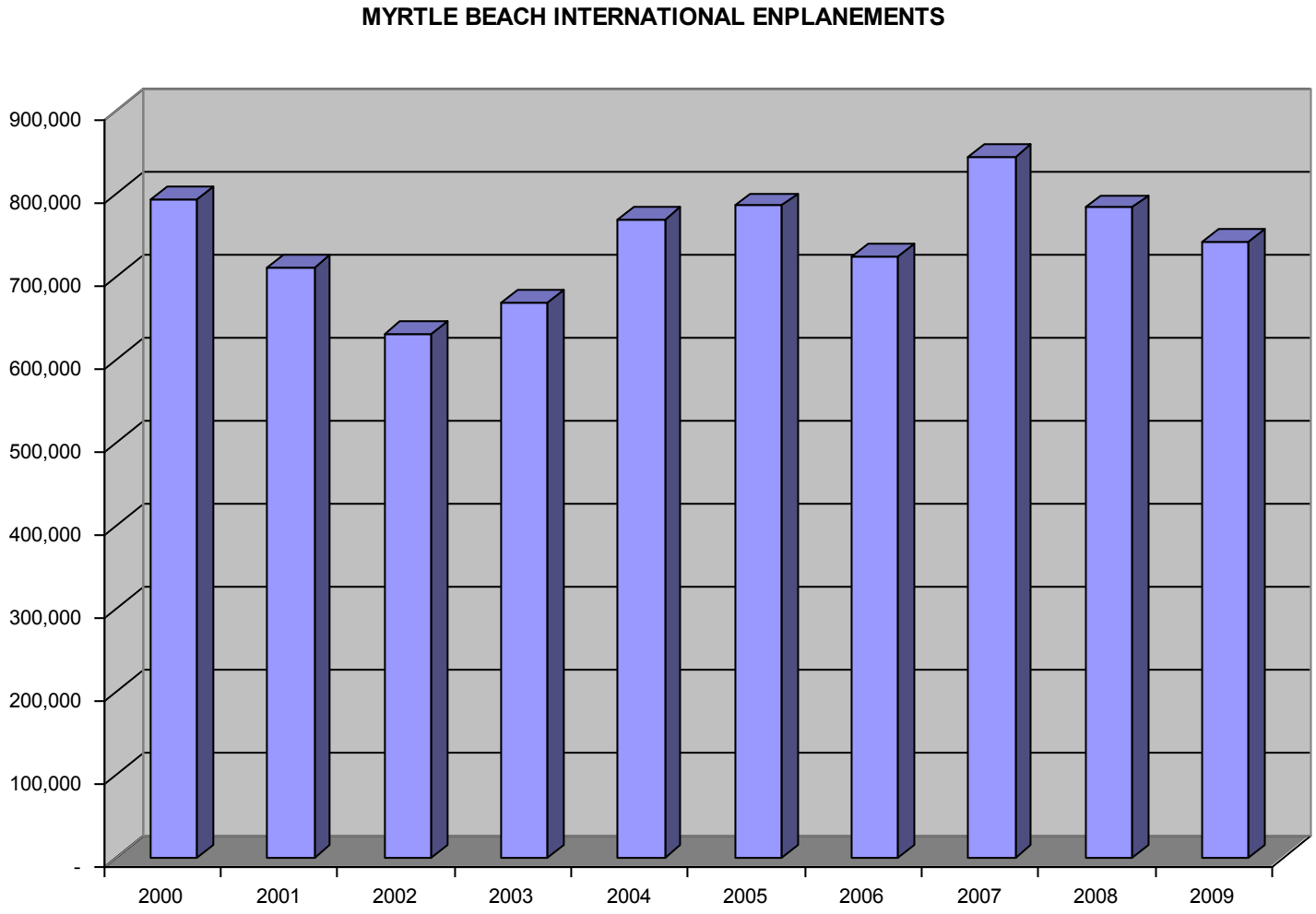
PROPERTY TAX LEVIES AND COLLECTIONS



HORRY COUNTY, SOUTH CAROLINA

Myrtle Beach International Enplanements
Last Ten Years

Year	Enplanements	% Change
2009	**742,187**	**-5.25%**
2008	783,351	-7.23%
2007	844,373	16.64%
2006	723,900	-7.82%
2005	785,321	2.13%
2004	768,944	14.95%
2003	668,951	5.97%
2002	631,283	-11.28%
2001	711,520	-10.22%
2000	792,529	22.26%



How to Compute Your Taxes and Where Horry County Taxes Go

Total Levy for School Purposes***	132.2 Mills	Total Levy For County Purposes	44.9 Mills

How Much Do You Owe? Value of your home	Assessment Rate	Assessed Value
$	x. 04 (4%)* =	$

Ex. If the assessed value of your residence is $100,000, the total would be $4,000.00.
* (Primary residences are assessed at 4%).

Find Your Millage Rate:

The base county millage for every property owner is 177.1. Add the appropriate millage for the city or town you live in and any special tax districts. (See special millage tables). For example, all property owners in the unincorporated areas of the county have to pay for waste management and rural fire services.

Compute Your Taxes:

County Millage		Add Special Millage From Table Below	Total Millage
177.1 Mills	+	=	

Place a decimal point in front of your total millage. Ex. The county rate, 177.1 mills, would be 0.1771. The Loris rate, 280.8 mills, would be 0.2808.

Assessed Value	Total Millage With Decimal Point Shifted	**Taxes You Owe**
$	x	$

Special Millage Tables:

Horry County Municipal millage for 2010

Atlantic Beach	94.5
Aynor	60.8
Briarcliffe	50.8
Conway	79.3
Loris	103.7
North Myrtle Beach	32.0
Surfside	40.0
Myrtle Beach**	66.1

**(Myrtle Beach primary residences receive a credit for operating millage in the amount of 58.5 mills.)

Special levy-Watershed and/or Fire Districts Waste Management millage for 2010

Buck Creek	3.2
Cartwheel	3.4
County Fire District	15.2
Crab Tree	3.2
Gapway Swamp	3.1
Murrells Inlet-Garden City	10.0
Simpson Creek	2.9
Todd Swamp	3.1
Waste Management	6.0
Mt. Gilead Roads	7.0
Socastee Recreation	1.8
Arcadian Shores	32.3

***Primary residences receive a credit for School Operating Millage in the amount of 118.2 mills.

SAMPLE OF TAX ASSESSMENTS FOR HORRY COUNTY HOMES

Value of Home (4% Assessment)	Tax Assessment for All Areas - 44.9 Mills	Tax Assessment for Unincorporated Area Special Districts - 66.1 Mills
$50,000	$ 89.80	$132.20
$75,000	$134.70	$198.30
$100,000	$179.60	$264.40
$150,000	$269.40	$396.60

COMMENTS:

1) Millage rates do not include the assessment for the Horry County School District.
2) It is not possible to live in an area of the County and be assessed for all special districts.

OTHER ECONOMIC INFORMATION GROSS SALES

Year	Amount ($Billions)	Percent of Change
2000	6.06	4.7
2001	6.03	(1.0)
2002	6.13	1.7
2003	6.18	1.0
2004	7.39	19.5
2005	8.28	12.0
2006	9.13	10.3
2007	9.26	1.4
2008	8.03	(13.3)
2009	8.21	2.3

Source: S.C. Department of Revenue

HORRY COUNTY, SOUTH CAROLINA

Ten Largest Principal Taxpayers
For the Fiscal Year Ended June 30, 2009

	Taxpayer	Type of Business	Taxable Assessed Value	% of Total Taxable Assessed Value
1.	Myrtle Beach Farms	Real Estate	$ 26,877,387	1.36%
2.	Horry Electric Cooperative	Utility	16,590,635	0.84%
3.	Horry Telephone Cooperative	Utility	8,333,480	0.42%
4.	Verizon South Inc.	Utility	6,676,820	0.34%
5.	Lawyers Title Insurance Corp.	Real Estate	6,420,732	0.33%
6.	Broadway at the Beach Inc.	Sales/Tourism	4,542,776	0.23%
7.	Anderson Ocean Club Dev. LLC	Real Estate	4,218,986	0.21%
8.	Bluegreen Vacations Unlimited	Time Share	3,897,614	0.20%
9.	Time Warner Ent.-Advance/ Newhouse	Utility	3,570,240	0.18%
10.	Dunes Village Properties LLC	Real Estate	3,557,718	0.18%
	TOTAL		$ 84,686,388	4,29%

Note: Property that is exempt from the County portion of taxes have been subtracted from Assessed Value.

HORRY COUNTY, SOUTH CAROLINA

Construction Permits and Costs
Last Ten Fiscal Years

Fiscal Year	Number of Permits	Estimated Construction Costs (expressed in thousands)
2009	6,679	325,325
2008	8,459	550,205
2007	9,897	934,294
2006	11,981	1,249,292
2005	9,653	880,344
2004	8,076	542,760
2003	7,545	457,096
2002	7,877	394,951
2001	7,749	294,865
2000	7,839	571,625

OTHER ECONOMIC INFORMATION
LABOR FORCE STATISTICS

Year	Labor Force	Employment	County % Unemp.	State % Unemp.
2000	104,190	100,460	3.6	3.5
2001	102,790	97,740	4.9	5.2
2002	106,030	100,620	5.1	5.9
2003	112,110	105,880	5.6	6.7
2004	116,727	109,836	5.9	6.8
2005	122,059	115,061	5.7	6.7
2006	128,516	121,506	5.5	6.4
2007	131,188	124,459	5.1	5.9
2008	131,478	122,061	7.2	6.9
2009	130,876	114,922	12.2	11.7

Source: S.C. Employment Security Commission, Labor Force and Employment (not seasonally adjusted)

HORRY COUNTY, SOUTH CAROLINA
Budgeted Positions
Five Year Comparison FY 07 - FY 11

DEPT #	DEPARTMENT	FY 07	FY 08	FY 09	FY 10	**FY 11**
10-401	County Council	15	15	15	15	**15**
10-402	Administrator	3	3	3	3	**3**
10-403	Division Director of Administration	1	1	1	1	**1**
10-405	Finance	23	23	23	19	**19**
10-404	Engineering	20	19	19	17	**17**
10-406	Human Resources	10	12	13	13	**12**
10-407	Procurement	7	7	7	6	**7**
10-408	Internal Audit	1	0	0	0	**0**
10-409	Information Technology/GIS	28	32	37	33	**32**
10-410	Assessor	59	62	62	60	**60**
10-412	Register of Deeds	27	27	26	21	**21**
10-414	Maintenance	74	79	79	74	**74**
10-415	Registration/Election Commission	5	5	5	4	**4**
10-416	Public Information Officer	4	4	4	4	**4**
10-418	Budget and Revenue Management	2	2	2	2	**2**
10-423	Records Retention	4	4	4	3	**3**
10-424	Department Overhead (un-funded)	0	0	0	83	**58**
10-425	Treasurer and Delinquent Tax	30	30	30	30	**30**
10-426	Auditor	27	27	27	27	**27**
10-427	Clerk of Court (Circuit, DSS, Family)	42	44	44	44	**44**
10-431	Probate Judge	18	18	18	18	**18**
10-432	Solicitor (419-21,432,487,496)	66	71	75	76	**80**
10-433	Master In Equity	4	4	4	4	**5**
10-436	County Attorney	4	6	6	5	**5**
10-434	Magistrates (#434-35, 437-41, 443-45)	32	32	32	32	**33**
10-442	Central Summary Court	9	9	9	9	**9**
10-446	Central Jury Court	1	1	1	1	**0**
10-447	Division Director of Public Safety	3	3	3	3	**3**
10-448	Pretrial Intervention	11	11	14	14	**14**
10-449	Central Processing - DSS	1	1	1	1	**1**
10-450	Sheriff	51	51	51	50	**50**
10-451	Police	275	277	277	265	**265**
10-454	Emergency Management	5	5	5	5	**5**
10-456	E911 Communications	53	56	56	52	**51**
10-457	Coroner	6	6	6	6	**6**
10-458	Detention	183	203	253	287	**307**
10-460	Emergency Medical Service	172	195	198	185	**185**
10-461	Code Enforcement	59	59	59	49	**49**
10-462	Beach Front Program	1	1	1	1	**0**
10-466	Division Director of I & R	2	2	2	2	**2**
10-470	Public Works Operation & Maint.	90	90	91	78	**78**
10-471	CPSTA Construction	0	0	1	0	**0**
10-475	Medically Indigent Assistance	0	0	0	0	**1**
10-476	Environmental Services	14	12	7	0	**0**
10-478	Communications (Rebanding)	0	0	1	2	**4**
10-480	Library	54	57	57	57	**57**

HORRY COUNTY, SOUTH CAROLINA
Budgeted Positions
Five Year Comparison FY 07 - FY 11

DEPT #	DEPARTMENT	FY 07	FY 08	FY 09	FY 10	**FY 11**
10-481	Museum	7	7	7	6	**6**
10-485	Planning	28	28	27	26	**26**
10-489	Grants Administration	3	3	3	2	**2**
10-491	Veteran Affairs	2	2	2	3	**4**
10-493	Delegation	2	2	2	2	**2**
10-497	Hospitality Fee (1%)	5	5	5	5	**5**
10-498	Business License	2	3	3	3	**3**
10-600	Public Defender	0	0	0	16	**15**
10-601	Georgetown Public Defender	0	0	0	1	**1**
10-606	Animal Shelter	0	0	0	17	**19**
01-459	Fire	119	119	148	148	**149**
05-452	Beach Patrol	11	17	19	19	**18**
05-474	Beach & Street Clean-up	7	2	0	0	**0**
34-471	Public Works—Construction	12	12	12	12	**12**
40-473	Fleet Maintenance	17	18	18	18	**18**
52-421	Victim's Bill of Rights-Georgetown	1	1	1	1	**1**
52-453	Victim's Bill of Rights-Detention	5	5	5	5	**4**
52-490	Victim's Bill of Rights-Police	2	2	2	2	**0**
52-495	Victim's Bill of Rights-Solicitor	5	5	5	5	**4**
68-472	Stormwater Management	25	27	27	29	**29**
86-456	E-911 Emergency Telephone	3	3	3	3	**3**
90-482	Parks & Recreation	18	52	77	87	**95**
70-900	Airport	132	132	132	132	**134**
04	Solid Waste	124	126	128	127	**127**
	TOTAL	2,026	2,137	2,255	2,330	**2,338**

GLOSSARY

1. ***Accommodations Tax*** - 2% tax levied on all hotel & motel rooms to be used for pro motion of tourism in South Carolina.

2. ***Accrual Accounting*** - An accounting basis where revenue and expenses are recorded in the period in which they are earned or incurred regardless of whether cash is received or disbursed in that period.

3. ***Ad Valorem Taxes*** - Commonly referred to as property taxes, are levied on both real and personal property according to the property's valuation and the tax rate.

4. ***Appropriation*** - A legal authorization to incur obligations and to make expenditures for specific purposes.

5. ***Assessed Valuation*** - A valuation set upon real or other property by a government as a basis for levying taxes.

6. ***Balanced Budget*** - A balanced budget occurs when the total sum of money a government receives and/or appropriates from Fund Balance is equal to the amount it spends on goods, services and debt.

7. ***Basis of Accounting*** - Refers to when revenues, expenditures, expenses, and transfers are recognized in the accounts and reported in the financial statements.

8. ***Bond*** - A debt instrument for a period of more than one year with the purpose of raising capital by borrowing.

9. ***Bond Refinancing*** - The payoff and reissuance of bonds, to obtain better interest rates and/or bond conditions.

10. ***Budget*** - The planning document for each County department and agencies; providing management control over expenditures in general fund, special revenue fund, debt service fund and capital projects fund.

11. ***Budgetary Control*** - The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

12. ***Budgeted Fund Balance*** - Money appropriated from previous years fund balance.

13. ***Capital Expenditures***– All expenditures made to acquire or improve capital assets greater than $5,000. Acquisition includes the design, development, construction or purchase of capital assets. Also included are capital leases or rental agreements (e.g. that transfer the rights and obligations of ownership to the County). Improvements include any alterations or renovations that significantly increase the performance, value or capability of a capital asset or extend its useful life by more than a year. For purposes of Long-term Capital Plan policy, capital expenditures refer expenditures greater than $100,000 per improvement or addition.

14. ***Capital Improvements Plan*** - A plan of proposed capital expenditures and the means of financing them. Items in the capital budget are usually construction projects designed to improve the value of the government assets. The capital budget is usually enacted as part of the complete annual budget which includes both operating and capital outlays.

15. ***Capital Projects Fund*** - Fund used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by the enterprise and fiduciary fund).

16. ***Capital Outlay*** - Fixed assets which have a value of $500 or more and have a useful economic life of more than one year.

17. ***Cash Management*** - The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances without jeopardizing principal.

18. ***Compensation Classification Plan*** - Plan to assign a grade level and a salary range for each position.

19. ***Contingency*** - Amount of money set aside for emergency situations during year.

20. ***Contractual Services*** - Services rendered by private firms, individuals, or other governmental agencies. Examples include utilities, rent, and maintenance agreements.

21. ***Cost-of-living Adjustment (COLA)*** - An increase in salaries to offset the adverse effect of inflation on compensation.

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22. ***Debt Limit*** - The maximum amount of general obligation debt which is legally permitted. The State of South Carolina mandates that incurred debt is not to exceed 8% of the assessed value of all County taxable property.

23. ***Debt Service*** - Expenditures for repayment of bonds, notes, leases and other debt.

24. ***Deficit*** - an excess of expenditures over revenues during a certain period of time.

25. ***Department*** - A major administrative division of the County which indicates overall management responsibility for an operation or a group of related operations within a functional area.

26. ***Depreciation*** - The process of estimating and recording the lost usefulness, expired useful life or diminution of service from a fixed asset that cannot or will not be restored by repair and will be replaced. The cost to reserve funds necessary to replace the item at the end of its useful life.

27. ***Encumbrance*** - The commitment of budgeted funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

28. ***Enterprise Funds*** - Used to account for operations (a) that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be finance or recovered primarily through user charges; (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

29. ***Expenditure*** - Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service, capital outlay, intergovernmental grants, entitlements and shared revenue.

30. ***Fiscal Policy*** - A government's policies with respect to revenues, spending and debt management as these relate to government services, programs and capital investment.

31. ***Fiscal Year (FY)*** - Horry County begins and ends its fiscal year July 1 - June 30.

32. ***Fixed Assets*** - Assets of long-term character that are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

33. ***Function*** - A group of related activities aimed at accomplishing a major service or program.

34. ***Fund*** - An accounting entity that has a set of self-balancing accounts that records all financial transactions for specific activities or government functions. Eight commonly used funds in public accounting are: general fund, special revenue funds, debt service funds, capital project funds, enterprise funds, trust and agency funds, internal service funds, and special assessment funds.

35. ***Fund Balance*** - The excess of assets over liabilities.

36. ***General Fund*** **-** Fund used to account for all financial resources except those required to be accounted for in other funds.

37. ***General Obligation Bonds*** - Bonds issued to finance major projects with resources from tax collection to repay debt. This type of bond is backed by the full faith, credit and taxing power of the government.

38. ***Generally Accepted Accounting Principles (GAAP)*** - Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles

39. ***Goal*** - A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

40. ***Governmental Fund Types*** - Funds used to account for "government-type activities" such as services largely funded through non-exchange revenues (taxes are the most common example). Governmental Fund Types include General Fund, Special Revenue Funds, Capital Project Funds, and Debt Services Funds.

41. ***Grants*** - Contributions or gifts of cash or other assets from another government to be used or expended for a specific purpose activity or facility.

42. ***Green Box*** - Trash compactors used for county residents to dump garbage. Garbage collection is only done for city residents, any residents outside city limits have to hire private collectors or do their own dumping.

43. ***Intergovernmental Revenues*** **-** Revenues received from other governments in the form of grants, entitlements, shared revenues, or payments in lieu of taxes.

44. ***Internal Service Fees*** - The fees charged to user departments for internal services pro vided by another government department, such as fleet maintenance or data processing.

45. ***Internal Service Funds*** - Internal service funds finance and account for the operations of departments that provide services to other internal department on a cost-reimbursed basis.

46. ***Levy*** - To impose taxes, special assessments or service charges for the support of government activities.

47. ***Long-term Debt*** **-** Debt with a maturity of more than one year after the date of issuance.

48. ***Materials and Supplies*** - Expendable materials and operating supplies necessary to conduct departmental operations.

49. ***Mill*** **-** One, One Thousandth of a dollar of assessed value.

50. ***Millage*** - Rate used in calculating taxes based upon the value of property, expressed in mills per dollar of property value.

51. ***Modified Accrual Basis*** - The accrual basis of accounting adapted to the governmental fund-type measurement focus. Under it, revenues and other financial resource increments (e.g., bond issue proceeds) are recognized when they become susceptible to accrual, that is when they become both "measurable" and "available to finance expenditures of the current period." "Available" means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred except for (1) inventories of materials and supplies that may be considered expenditures either when purchased or when used, and (2) prepaid insurance and similar items that may be considered expenditures either when paid for or when consumed. All governmental funds, expendable trust funds and agency funds are accounted for using the modified accrual basis of accounting.

52. ***Objective*** **-** Something to be accomplished in specific, well-defined, and measurable terms and that is achievable within a specific time frame.

53. ***Operating Expenses*** - The cost for personnel, materials and equipment required for a department to function.

54. ***Operating Revenue*** - Funds that the government receives as income to pay for ongoing operations.

55. ***Ordinance*** **-** A formal legislative enactment by the governing body of a County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the County to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statues or charter will specify or imply those legislative actions that must be by ordinance and those that may be by resolution. Revenue-raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

56. ***Pay-as-you-go Basis*** - A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing.

57. ***Performance Measure*** - A quantitative or qualitative characterization of performance.

58. ***Personal Services*** - Expenditures for personnel cost, salaries, fringe benefits, etc.

59. ***Property Tax*** - Tax levied on the assessed value of real property.

60. ***Proprietary Fund*** - The propriety funds are different in purpose from the government funds and designed to be like business financial reporting. Since they are like business accounting, records are kept on activities regardless of the duration of the activity. The idea is to determine if the fund is breaking even considering all activities by using accrual accounting. Proprietary funds consist of two subtypes—internal service funds and enterprise funds.

61. ***Revenue*** - (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. Also, general long-term debt proceeds and operating transfers in are classified as "other financing sources" rather than as revenues (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers. Also, operating transfers in are classified separately from revenues.

62. ***Special Revenue Funds*** - Funds used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally or donor restricted to expenditures for specified purposes.

63. ***Supplements*** - Non-profit organizations that request funds from the County to aid in their operations.

64. ***Taxes*** - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges. (e.g., sewer service charges).

65. ***Watershed*** - Ditches constructed to drain water from properties to avoid flooding.

66. ***Workload Indicator*** - A unit of work to be done. Examples are number of permits, number of cases solved, or number of EMS responses.